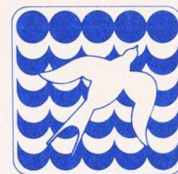


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Pacem in Maribus

To: Borg Costanzi, Brucan, Bruce, Busha, Castaneda, Dohrn, Dupuy, Gordon, Holt, Kesteven, Pronk, Peccei, Piccard, Pinto, Ritchie-Calder, Ruivo, Santa Cruz, Serracino Inglott, Vratusa, Warioba, Yankov

From: Elisabeth Borgese *EMB*

Date: April 5, 1978

Re: 15th Session of the IOI Planning Council
April 22, 1978, 10:00 a.m.

Further to my memo of March 13, I propose that the meeting for Planning Council Members and Trustees who are in Europe take place at our home, which is located ten minutes from Geneva, across the border in France just outside Divonne-les-Bains. The precise address is:

Chez Noetzlin
Champs de la Joie
Saint Gix, Pays de Gex
Divonne-les-Bains, France

The telephone is: 20 02 45. If you call from abroad the area code is 003350. If you call from Geneva, it is 023.

We shall meet each of you at the airport if you will let us know your arrival time and flight number, and we shall have transportation for those of you coming from Geneva. We shall arrange lodging, for those who require it, at a hotel nearby in Divonne.

If you find that you cannot arrange your travel through another source, please let us know and we shall telex a ticket to you.

We look forward very much to seeing you on April 22.

JM



Pacem in Maribus

Please Reply to:

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To: ~~Berg Costanzi, Brucan, Bruce, Busha, Castaneda, Dohrn,~~
~~Dupuy, Gordon, Holt, Kesteven, Pronk, Pececi, Piccard,~~ PARDO
~~Pinto, Ritchie-Calder, Ruivo, Santa Cruz, Serracino~~
~~Inglott, Vratusa, Warioba, Yankov~~ Bonavita, Americanophile
 Van R. Hines

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We look forward very much to seeing you on April 22.

INTERNATIONAL OCEAN INSTITUTE

4-13-78
Sent to!
✓

Planning Council

Prof. E. J. Borg Costanzi
Treasurer
Vice Chancellor, Royal
University of Malta
Msida, Malta

Dr. Anatoly L. Kolodkin
Research Institute of Maritime Transport
6 Bolshoi Koptevski pr.
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Cochin University, Hill Palace
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Deputy Head, Legal Division
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Ambassador Sir Egerton Richardson
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~~House of Lords~~ ^{10 Denny}
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Dr. Jun Ui
Dept. of Urban Engineering
University of Tokyo
Bunkyo-Ku, Tokyo, Japan

Dr. Reynaldo Galindo Pohl
~~Ambassador, Permanent Mission of El~~
~~Salvador to the U.N.~~
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Ambassador Joseph S. Warioba
Attorney General
Ministry for Foreign Affairs
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Dar es Salaam, Tanzania

Prof. J. King Gordon
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Rockcliffe Park
Ottawa, Canada

Ambassador Alexander Yankov
Permanent Mission of Bulgaria to U.N.
11 East 84th Street
New York, N.Y. 10028 USA

Dr. Geoffrey Kesteven
~~Instituto del Mar~~ ¹⁰¹
~~Apartado Postal 3734~~ ⁺
~~Lima, Peru~~

FOX
Varadar

12 O'Brien Rd ^{Pinto}
Hurstville NSW. ^{S. J. J. J. J.} 2220
Australia

Holt

Pronk.

Rondo No 48

Krimpen an den Yssel

Netherlands

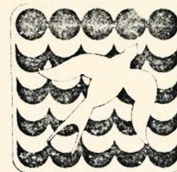
Vratusa

Zgrada SIV

Belgrade

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- ✓ Santa Cruz *EMB*
- ✓ Vratasa *EMB*
- ✓ Yaker

FIOI

- ✓ Danelius
- ✓ Kozak
- ✓ Mordy

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- Vanderbilt *EMB*

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(Pardo)
(Ritchie-Calder)
(Ruivo)
- ✓ Wooster

Please Reply to:

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Pacem in Maribus

June 20, 1978.

To: Members of the Board of Trustees and
of the Planning Council

From: Elisabeth Mann Borgese

Please find enclosed

1. A report on budget and fund raising: this is a result of a meeting between Maxwell Bruce, Jan Van Ettinger (Director of the RIO Foundation) John Hayward (Managing Director of Intercapita Lt., London, an experienced fund raiser, willing to offer his services free of charge, introduced to us by Maxwell Bruce) and myself.
2. A report on the status of the "Training Program."
3. A tentative agenda for Pacem in Maribus IX in Yaounde, January 1979.

Your reactions and suggestions will be welcome.

Report on Meeting with Maxwell Bruce, John Hayward, and Jan van Ettinger, at the RIO Foundation, Bouw Centrum, Rotterdam, on June 9, 1978.

In accordance with the decision of the meeting of the Planning Council of April 22, 1978, the Chairman, in consultation with Jan van Ettinger, prepared a budget that would assure continuity, stability, and efficiency to the IOI and its operations at a minimum level. The budget is attached. The budget, sources of funding, and distribution of fund-raising activities, were discussed at the meeting of June 9. A fourth, related, subject was the preparation of a publicity leaflet.

A. Budget

1. The budget covers two years: the academic years 1978/79 and 1979/80, including Pacem in Maribus X.

2. The over-all expenditures (operations in Malta & projects) for both years are the same. It is assumed, however, that during the second year, a slightly larger share of the income from "projects" will be devolved to "operations in Malta," thus enabling us to take on a second professional and an additional typist.

3. The operations in Malta are estimated as U.S.\$ 100,000 for the first year, \$ 125,000 for the second. Funds for projects amount to \$ 275,000 for each year; of these, \$ 25,000 go to Malta the first year, \$ 35,000, the second.

B. Sources of Funds

1. Malta operations

The University of Malta has been providing about \$ 15,000 in kind (housing, utilities, telephone, postage, and secretary). The balance is to be assured through the Friends of the IOI, projects, and royalties, as follows:

	1st year	2nd year
from projects	25,000	35,000
Government of Malta	15,000	25,000
Friends and royalties	<u>60,000</u>	<u>65,000</u>
	100,000	125,000

2. Projects

Of the funds for projects, at present (a) about \$ 25,000 are assured for each of the two years under consideration (Vol.s II and III of the Yearbook). These come from (i) the General Service Foundation; (ii) the Government of the Netherlands; and (iii) royalties from the University of Chicago Press.

(b) The project on Marine Resources, Ocean Management, and Development Strategy for the 80s and Beyond has been initiated on a grant of \$ 25,000 from IFDA; a matching grant is hoped for from FUNDPAP (U.N. Trust Fund. (c) The "training project" is being initiated on an interim budget for six months, for \$ 60,000. These should be forthcoming from SIDA, the Saudi-Sudanese Red Sea Commission, and the Government of Algeria.

The situation, with regard to project funding, thus presents itself as follows:

(a) Project 1: Ocean Yearbook

	1st year	2nd year
total required	50,000	50,000
available	25,000	25,000
balance to be raised	25,000	25,000

(b) Project 2: Marine Resources, Ocean Management & Development Strategy

	1st year	2nd year
total required	75,000	75,000
available	25,000	-0-
balance to be raised	50,000	75,000

(c) Project 3: Training Project

	1st year	2nd year
total required	150,000	150,000
available (subject to confirmation)	60,000	-0-
balance to be raised (after completion of initial phase)	90,000	150,000

C. Distribution of fund raising activities

1. The fund raising activities should be divided into two parts:

- Project funding
- Contributions.

2. The project funding should be the responsibility of the Director of the IOI. He should have enough travel funds at his disposal for this purpose. He should be assisted by introductions and recommendations by members of the Board of Trustees and the Planning Council. During the first year he will be very actively assisted by the Chairman of the Planning Council, since negotiations with a number of potential grantors are already in course. These grantors will largely be Governments and Foundations.

3. The "contributions" funding will be undertaken by Mr. Hayward. It will include contributions from Banks, industrial firms, and individuals and should amount to \$ 60,000 during the first year, \$ 65,000 during the second. Mr. Hayward indicated several possibilities during our meeting. He thought, the balance of the Yearbook budget could easily be assured through two major, very ecologically oriented

Banks in Chicago, with whom he has close contacts. He also thought he could raise the \$ 25,000 needed for Pacem in Maribus (travel funds).

D. Publicity Folder

For fund raising and public relations purposes in general, it is essential that a new, simple folder be produced, outlining the purpose, history and programme of the IOI. The folder, which will cost about \$ 1,000.=, will be put together with the advice of Mr. Hayward. It will be printed in Malta and distributed from there.

IOI Budget in US \$ (1978)

A. Personnel (incl. social securities)

	1978/79	1979/80
1. Director -- 40% administration -- 20% funding -- 40% Project 1	\$ 30,000	\$ 30,000
2. Professional -- 40% Project 2 -- 40% Project 3 -- 20% miscellaneous	10,000	10,000
Second professional -- 80% Project 2		10,000
3. Secretary/typist -- 50% administration -- 50% projects	5,000	5,000
Additional typist -- 100% Projects		5,000
4. Miscellaneous -- 50% administration -- 50% projects	<u>5,000</u>	<u>10,000</u>
Subtotal A	<u>\$ 50,000</u>	<u>\$ 70,000</u>

B. Material (30% of A)

-- Office, telephone, stationary, reproduction,
mailing, telex, library, travel, representation,
etc.

Subtotal B \$ 15,000 \$ 20,000

C. Direct costs: Continuing Activities

1. Pacem in Maribus	25,000	25,000
2. Occasional Papers	5,000	5,000
3. Miscellaneous	<u>5,000</u>	<u>5,000</u>
Subtotal C	<u>\$ 35,000</u>	<u>\$ 35,000</u>
Total costs, excl. projects	<u>\$100,000</u>	<u>\$ 125,000</u>

D. Direct costs: Projects

1. Ocean Yearbook	50,000	50,000
2. Marine Resources	75,000	75,000
3. Training Program	<u>150,000</u>	<u>150,000</u>
	<u>\$ 275,000</u>	<u>\$ 275,000</u>

of which provided by A	1978/79	1979/80
. 40% Director	12,000	12,000
. 80% Professionals	8,000	16,000
. 50% Secretary	2,500	40% 2,000
. 100% Additional typist	<u> </u>	<u>5,000</u>
	25,000	35,000
Project personnel and material cost	<u>\$250,000</u>	<u>\$240,000</u>
Total costs, including projects	<u>\$ 350,000</u>	<u>\$ 365,000</u>

E. Funding A+B+C

Government of Malta		
-- A3	5,000	10,000
-- 2/3 B	<u>10,000</u>	<u>15,000</u>
	15,000	25,000
Friends IOI	20,000	20,000
Pacem in Maribus	25,000	25,000
Contributions	15,000	20,000
Major projects	<u>25,000</u>	<u>35,000</u>
Total	<u>\$ 100,000</u>	<u>\$ 125,000</u>

Status of Training Project

1. As I reported at the last Council meeting, SIDA has expressed serious interest in the training project, and, in principle, its readiness to support it. I think that arrangements with SIDA, for a grant of \$ 20,000 towards the interim budget of \$60,000, will be concluded in the imminent future.

2. In the meantime, Dr. Erich Blissenbach of Preussag A.G. has been successful in interesting the Saudi-Sudanese Red Sea Commission. Correspondence is attached.

3. I also had a highly encouraging and helpful talk with Dr. Layachi Yaker. Algeria would be the third sponsor of this initial phase. Here, too, conclusion of the arrangements is imminent.

4. We are now making plans for a workshop to be held at the end of October or early in November, which should be attended by about 30 participants -- our own members, seabed mining experts from industrialized countries, representatives of developing countries, and representatives of the UN Secretariat, UNIDO, IOC, UNEP, and ILO. The workshop should help define the guide lines for a full-scale two-year project.

June 21, 1978.

Dear Jean,

thanks for the call. Mr. Spivey has been taken care of.

I am enclosing some stuff to be sent to all members of Planning Council, Board of Trustees, Mordz, Danelius, Koyak, and Van Ettinger.

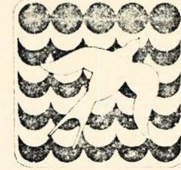
Everything fine. But I am quite exhausted....

Love,

Elgall

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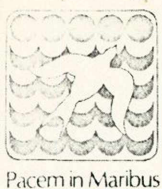
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OCEAN YEARBOOK

CORRESPONDENCE ADDRESS:

Department of Geography
The University of Chicago
5828 South University Avenue
Chicago, Illinois 60637

EDITORS:

Elisabeth Mann Borgese
Norton Ginsburg

Telephone: (312) 753-3929
Telex: 9102213477

Some points for consideration for Pacem in Maribus IX

Yaounde, January, 1979.

Duration: 1 day opening and general.
3 working days, one devoted each to

- (a) N. Africa and Mediterranean
- (b) West Africa and Atlantic
- (c) East Africa and Indian Ocean.

Papers to be commissioned:

Not more than five papers each for (a), (b), and (c);
2 general papers for the opening day. Papers should be geared
to major interests of (a), (b), and (c) respectively.

Overriding questions: What do African countries gain, and
what do they lose through the new Law of the Sea? How can
the new Law of the Sea be developed regionally to maximize
benefits for African peoples? How can the development of
marine resources and ocean management be integrated into
a general development strategy for Africa, in the framework
of a new international economic order?

Some papers might be organized around the following
clusters of subjects:

- (a) N. Africa and Mediterranean
 - (i) Lines of possible regional cooperation on matters
mentioned in the ICNT (enclosed/semi-enclosed seas);
 - (ii) Mediterranean fisheries: survey plus analysis of con-
servation measures required. Africa and the Blue Plan.
 - (iii) Shipping and development of national shipping lines.
Would it be useful and feasible were two or more
Mediterranean countries to establish a common shipping
line? African countries and the UNCTAD Code of Conduct
for Liner Conferences.
 - (iv) impact of emerging law of the sea in Mediterranean.
Analysis of some crucial problems (delimitation, etc.)



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- 2 -

- (v) International organizations and the Mediterranean. Survey of activities. Assistance. How could international activities be improved?

(b) West Africa and Atlantic

- (i) Marine scientific research: survey of existing institutions and facilities; possibilities of sub-regional cooperation (access of regional research undertakings to EZs). Marine scientific research should be geared to resource management and development.
- (ii) Marine technology. Purpose: training. Subregional Institute? Technology transfer: what technology? from whom? For what purpose?
- (iii) Fisheries: management/conservation; sub-regional co-operation (what possible forms and within what limits? Subsistence fisheries; commercial fisheries; cooperation with foreign companies; cooperation with LL and GDS; Surveillance and enforcement).
- (iv) West African shipping: survey; training; insurance; management problems;
- (v) Aquaculture: possibilities; requirements. Nutritional needs; economic and social infrastructure; employment; distribution: An analysis of what happened since the FAO African Workshop in 1976.

(c) East Africa and Indian Ocean

- (1) Impact of emerging law of the sea on East Africa (problems of delimitation, transit, etc.
- (ii) problems of fisheries in Indian Ocean: Evolution of Fisheries Commissions; problem of migratory species, etc.
- (iii) Activities of U.N. system.
- (iv) Military activities: Indian Ocean as Zone of Peace.
- (v) Scientific research and upgrading of marine capability.

General

- (i) International Seabed Area and Africa.



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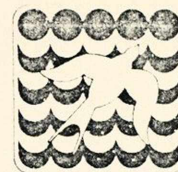
Training of experts for participation in organs of International Seabed Authority; transfer of technologies; impact on African producer countries; new uses for manganese; participation in nodule processing and marketing; impact on employment, trade; other benefits; difficulties to be overcome.

(ii) African landlocked States and the new Law of the Sea.

Please Reply to:

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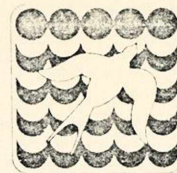
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Pacem in Maribus

To: Members of the Board of Editors

From: Elisabeth Mann Borgese

Subject: New members of Board of Editors

I am happy to inform you that acceptance letters were received from Yves La Prairie and John Bardach. Mario Ruivo and Warren Wooster had accepted previously.

We still should think of a Latin American or Asian member and your suggestions would be most welcome.