

INTERCOM INC.

407 Akasaka Park House, 7-5-1 Akasaka
Minato-ku, Tokyo 107
TEL: 03-3586-4702
FAX: 03-3586-4706

COPY

TO: Ms. Elisabeth Mann Borgese
FROM: Masako Otsuka
RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455
DATE: March 7, 1994
RE: your FAX of March 3

Dear Ms. Borgese,

Thank you very much for your FAX dated March 3rd, 1994.

I forwarded your information regarding Takaoka College to Prof. Fuse. He told me that he is going to inform it to the college soon.

Regarding the Japan Sea Project, the City would like to know who or which organization is going to take initiative and responsibility of the project.

There seems to be some misunderstanding between Prof. Fuse and the City : the city claims that they would like to be corporative to IOI or IOI Japan for the future commemorating PIM 21 but no intention to take initiative and responsibility for the whole project. And according to their understanding, IOI or IOI Japan is the one to take initiative of the project. On the other hand, Prof. Fuse thinks that the City should take initiative not IOI.

Anyway, we'd better formalize IOI Japan first, and then start making good relationship between IOI Japan and the City of Takaoka, and other organizations including Takaoka College, Toyama Prefecture and industrial institutions. I am sure that we can do a project, could be a bit smaller, though.

Prof. Fuse is going to visit Qatar this month, may be you will see him there. I hope you have time to talk with him there. I also will try to make appointment and take him to see some people here who could be corporative for fund raising or some candidates of advisory group for IOI Japan.

I feel sorry about the economic situation surrounding IOI, however, I am always quite impressed and encouraged by your energetic and optimistic attitude hoping that I could be your help!

Yours always,

Masako

I N T E R C O M I N C .

407 Akasaka Park House, 7-5-1 Akasaka
Minato-ku, Tokyo 107
TEL : 03-3586-4702
FAX : 03-3586-4706

RECEIVED MAR 16 1994

COPY

TO: Ms. Elisabeth Mann Borgese
FROM: Masako Otsuka
RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455
DATE: March 16, 1994
RE: indebtedness to the organaizing committee of PIMXXI

Dear Ms. Borgese,

Some good news!

1. The organizing committee of PIMXXI including Takaoka College of Law has kindly accepted your idea that IOI pay US\$10,000 a year, starting in October 1994 until the debt is paid.
In order to make this promise effective and official, they would like to have a written document signed by you and IOI.
2. The organizing committee of PIMXXI would like to donate ¥500,000 for PIM XXII according to what they declaired at the closing ceremony of PIM XXI. Please let me know the accout number so that they will put money whenever it is ready.

Yours always,

Masako



Dalhousie University

International Ocean
Institute

FAXED

Facsimile Transmission



To: Masako Otsuka, Intercom Inc., Tokyo, Japan
Fax: 9 011 81 3 3586 4706
Tel: 9 011 81 3 3586 4702

From: Margaret J. Wood, International Ocean Institute, Halifax, Canada
Fax: (902) 494-2034
Tel: (902) 494-1737

Date: March 28, 1994

Total Number of Pages: 1

Dear Masako:

I was very excited while watching the Olympic Closing Ceremonies in Lillehammer, Norway to see HIH Prince Tomohito of Mikasa and his wife-- what a small world! I hope your efforts to have *Chairworm and Supershark* translated into Japanese is successful.

Elisabeth, who is now in Addis Ababa, Ethiopia, asked me to respond to you on her behalf.

She was very pleased to learn that the PIMXXI Organizing Committee and Takaoka College of Law has so generously accepted her proposal to pay US\$10,000 a year, starting in October 1994 until the debt is paid. Elisabeth will follow up later with a more official response in line with their request.

It is very generous of the PIMXXI Organizing Committee to donate ¥500,000 for PIMXXII. The following are the details to transfer the funds when they become available. Would you please ask them to notify me when the transfer is made so that we can in turn notify the university that the funds will be arriving for the International Ocean Institute.

Bank of Nova Scotia Main Branch
P.O. Box 70 or 1709 Hollis Street
Halifax, Nova Scotia CANADA B3J 2M9
Tel: 420-4901
Fax: 422-8332

Dalhousie University Accounts
US Dollar: 2784-16
CDN Dollar: 1716

That is all for now . . . keep smiling . . . cheers,



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 3586 4706

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: March 3, 1994

Subject: Your fax of February 24

Dear Masako,

Thank you so much. I have been travelling all the time, and found your fax here on my return from Switzerland.

I am glad to confirm that all we are asking the City of Takaoka is to budget for the initial phase (first year). The project is planned in such a way that the remainder of the cost should be shared with all the other municipalities. IOI will coordinate this necessary fund raising. I share Professor Fuse's view: There is no doubt: We will complete the project.

As to our indebtedness to Takaoka College: I would be most grateful if they could be patient for a little longer. You know that we did not receive the grant we had expected from the Asian Development Bank. It was extremely difficult to put together the CA\$50,000 I sent; and I certainly will send more just as soon as possible, even though, at this moment, it is difficult for me to make a schedule. If we could get some fund raising going in Japan, that would greatly ease the situation. Otherwise the best I could promise at this date (hoping to improve on the promise in the future) would be: We pay \$10,000 a year, starting in October, 1994, and we pay until the det is paid. It is a little long!

I am delighted to hear that you are making progress with the Japanese version of *Chairworm*. And also that Professor Fuse is setting up at the University of Yokohama is good news.

More soon.

Yours as ever,

I N T E R C O M I N C .

407 Akasaka Park House, 7-5-1 Akasaka

Minato-ku, Tokyo 107

TEL : 03-3586-4702

FAX : 03-3586-4706

COPY

TO: Ms. Elisabeth Mann Borgese

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455

DATE: February 24, 1994

RE:

Dear Ms. Borgese,

There are several things that I would like to ask you and to report to you.

1. The city of Takaoka would like to ask you a question regarding the Japan Sea Project; as the total cost for the whole project is quite large according to the proposal which IOI suggested, the city is in concern that they cannot budget for the whole project but only for some part of the initial cost. Although they are trying to budget at least for the initial cost, they are wondering whether the project will surely be completed in the future with the money of other institutions.

Naturally, they asked Prof. Fuse about this and the city was told not to worry because the rest of money for the rest of the project would be secured by other agencies and it is being arranged by IOI. However, as the city should not budget without being secured how the project be completed in the future, they asked me to ask you your plan of budgeting the whole project.

2. Takaoka College of Law is asking the schedule of payment of the rest of the travel and accomodation cost.

3. Now, a positive news! Nico, my colleague whom I accompanied to Takaoka, and I are working on the project to publish your "Chairwarm" book in Japanese. We hope it works!

4. Prof. Fuse is now asking the city to budget for a secretary and a room for IOI Japan at his University in Yokohama.

Sincerely yours, with love

Masako Otsuka



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Ms Masako Otsuka
FAX No: 81 3 3586 4706

From: Elisabeth Mann Borgese
FAX No.: 809 427 7826

Date: April 29, 1994

Subject: Blue Planet Prize

Dear Masako,

This message reaches you from Barbados, where I am attending the small islands conference. We also are having a meeting of all our Operational Centres. The next such meeting will be in December in Madras, where we hope the Japan Operational Centre will be officially represented!

The purpose of this note is to inquire about the status of the Blue Planet Prize. Has the winner been announced? Who? When?

Please note my fax number: 809 427 7826. I shall be here until May 3. Then back home.

I keep my fingers crossed but shall not be too disappointed if it did not work out. It was a very good try!

Much love,

Yours as ever,

Elisabeth



I N T E R C O M I N C .

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COPY

TO: Ms. Elisabeth Mann Borgese

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455

DATE: May 11, 1994

RE:

Dear Ms. Borgese,

Thank you for your FAX from Barbados! As we had a week called "golden week" from the end of April to the beginning of May, I found your FAX yesterday when I came back to the office. There are several things to report to you.

1. I called the office of Asahi Foundation and asked about the Blue Planet Prize. I was told that the last screening committee will meet on coming Friday. Let's keep our fingers crossed! However, they are not going to inform the result to the public including us until the end of July until they complete the process of approval by the authorities.
2. Will you please send a FAX to Mr. Ryuhei Kawahara, the chairman of a board of directors of Takaoka College of Law, regarding the confirmation of the schedule of payment of the debt by IOI to the organising committee of PIM21 as the one I received on April 11, 1994? His FAX number is 81-766-63-4001.
3. I wonder whether Mr. Jayewardene attended the PIM21 or not. Will you please give me the answer as soon as possible?
4. I visited Mr. Kobayakawa at the Sasakawa Foundation in the middle of April and handed your material given by Prof. Fuse to him. Mr. Kobayakawa seems to move into a different section. It might be better to maintain the relationship with the foundation.

Yours always,

Masako



Dalhousie University

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Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 3586 4706

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: May 13, 1994

Subject: Your fax dated May 11.

Dear Masako,

Thanks very much for your fax.

Well, we shall keep our fingers crossed until the end of July!

I sent the fax to Mr. Ryuhei Kawahara, as you requested.

Mr. Jayewardene did not attend PIM 21.

We shall miss Mr. Kobayakawa at Sasakawa. He is a nice man. I hope everything is proceeding well there. We have three applications there right now: for the South Pacific Training Programme, for the China Programme, which, this year is in Madras; next year again in China; and I also applied for international air fares for PIM XXII. Sine Mr. Kobayakawa said all applications for one year have to be made together.

Do you think, in due time you might inquire whether everything is on course there. Usually no news from them is good news. The two training programmes had already been approved in principle.

I think Dr. Saigal and myself will visit Japan, China, and India in October. Perhaps you and Fujiko and Professor Fuse could begin to think about what we could most usefully do at that time. Of course I would also be glad to give a lecture or two if that were useful.

All the very best. Yours as ever,

Elisabeth

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Minato-ku, Tokyo 107

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FAX : 03-3586-4706

COPY

TO: Ms. Elisabeth Mann Borgese

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455

DATE: May 25, 1994

RE: air ticket and others

Dear Ms. Borgese,

Thank you for your FAX to Mr. Kawahara and to me of May 13.

We are looking forward having you and Mr. Saigal here on October. I told Fujiko about your intention to give lectures while you are here, she told me that she would be delighted to arrange some useful opportunities.

1. I would like IOI to pay for the air fare of ¥230,000 to Japan Tour System Co., Ltd. on behalf of Mr. Jayewardene and ask him to pay to IOI because I received boarding certificate from Japan Airlines Co. Ltd. under the passenger name of Mr. Jayewardene. I do not think I can ask the PIM 21 committee to pay for it. I attach the certificate.
2. Sasakawa Foundation seems to be in a change, for Mr. Sasakawa seems to be considered to be in a serious situation. Power inside seems to be quite confusing at a moment. This can be true, or this can be just a rumour. Last time when I visited Mr. Kobayakawa, I felt that you better maintain the relationship, for Mr. Kobayakawa was saying that the foundation is asked the fund from a lot of organizations which are seriously related people's lives. I think you'd better appeal him how important the fund you asking them for.

Yours always,



Dalhousie University

International Ocean
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FAXED

FACSIMILE MESSAGE

+ 4pp. fax to
Fuse - 1st July (LOS)

TO: Masako Otsuka, Intercom Inc., Tokyo
FAX NO.: 81-3-3586-4706

FROM: Madeleine Coffen-Smout, Programme Assistant, IOI, Halifax
FAX NO.: (902) 494-2034

DATE: 4th, July, 1994
RE: Professor Fuse

NO. OF PAGES: 5 (including this one)

Dear Masako,

Greetings from IOI-Halifax! I hope you are enjoying as beautiful a summer as we are.

Elisabeth asked me to send you the attached fax which she recently sent to Professor Fuse. Apparently she has had no response, and she was therefore wondering whether you would be so kind as to follow it up on her behalf, to ensure that he did indeed receive it. I do hope it would not be too much trouble for you.

Thank you for any assistance you can provide in this matter. It is much appreciated.

Best regards.

Yours sincerely,

Madeleine Coffen-Smout

I N T E R C O M I N C .

407 Akasaka Park House, 7-5-1 Akasaka

Minato-ku, Tokyo 107

TEL : 03-3586-4702

FAX : 03-3586-4706

RECEIVED JUL 05 1994

COPY

TO: Ms. Madeleine Coffen-Smout, Programme Assistant, IOI, Halifax

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-494-2034

DATE: July 5, 1994

RE: your FAX

Dear Madeleine,

Thank you for your greetings from IOI-Halifax and same to you from Tokyo! I wish your fax convey cool and dry summer air of Halifax to Tokyo, for a summer in Tokyo is hot and humid. Still I survive in it, though.

Regarding the fax to Prof. Fuse, I called him this afternoon and found out he won't be back to the University until 7th, Thursday. I am going to contact with him on Thursday and ask him if he has received the Fax from Elizabeth.

In case he has not received her fax, I would like you to send me her fax again so that I could forward it to him, for it did not come out well at my fax machine.

Please send my best regards to Elizabeth and your colleague, and please do not hesitate to ask me whatever I can do for you all.

Yours sincerely,

Masako

301 2881

Nandachary

Joint Sec.

for Tech. Coopera

Bennis

Garcia

5730

Dep. Ec Affairs

Ministry of Finance



Dalhousie University

International Ocean
Institute



FAXED + 4 pp. fax
(in 203 file)

FACSIMILE MESSAGE

TO: Masako Otsuka, Intercom Inc., Tokyo
FAX NO.: 81-3-3586-4706

FROM: Madeleine Coffen-Smout, Programme Assistant, IOI, Halifax
FAX NO.: (902) 494-2034

DATE: 5th, July, 1994
RE: Professor Fuse

NO. OF PAGES: 5 (including this one)

Dear Masako,

Thank you for your nice message this morning, and for your kind assistance in following up Elisabeth's fax to Professor Fuse. I'm attaching it again, as you requested, so let's hope it transmits better this time. (I'll also try getting it to waft some cool Halifax air to you as it goes!)

Warm regards from the Halifax gang.

Yours sincerely,

Madeleine

INTERNATIONAL
407 Akasaka Park House, 7-5-1 Akasaka

Minato-ku, Tokyo 107

TEL: 03-3586-4702

FAX: 03-3586-4706

RECEIVED JUL 06 1994

*Fixed
to EMS*

TO: Ms. Madeleine Coffen-Smout, Programme Assistant, IOI, Halifax

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-494-2034

DATE: July 6, 1994

RE: your FAX

COPY

Dear Madeleine,

Thank you for your fax. It seemed to arrive with some cool Halifax air, because today, the air here is a bit cooler than yesterday!

The fax of Elisabeth to Prof. Fuse has been transmitted in a very fine condition.

Ms. Fujiko Hara asked me to confirm you whether Elisabeth had received her fax dated June 3, regarding the meeting at Hokkaido (northern island of Japan) organized by Mr. Shimokobe.

I attach her fax.

Yours sincerely,

Masako

Masako

Facsimile Transmission

To: Dr. Elisabeth Mann Borgese
Fax: 1-902-868-2455
From: Fujiko Hara
Diplomatt Inc.
Fax: 81-3-5472-6091
Date: June 3, 1994
Pages: 1 (including this)

Dear Elisabeth,

Masako Otsuka told me that you will be coming to Japan in October. I happened to meet Dr. Shimokobe who said he will be holding a symposium in Sapporo, Hokkaido on September 12 and 13. He would appreciate it very much if you could be present at the symposium. Please let me know if there is any change in plans for your visit.

All the best,

Fujiko



Dalhousie University

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FAXED
FACSIMILE MESSAGE

TO: Masako Otsuka, Intercom Inc., Tokyo
FAX: 81-3-3586-4706

FROM: Madeleine Coffen-Smout, Programme Assistant, International Ocean Institute
FAX: (902) 494-2034

DATE: 7th, July, 1994
RE: Fax from Fujiko Hara

PAGE: 1 of 1

Dear Masako,

Thank you for yesterday's fax with the attachment regarding the symposium in September. I forwarded it to Elisabeth who was working at home yesterday, and she was surprised that the response which she remembered sending by fax hadn't been received. She is going to check whether she can find a copy of it at home, but in the meantime she'd like me to pass on the message that unfortunately she will not be able to be in Japan in September. I hope that isn't too disappointing!

Glad to hear that the Fuse fax and the cool air both transmitted well. All the best.

Yours sincerely,

Madeleine

I N T E R C O M I N C .

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Minato-ku, Tokyo 107
TEL : 03-3586-4702
FAX : 03-3586-4706

COPY

TO: Ms. Elisabeth Mann Borgese
FROM: Masako Otsuka
RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455
DATE: July 12, 1994
RE: message from Prof. Fuse

Dear Ms. Borgese,

Madeleine has sent me some fax accompanied with the cool air of Halifax the other day and hopefully, this will be the answer.

AAA. Your answer to Mr. Shimokobe's request was forwarded to Fujiko, who has just come back from Summit at Napoli. You two may see each other at Halifax at the next Summit!

BBB. Prof. Fuse asked me to send a fax to you on behalf of him.

aa. First of all, he would like to tell you that the preparation for IOI Japan is going very well so that it will be ready at your next visit to Japan.

bb. He does not think it is a good idea for him to go to the Ministry of Foreign Affairs for they are just following the US and Prof. Fuse does not upset them with this matter, for IOI Japan need their help in many ways in the near future. Therefore, he would like you to send 2 faxes as soon as possible to the following persons regarding the Law of the Sea Convention Issue with your message and necessary materials to help them understand the background of the situation:

a. Dr. Yuzuru Shimazaki, a member of House of Representative JDSP and a Co-Chairman of Japanese Forum of Politicians on the Issues of the Sea of Japan Rim

his fax number is 81-3-3502-5864

Dr. Shimazaki is a very good friend of Prof. Fuse and Prof. Fuse seems to be a good advisor for him on the issues of the law of the sea. Now JDSP is in a resume, it might be influential if you could give him some idea. Prof. Fuse will do some follow ups.

IN JDS
FILE

b. Mr. Nobuhiro Habuto, a deputy director of foreign news dept.
of NHK (Japanese public broadcasting)
his fax number is 81-3-3485-6218

Mr. Habuto studied international law at the same university of
Prof. Fuse (younger than Prof. Fuse). According to Prof. Fuse,
Mr. Habuto is quite interested in the issue of "Resolution and
Agreement" so that he would like to know more details.

Yours always,

Masako Stuba



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 586 4706

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: July 12, 1994

Subject: Your fax of today

Dear Masako,

Thank you so much. I have immediately written to the two gentlemen indicated by Professor Fuse, and I am attaching copies; I would be grateful if you could give them to him so that he can follow up. Actually I am not very optimistic: This thing will just go through --for now. Who can tell what will happen in the future. It is a set-back now, and we shall have to live with it! But in any case --also for the future -- it will be useful if Professor Fuse can have a good talk with these gentlemen and alert them to a situation of which they, like most other people, may be quite unaware!

*IN
LOS
FILE*

Thank you for the good news about the progress with IOI Japan. Do you think we might inaugurate it when we come in October?

It is July --and I keep thinking of the Blue Planet Prize. It would be too good to be true! Therefore I don't expect it!

Much love, and have a nice summer!

Elisabeth

My love to Fujiko!



Dalhousie University

International Ocean
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FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka (INTERCOM)
FAX No: 81 3 3586 4706

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: September 15, 1994

Subject: Visit to Tokyo

My dear Masako,

I think you know already from Krishan Saigal that we are planning to be in Tokyo from October 16 (arrival) to 22 (departure).

It would be great if you could get together with Professor Fuse and, if she is there, Fujiko, to make up some sort of agenda of activities; because if there is not enough to do, we should not stay that long! If IOI Japan were ready to be launched, that would be splendid, and then, of course, there would be lots to be done.

In any case we should go to the Sasakawa Foundation and meet the new man there, who seems to be extremely nice and cooperative; we should see Mr Ota; the Rector of the UNU --and I am sure you can think of some more useful things to do. As I already indicated, I would be quite ready to give a lecture if you and Fujiko thought it useful.

And, in any case, it will be wonderful to see you again.

Madras is taking shape, and we have a couple of new projects which are really exciting. One is the establishment of an Independent World Commission for the Oceans, and we have already incredibly good acceptances; and the other is a project in Africa, in cooperation with the Economic Commission for Africa. I'll tell you all about it when we meet!

Much love,

Elisabeth



Dalhousie University

FAXED +

International Ocean
Institute



1 p.
sub fax
to Ota
(16th Sept.)

FACSIMILE MESSAGE

TO: Masako Otsuka, Intercom Inc., Tokyo
FAX: 81-3-3586-4706

FROM: Madeleine Coffen-Smout, Co-ordinator, International Ocean Institute
FAX: (902) 494-2034

DATE: 16th, September, 1994
RE: Mr. Ota

PAGE: 1 of 2

Dear Masako,

Greetings once again from an autumnal Halifax. Is Tokyo also beginning to feel cooler, or do you still need me to waft over some refreshing breezes ...?

Please could we ask you a favour - as always?! We have tried to send the attached fax to Mr. Ota without any success, and I note from our file that we have had problems contacting him by fax before. I don't know whether we have an incorrect number, or what, but would it be possible for you to forward it to him on Elisabeth's behalf, please? Thank you very much indeed. I hope it isn't a nuisance.

On a more personal note, I'm off on a year's leave of absence in less than a fortnight (back to Britain) so this may be my last fax to you for a while. Thank you for all the help you've given us - and I hope to have the pleasure of corresponding with you again one day ...

Warm regards,

Madeleine Coffen-Smout



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 3586 4706

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: September 16, 1994

Subject: Your fax, just received

Dear Masako,

Many many thanks. Well, it looks, the time is not too long! As always, you are doing a wonderful job!

As for the financial aspects, I shall of course be delighted to pass any lecture fees on to you --and I always understood that your office would be designated as the Secretariat of IOI-Japan, and that you would get paid for it. I hope that is still in the cards! Incidentally, I shall punctually send another \$10,000 to Takaoka on October 1.

All the very best,

Elisabeth



Dalhousie University

FAXED

International Ocean
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FACSIMILE MESSAGE

TO: Masako Otsuka, Intercom Inc., Tokyo
FAX: 81-3-3586-4706

FROM: Nicole F. Hegedus, Acting Coordinator, International Ocean Institute
FAX: (1)-(902) 494-2034

DATE: November 1, 1994
RE: Address of IOI-Halifax

PAGE: 1 of 2

Dear Masako,

Greetings from Halifax!! We have begun the month of November with a rain storm which has lasted most of day.

I have something to ask of you. Margaret noticed that Elisabeth's address was listed incorrectly on a document from IOI-Japan. It stated her address as being Elisabeth Mann Borgese, Dalhousie University, c/o Pearson Institute, Dalhousie University, 1321 Edward Street, Halifax NS, Canada. This address as you know is incorrect. It should read:

Elisabeth Mann Borgese
Dalhousie University
1226 LeMarchant Street
Halifax, Nova Scotia
B3H 3P7

COPY

INTERCOM

TELEFAX TRANSMISSION

Date: 19 December, 1995

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka/ Rie Nakamura

Fax (+) 3586-4706 Tel (+) 3586-4702

Dear Prof. Borgese,

How was your flight back to Halifax? I hope it was quite pleasant in spite of your "fright " schedule.

I would like to thank you again for the lunch and for your ^{warm heart of} sharing the time with me.

1) Attached please find the opening address by Prof. Gurgulino de Souza.

2) As for the travel expences, we paid 503,000yen to Mr. Busuttil:

flight expence 538,000 yen (= USD 5,260 Malta-Narita-Malta)

- 40,000yen (additional hotel room charge to cover

Mrs. Busuttil's stay)

+ 5,800 yen for Limousine Bus between Narita-

Westin-Narita

total 503, 000yen

3) To Ambassador Yaker, we paid 623,800 yen:

flight expence 618,000yen (FRF29,830)

+ Limousine Bus 5,800yen

total 623,800yen

4) In order to contact Mr. Setsuya Tabuchi, Director-Counsellor of the Nomura Securities Co., Ltd. , please send fax to 813-3275-9383.

Ms. Igarashi , a secretary of Mr. Tabuchi, will take care of your fax.



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 5640 0873

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 4 January, 1995

Subject: Help

Dear Masako,

First of all, a very happy New Year to you. I hope it will be a good one for all of us!

Secondly, Fujiko suggested that I should write to Mr. Tabuchi (?) --I am not quite sure about the name: I mean the powerful gentleman who got us all the funding for the Commission. She did send me his exact name, first name, and fax number - but I misplaced it. Could you be so kind as to refax it to me?

I have to write to him about fund raising for the IOI: I want to invest our Swiss donor's contribution in the endowment fund, and so we need \$300,000 for 3 years for operational money, because we cannot use the Swiss money if we invest it! Fujiko thought Mr. Tabuchi could help getting this money. So I have to write him a nice letter.

Much love,

Yours as ever,

Elisabeth



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 5640 0873

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 6 January, 1995

Subject: Communication difficulties

Dear Masako,

I sent you a fax a few days ago, to the above number. It seemed to go through all right, but you did not answer, so I wonder whether it reached you.

Then just now I tried to phone your home, 5410 5439, and that number is "not in service"!

What I wanted was the exact name and fax number of Mr. Tabuchi (?), I mean the important person who got us all the money for the Commission. I had faxed to Fujiko before faxing you, because she had given me this information, which I unfortunately mislaid.

Please give a sign of life!

Much love,

Yours as ever,

Elisabeth



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 3586 4706

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 18 January 1995

Subject: Earth quake

Dearest Masako,

You can imagine that I was utterly dismayed by the news, yesterday, of the terrible disaster that has befallen your country, and I want you to know that I am thinking of you and all our friends in Japan and sharing your grief and the deep concern you must have for the future.

It is pungent to think of Krishan Saigal's recent trip to beautiful Kobe, and the kindness and spirit of cooperation and assistance to African countries, with which he was received there, and to think that all of this has been destroyed and is lying in rubble.

I am sure, however, that the spirit has not been destroyed and that disaster strengthens solidarity.

I hope you suffered no personal losses.

Please convey my warm feelings to our friends, especially to Fujiko and Professor Fuse.

All the very best,

Yours as ever,

Elisabeth

1995E 9E29E 14:59

INTERCOM INC. 03-3586-4702

COPY 2/1/1

INTERCOM INC.

407 Akasaka Park House, 7-5-1 Akasaka

Minato-ku, Tokyo 107

TEL : 03-3586-4702

FAX : 03-3586-4706

TO: Ms. Elisabeth Mann Borgese

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455

DATE: September 29, 1995

RE: Your fax of September 28

Dear Ms. Borgese,

Thank you very much for your fax to Mr. Tanaka. I forwarded to it to him.
As for the account number of Takaoka, I gave it to Ms. Wood.

Hope you have a very good trip to Costa Rica where you have PIM23!

Yours always,

Masako

Masako Otsuka

I N T E R C O M I N C .

407 Akasaka Park House, 7-5-1 Akasaka

Minato-ku, Tokyo 107

TEL : 03-3586-4702

FAX : 03-3586-4706

COPY

TO: Ms. Elisabeth Mann Borgese

FROM: Masako Otsuka

RECIPIENT'S TELECOPIER NUMBER: 1-902-868-2455

DATE: September 7, 1995

RE: Your stay in Tokyo and Yokohama

Dear Ms. Borgese,

Thank you very much for your paper. I forwarded it to Mr. Igarashi and Mr. Teraoka who are the organizers of the International Hearing in Yokohama, and to Prof. Fuse and to your interpreters.

I am going to send a map for International House. (9th, 12th, 13th)

Tel. 03-3470-4611 Fax. 03-3479-1738

As for Yokohama, your room is reserved at Yokohama Grand Inter-Continental Hotel (10th, 11th). Tel. 045-223-2222 Fax. 045-221-0650

On Sunday, 10th you have appointment with:

10:30 Mr. Nakajima, Mitsubishi Trading Co. regarding Spirulina at I. House

12:00 Mr. Kagaya, Nihon Keizai Shinbun (Japan Economic Journal) at I. House

15:00 Mr. Tanaka, Nomura Research Institute and at Inter Continental H.

Mr. ? , Environment Agency

For 12th afternoon and 13th, I am making appointment with UNU, Sasakawa, and Environment Agency and so on.

Looking forward seeing you soon! Yours always,

Masako Otsuka
Masako Otsuka

cc. Dr. Saito



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
FAX No: 81 3 5640 0873

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 26 January, 1996

Subject: following up on our talk

Dear Masako,

Thanks for your call. It was indeed nice hearing from you.

As agreed, I am attaching a copy of my letter to Mr. Tabuchi. If something came out of it, that would be great!

Much love, and all the bes for 1996!

Yours as ever,

Elisabeth

Copy

9 January, 1996

Mr. Setsuya Tabuchi
c/o The Nomura Securities Company Ltd.
1-9-1 Nihonbashi
Chuo-ku, Tokyo 103
Japan

Dear Mr. Tabuchi,

It was indeed nice meeting you at that wonderful party last month. This first session of the World Commission was a success, thanks to the indefatigable work of our Japanese colleagues.

Today I am writing to you with my other "hat" on my head: that of the International Ocean Institute which now has a venerable history of 25 years! We now have two Japanese on our Governing Board (Dr. Suzuki and Fujiko Hara) which will undoubtedly contribute to strengthening the cooperation between IOI and Japan.

What I would like to discuss with you is the following:

For several years now I have tried to raise an endowment fund or trust fund for the IOI so that its basic needs should be covered in perpetuity. There would be no problem, then, for future Directors, to raise funds for projects and scholarships on top of that.

Our budget basically breaks down into two parts: Project money, entirely linked to specific projects, including the GEF (Global Environment Facility of the World Bank) funding, and yielding only a small overhead (7 percent) for the expenses of our headquarters -- and general funding, which can be used for the expenses of headquarters and Halifax. General funding, again, has two components, CIDA money, which used to be \$300,000 annually but has been cut to \$250,000 annually, due to the severe cuts CIDA has suffered in general; and about \$300,000 from a private donor. The CIDA money has to be used in Canada and takes care of our office expenses and a ten-week training programme. The private-donor funds are used also to supplement training funds when necessary and to pay for "networking" among our Centres.

To raise money for an endowment is by far the hardest thing to do. It is relatively easy to raise scholarships and project money. General institutional or operational funding is a lot harder to find. And neither Governments nor international funding agencies nor Foundations are willing or able to give money for endowments.

Therefore it is now my idea that we should invest the annual \$300,000 of the private donor in the endowment. I have asked the private donor to give us, in November 1996, one million dollars, and then not to give us anything for the next two years. It also appears that the chances that we are being awarded the Blue Planet prize (half a million dollars) this year are very high. This also would go into the endowment so that by the end of 1996 we would have an endowment fund of \$1.5 million. That would be a good solid beginning.

This means, however, that we will be short of \$300,000 of general operational funding for 1996, 1997, and 1998, and we have to replace that. (We also have to replace the \$50,000 a year we lost in CIDA money, but I hope to be able to do that in Canada.) To replace the \$300,000 of the private donor is particularly important for our "networking" activities, i.e., two annual meetings of all our Centre Directors. I give the greatest importance to these meetings which give cohesion, continuity, and the benefit of mutual exchanges and shared experience to our whole system and generate a common spirit. And this, of course, is important for IOI Japan as well. I think the rather unique success of our network is largely based on these regular meetings. Perhaps later on in our evolution we could reduce these meetings to one a year, but right now it is really important to get together at least twice a year.

I have written to all our Board Members asking them to help to raise these needed annual \$300,000 for 1996, 97, and 1998. I know that some of them are already at work.

You have been so splendidly effective in mobilizing funds for our Commission that I feel encouraged to send this appeal to you as well. I do hope this is not overtaxing your generosity! But perhaps you can give me some advice as to how to obtain these funds, or part of them, in Japan. This funding should come in the form of an "institutional" or "operational" grant, not tied to any specific project, but NOT in the form of an endowment which I know is impossible. For that we use the funding of our private donor in Switzerland.

Whatever you can do in this matter will be most fervently appreciated.

Our work plan for the next three years is being mailed from Malta.

Let me use this occasion to send you my warmest wishes for good health and good work in 1996!

Yours sincerely,

Elisabeth Mann Borgese
Chair

1996年 3月13日 15:5
INTERCOM INC. 107-0000-7110

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 13 March, 1996

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 3586-4706 Tel (+) 3586-4702

Dear Prof. Borgese,

1) Today, I received a fax from an accountant of Takaoka College of Law regarding the amount of payment which IOI has already made to them.

Following is the detail:

January 14, 1994 \$50,000.-

November 30, 1994 \$10,000.-

October 13, 1995 \$10,000.-

DL

9/6

10,000

- 20,000

2) I will be more than very happy if you would let me translate your book 'Ocean Governance and the United Nations' into Japanese with Prof. Fuse. I, as every reader of the book, found it splendid and considered that Japanese people should have the opportunity not only to know more about the Ocean Governance but also to meet your spirit. I already had asked Prof. Fuse if he could be a co-translator, and fortunately he agreed with me.

If you agree, I would like to start it immediately. (Actually I have started 2-3 pages.) I know it will be a tough work, but I believe that God will be with us.

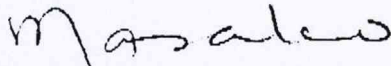
3) I have asked Fujiko if she had asked Mr. Tabuchi, the chairman of Nomura Securities, and she said that she had not have chance to talk about it. I think it may be better that you write Fujiko again what you would like her to ask Mr. Tabuchi.

4) Prof. Fuse told me that we are going to start the organizing committee for the International Symposium on Oceans which will be held from December 1st - 3rd, 1996 in Yokohama, sponsored by Yokohama City University and the City of Yokohama, within few weeks. Prof. Fuse also told me that Ambassador Pardo, Ambassador Yaker, and you will be the key note speakers for the symposium. I am very happy to have you here again.

5) Mr. Nakajima of Mitsubishi Trading once told me that you were visiting Ethiopia for Spirlina Project. I hope it works well.

Looking forward to hearing from you soon,

Sincerely yours,

A handwritten signature in cursive script that reads "Masako".

Masako



Dalhousie University

International Ocean
Institute



FAXED

To: Masako Otsuka
Fax No. 81 3 5640 0873

From: Elisabeth Mann Borgese
Fax No. 902 868 2455

Date: May 31, 1996

Subject: Yokohama symposium

Dear Masako,

I am attaching a fax I sent to Professor Fuse. He is not very good at answering quickly. Could you be so kind as to make sure that he answers? We have to have this information to get organised!

All the very best,

Yours as ever

Elisabeth

FAXED

FACSIMILE TRANSMISSION

To: Masako otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 902 868 2455

Date: October 8, 1996

Subject: Your fax, just received

Dear Masako,

Thanks for your prompt replay. The money has been transferred, so we are in good standing.

As to the prizes of the Candidate, they are

Sasakawa United Nations Environment Prize
Order of Canada
Medals for High Merits from the Governments of Colombia, Austria, Malta;
Friendship award from the Government of China; St. Francis of Assisi
Environment Prize; Medal of Honour, the United Nations Associations. Life time
merit Award, from the Nuclear Age Peace Foundation.

We will prepare a packet of documents for you.

All the very best,



INS/INTERCOM

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 24 December, 1996

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 3586-4706 Tel (+) 3586-4702

Re: Your fax

Dear Prof. Borgese,

Merry Christmas!

I am sorry of the delay of my response to your fax dated December 20th, for I was away from the office for another project.

Regarding the Canadian Ocean Assessment, I am sorry to bother you like this, for I was told by the Secretariat of the Yokohama Forum that this is Prof. Kato's matter to make the decision and I wanted to respect it.

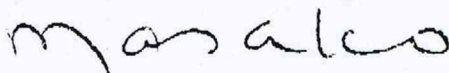
However.... please kindly send the whole package of 19 sets of Canadian Ocean Assessment to Intercom, and I am going to distribute it from here. This should be the most cost-effective and quick way of distributing.

I am very happy to hear the good news from your visit to Germany! IOI Germany and PIM 2000 in Germany--I am sure they will be very well organized and very productive.

Now I am working on the application for the Japan Earth Environment Fund regarding the Goa Project following Dr. Saigal's direction. I hope it will be another good news for IOI for the year 1997.

And thank you very much for your message to my son. He will be very much encouraged by your words.

Sincerely yours,



Masako

INTERCOM

TELEFAX TRANSMISSION

Date: 5 February, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 3586-4706 Tel (+) 3586-4702

Re: Earth Environmental Fund

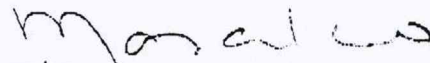
COPY

Dear Prof. Borgese,

Regarding our application for the Earth Environmental Fund, I will be attending their hearing on Friday, February 7th.

I am bit worried about IOI be considered as NGO of Netherland, as it is registered there. In that case, IOI will have a handicap to be funded by Japanese Governmental Organization. Could you kindly explain me about the relationship between the Government of Netherland and IOI?

Sincerely yours,


Masako

1997 FEB 18 16:11

INTERCOM 81-3-3586-4706

P. 1/1

RECEIVED FEB 18 1997

INTERCOM

TELEFAX TRANSMISSION

Date: 18 February, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Re: Prof. Martin Glasner

Dear Prof. Borgese,

COPY

For the editing work of the report paper of the 13th Yokohama Forum, we need the contact number of Professor Martin Glasner. Could you kindly let us know his title, telephone number, fax number, and e-mail number? Thank you very much in advance.

Sincerely yours,



Masako

Martin Glassner
University Professor of Geography Emeritus
Southern Connecticut State University
INTERNATIONAL RELATIONS CONSULTANT
742 Paradise Ave.
Hamden Connecticut 06514
USA

Tel. 1-203-288-9710
Fax. 1-203-288-3803

INTERNET



Dalhousie University

International Ocean
Institute



12 pages

FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: March 26, 1997

Subject: Ocean film

Dear Masako,

How are all our projects?

I am here in Jamaica right now, and the Jamaican Government is very enthusiastic about our proposal to have a training programme here next July-August, overlapping with the next session of the Sea-ed Authority, so that our participants can get an impression of what it is all about.

Usually we have this course in China and India, in alternate years, but this year we moved it to Jamaica, of course, cooperating with China and India, and we have applied for the funding to the Sasakawa Foundation, which usually funds this programme. I hope it works out. No news from them usually is good news, but we did apply this year for three training programmes rather than two, as well as a workshop programme, in cooperation with UNEP...

Today, however, I am writing about something else. A big film, 2 hours, the Bavarian TV wants to make, in cooperation with the TV of India, China, and Japan.

It should be done this year, to be ready for the Year of the Ocean next year.

In India we are already quite advanced. Krishan Saigal's brother is going to send a detailed proposal, and he can do everything by himself.

I am attaching the first draft for the whole thing, and as you will see there is a lot for Japan in it.

Could you take that up with the Japanese TV and see what they can do?

Work in China is also already under way, although not yet as advanced as in India.

Do let me know.

The film should be premiered at the Ocean Expo in Lisbon in June 1998..

Perhaps Japan has already so much film material in its Lisbon Expo Pavilion that it does not want to do any more! But this film, I think, will be far more comprehensive, and it will go on TV all over the world and really be consciousness-raising.

If you could make the first contacts and then let me know with whom I should follow up, I would be most grateful.

I'll be home on Saturday, just before Easter, and I wish you and your son a very happy Easter.

Much love,

Erenik



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: April 1, 1997

Dear Masako,

Many thanks for your prompt reply.

I have talked to our producer, and there is a possibility that he may come to Japan during the second half of April, and then he could discuss everything directly.

In the meantime it would be most useful if the Japanese TV could think a little bit about what *Japan* might want to do. In my first-draft outline there are quite a few suggestions of what *we* might be interested in, but that is just a first draft, and you might want to show other things internationally.

It seems (not yet confirmed) that the Bavarian TV is going to pay one-third of the \$600,000 budget; we have to find sponsors for the remaining two-thirds. On the suggestion of the producer, I have written to Sony, and I am attaching a copy of my letter. Perhaps you could follow up on that. I think the idea of this film is very exciting.

In about two weeks I will be able to confirm whether Mr. Goerner will be able to come to Japan at this time, and then, perhaps, you could help in setting up the necessary appointment(s).

With regard to the Nippon Foundation, I don't want to pester them, but you might tell them that I was just in Jamaica, and that the Government of Jamaica is very enthusiastic about the training programme and willing to cooperate. So I do hope that, in principle, this proposal for three, rather than two, training programmes, is

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 28 March, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Very happy Easter to you! And welcome back from Jamaica!

Your fax from Jamaica was very exciting. 2 hours film making regarding the Ocean with your original sinerio! I cannot wait to see it.

Before arranging TV person in Japan, I would like to ask you questions.

1. If you say "film", is it 16mm, 32mm or video?
2. How does Bavarian TV want to corporate with Japanese TV?

Do they want to have a crew here who will work for them? or Do they want Japanese TV to produce a part?

May be I should ask Dr. Saigal these questions, how it works out in India.

Regarding Sasakawa Foundation, if you want me to call them to check when they are planning to get the authorization from the Minister(y) of Transportation, and ^{whether} they are planning to support three training programmes including Jamaica, I am willing to do so.

The fund raising for the Earth Environment Fund, we are expecting a good news from them and it seems to be coming soon after some more hearings.

My son has become a college student at a university which has its main campus just infront of UNU building.

Sincerely yours,



Masako

*faxed to EMB
in Geneva
10:04:97*

3.1/1

INS/INTERCOM

INTERCOM

TELEFAX TRANSMISSION

Date: 9 April, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

RECEIVED APR 09 1997

Dear Prof. Borgese,

Re: TV Programme

COPY

1. As I have told yesterday, I think NHK could be the best TV station for the Babarian TV station to work with. I wonder if you had a chance to talk to Mr. Hatsuhisa Takashima, the special chief at the broadcasting division of the NHK News, at the 13th Yokohama Forum. He is the person who delivered the key note speech on the 3rd day. His fax number is +81-3-3481-1091 and telephone number is +81-3-5478-2535. A name of the secretary is Ms. Ishikawa. It may be better you contact with him directly and ask Dr. Suzuki to back up if you consider the limited time schedule.

2. Following is the contact number of Mr. Nobuyuki Idei, the COO of Sony Corporation:

Fax number +81-3- 5448-2244 (direct)

Telephone number + 81-3-5448-2111

Secretary Ms. Kanesaka

In your fax to Mr. Idei, please mention that Professor Sachio Senmoto recommended to contact him. Dr. Senmoto used be an executive director of DDI and you have seen him twice, once at a small tempura restaurant regarding your "tubeworm story" and once at the office of Ms. Hironaka, Minister of Environment.

Best wishes,
Masako Otsuka

Masako

*I'm sorry that
I could not send
this yesterday.
10 April, 1997*

INS/INTER.COM
MASAKO



Dalhousie University

International Ocean
Institute

FAXED



FAX TRANSMISSION

INTERNATIONAL OCEAN INSTITUTE

1 226 LEMARCHANT STREET
HALIFAX, NOVA SCOTIA B3H3P7
902-494-6623
FAX: 902-494-2034

To: Professor Elisabeth Mann
Borgese, Room 3316

Date: April 14, 1997

Fax #: 212-702-5051

Pages: 4, including this cover sheet.

From: Darlene Manning

Subject: Fax from Masako

*Fax from Masako
April 9*

COMMENTS:

Elisabeth,

*Provobis
VIII Pacific Science
Inter-Congress*

Here is the Fax from Masako. Have a good day.

Darlene

International Ocean Institute

*Dalhousie University
1226 Le Marchant Street
Halifax, N.S. B3H 3A7*

*Tel. 1 902 494 1737
fax: 1 902 494 2034
Canada*

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: April 14, 1997

Subject: film

FAXED

Dear Masako,

Thanks very much for all your help.

I have followed up on everything. Unfortunately, I don't have Dr. Suzuki's new fax number here in New York, and so I would be most grateful if you could forward this fax, and attachment, to him.

You have organised everything extremely well, and I hope it all works out!

Much love,

Elisabeth

INS/INTERCOM

International Ocean Institute

*Dalhousie University
1226 Le Marchant Street
Halifax, N.S. B3H 3A7*

*Tel. 1 902 494 1737
fax: 1 902 494 2034
Canada*

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: April 20, 1997

Subject: Dr. Suzuki

FAXED

Dear Masako,

Could you be so kind as to forward the attached to Dr. Suzuki? And perhaps you could fax me his new numbers.

IN ADM/
BOTH FILE

It is rather urgent!

All the very best and much love,

Elisabeth

SEE IIS/INTOICOM
FAX TO MTAKO
(20TH APRIL)

International Ocean Institute

*Dalhousie University
1226 Le Marchant Street
Halifax, N.S. B3H 3A7*

*Tel. 1 902 494 1737
fax: 1 902 494 2034
Canada*

FACSIMILE TRANSMISSION

To: The Hon. Dr. Yoshio Suzuki
Fax: 81 3

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: April 20, 1997

Subject: IOI

FAXED

My dear Yoshio!

You are aware that the IOI Board decided in Beijing/Yokohama to rotate the five officer positions: President, Vice President of the Board; Chairman, Vice Chairman of the Planning Council, and Treasurer. You must have received notes from Krishan Saigal to this effect.

Perhaps you also remember that Danielle de St Jorre had been nominated for the position of President and that she had already advised us that she would accept. Then, quite unexpectedly, she died. This is a terrible loss.

However, thank goodness, we do have other good people on the Board.

Now a number of members have nominated Joseph Warioba for the position of President. You remember, he was the Prime Minister of Tanzania and the President of the Preparatory Commission for the International Sea-bed Authority and for the International Tribunal for the Law of the Sea. He did a marvellous job. He is presently Chairman of the Anti-corruption Commission in Tanzania and a Judge at the International Tribunal for the Law of the Sea in Hamburg (that is not a demanding job, for the time being). He has been on the IOI Board for a long time and has also directed some of our training programmes. So he thoroughly knows our system and has a great deal of national and international prestige. Joe Warioba has accepted the nomination and is ready to serve for the next three years.

I would love to get a consensus on his election as quickly as possible. Could you let me know whether you are in favour of his election?

We have also received numerous nominations for Alexander Yankov for the position of Vice President.. Alexander Yankov was a member of the International Law Commission and is now a Judge at the International Tribunal for the Law of the Sea. He has been on our Board for a long time and is a wonderful person. I would be grateful if you could let me have your vote for him as well, if you agree.

For treasurer, some members have nominated Fujiko Hara, but knowing her I would assume that she has no time. Many have nominated Anita Coady, and, if you agree, she would be my choice for Treasurer. She is quite free (having married a millionaire!) and is giving a lot of her time to the IOI (e.g., editing the newsletter) and to IOI Canada. She also would be good for fund raising.

So this would be my preferred slate:

President: Joseph Warioba
Vice President: Alexander Yankov
Treasurer: Anita Coady

It also would balance nicely between developing countries, formerly Communist countries, and industrialized States.

The Council is to elect its own Chairman. My choice would be Tsutomu Fuse -- and they have a wide choice for Vice Chairman.

We have very good nominations for the position of Executive Director, when Krishan will leave us next February.

Five of our Centre Directors have applied:

Derek Keats, South Africa
R. Rajagopalan, India
Diafara Toure, Senegal
Alejandro Gutierrez, Costa Rica, and
Robin South, Fiji.

In addition:

Salvino Busuttil (Malta)
and Gunnar Kullenberg (outgoing Secretary of the Intergovernmental
Oceanographic Commission of UNESCO)

have also applied. We will have to make a decision at our next Board meeting in
Malta in May (date not yet set)

I think, my choice is Derek Keats. I think he would function best in Malta. Robin
South, who also would be first-rate, would want to work out of Fiji, which I don't
think is a good idea. Busuttil is Maltese, and we should not have a CEO who is a
national of the host country and deeply, and now very negatively, involved in
local politics.

Kullenberg would be very prestigious, but I don't know how he would handle the
big change from an Intergovernmental Organisation to a NGO, from General to
Partisan, from Rich to Poor...

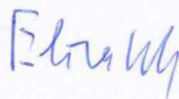
Everything is going very well. Lots of training programmes; lots of projects.
Excellent support from Canada, Japan, Netherlands, Germany, the UN, and all
our host countries. We have a new project with the GEF coming up, on the Job-
(sustainable livelihoods)-creating potential of integrated coastal management --
based on the simple idea that if integrated coastal management cannot create jobs
("sustainable livelihoods") it is not sustainable. Where is the potential? I am sure
it is there.

Please excuse the length of this letter -- and let me hear from you just as quickly
as possible.

Are you coming to Geneva next week? I am coming. But I am still not happy with
the way this World Commission is working.

All the very best,

Yours as ever,



COPY

INTERCOM

TELEFAX TRANSMISSION

Date: 21 April, 1997

To : Professor Elisabeth Mann Borgese
Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka
Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Re: your fax

Your fax has been forwarded to Dr. Yoshio Suzuki.

His new contact numbers (direct) are as follows:

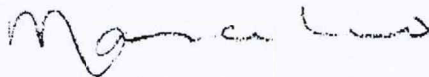
telephone: 813-3508-7250

fax : 813-3508-3520

I am very sorry about Ms. Danielle de St Jorre.

I sincerely hope everything works well with you and IOI.

Best wishes and much love,



P.S. I have finally received a document telling that IOI is eligible for receiving 5,600,000 yen from Earth Environment Fund, where Mr. Kazuo Matsushita is a director.

INTERCOM



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: May 20, 1997

Subject: Ocean film

Dear Masako,

Time is passing so fast, and if we want this film to be ready for the Year of the Ocean, we really have to move.

I am attaching a shorter version of Mr. Goerner's cv. If you can stimulate interest, with Sony and with the TV station, Mr. Goerner could now come any time quickly.

Do let me know.

Much love,

E. Mann Borgese

Der Autor Eberhard Görner

1944 in Niederwürschnitz/Erzg. geboren

1963. Facharbeiterabschluß als Dreher in Chemnitz.

1969 Hochschulabschluß für Germanistik und Geschichte an der
Pädagogischen Hochschule Leipzig

1975 Hochschulabschluß für Dramaturgie und Regie an der Filmhochschule
„Konrad Wolf“ in Potsdam-Babelsberg

1970 bis 1989 Dramaturg und Autor beim Deutschen Fernsehfunk Berlin

Mitbegründer, Redakteur und Autor der Reihe „Polizeiruf 110“

Literaturverfilmungen im DFF

1981 **DER LEUTNANT YORCK VON WARTENBURG**, nach Stephan
Hermlin

„Goldener Lorbeer“ des DFF

1984 **DIE ZEIT DER EINSAMKEIT**, nach Stephan Hermlin

„Bestes Drehbuch“ auf dem Internationalen TV-Festival „Goldenes Prag“

1987 **DIE ERSTE REIHE**, nach Stephan Hermlin

„Goldener Lorbeer“ des DFF

1989 **SELBSTVERSUCH**, nach Christa Wolf

Wettbewerbsbeitrag 1990 beim „Prix Italia“ in Palermo

1990 **DER KLEINE HERR FRIEDEMANN**, nach Thomas Mann

Seit 1991 Redakteur und Autor bei der Provobis-Film Gmbh Hamburg

1992 Redaktion am Drehbuch **DIE SIRENE**, nach Dieter Wellershoff

1993 Redaktion beim Spielfilm **MARIO UND DER ZAUBERER**,
nach Thomas Mann

1995 Co-Autor vom TV- und Kinofilm **NIKOLAIKIRCHE**, nach Erich Loest

„DAG-Preis“ 1996 in Silber für „Bestes Drehbuch“

Prädikat „Wertvoll“

„Grand Prix“ des Internationalen TV-Festivals Plovdiv/Bulgarien

„Goldener Delphin“ für „Bestes Drehbuch“ auf dem VI. Internationalen

Filmfestival in Pescara/Italien 1996

„Goldene Pyramide“ für „Bestes Drehbuch“ auf dem Kairo-Filmfestival 1996

RECEIVED JUN 06 1997

INTERCOM

TELEFAX TRANSMISSION

Date: 6 June, 1997

To: Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From: Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

AAA Re: film

COPY

Mr. Takashima of NHK called me the day before yesterday, and said that as NHK has already started committing International co-production on the Oceans for the year 1998 with the other partner in Europe. Therefore, it is difficult for them to have commitment with another partner. However, they are willing to exchange their views when the Producer visits Tokyo in the near future. And he is willing to see if there is any possibility of cooperation.

Mr. Sakyo Komatsu, a popular science fiction writer in Japan, and was a producer of Flower Expo in Osaka few years ago, told me that he will be happy to help to realize this film project as a volunteer. He would like to know, what exactly is needed for co-production, including fund raising.

He is invited as a panelist at International Ocean Symposium '97 by The Nippon Foundation, the Commemorative Speech of which will be given by Mario Soares. Please see the attached.

I think if you have any idea how much more money you need for producing the film, please let him know and he will see what he can do for it. And please let us know what exactly the "co- production" means in this case.

BBB The Nippon Foundation

The Nippon Foundation called me few minutes ago, and told me to ask you as follows:

Now they are in the process of examining the proposals and they would like to know whether it will be agreeable for IOI to receive the fund little later than August 20th for the project scheduled at the end of July.

Please let me know the answer.

Regarding the Policy Related Project (the large project which you have been talking about), I had told them a while ago that the project could be divided into several regional projects.

How was the Meeting of IWCO at RI, USA?

I accessed the home page of IOI. I found it great!

Love,

Manoel

国際海洋

International Ocean Symposium '97 (IOS '97)

シンポジウム '97



海は人類を救えるか

The Ocean, Can She Save Us?

平成9年7月29日(火)・30日(水)

「東京ビッグサイト」国際会議場

主催/日本財団(財団法人 日本船舶振興会)

Tuesday 29-Wednesday 30 July, 1997

"Tokyo Big Sight", (Ariake, Tokyo)

Organized by The Nippon Foundation

圖録 様 (予定)

科学技術庁、環境庁、外務省、文部省、農林水産省、運輸省、建設省、東京都、国際連合広報センター、IMO(国際海事機関)、IOC(エネスコ政府間海洋学委員会)、WMU(世界海事大学)、朝日新聞社

Supported by

Science and Technology Agency; Environment Agency; Ministry of Foreign Affairs; Ministry of Education, Science, Sports and Culture; Ministry of Agriculture, Forestry and Fisheries; Ministry of Transport; Ministry of Construction; Tokyo Metropolitan Government; United Nations Information Centre; IMO (International Maritime Organization); IOC (Intergovernmental Oceanographic Commission); WMU (World Maritime University); Asahi Shimbun



日本財団

Aim of the Symposium

For centuries the ocean has nurtured life on earth and bestowed many benefits on mankind. However, it also holds vast potential toward 21st century solutions to the serious problems in areas such as earth development, food and energy that lie ahead of us. Japan is surrounded by the ocean and the ocean has nurtured the mind, thought and culture of the people. Japan will have to make its contribution to the world through one of its achievements in fields of marine technology such as shipbuilding, merchant shipping and ocean development.

Keeping this imperative in mind, the Nippon Foundation will underline the importance it already places on maritime affairs by holding, over a period of ten years from 1998, the year in which the Japanese national Marine Day holiday was established, an international symposium on maritime issues. Each International Ocean Symposium will focus on the formation of a new relationship between mankind and the ocean.

International Ocean Symposium '97 to be held on July 29 and 30, promises to be an interesting and informative two days, and we look forward to your participation.

Program

July 29, Tuesday | The Population Explosion and the Ocean

The increases in the world's population and living standards of recent years have brought with them various problems such as starvation, global warming and changes in the surface of the earth in the aftermath of the extraction of resources and the production of food. As the 21st century approaches, it is imperative for us to secure a sound base for human existence and to establish a better relationship between mankind and nature. Considering that it is inevitable that many of the solutions to these problems will have to be sought from the ocean, the panel will examine the future of mankind in relation to the ocean on a global level.

10:30	■ Opening Ceremony	
	■ Commemorative Speech	Mário Soares, Former President of Portugal; Chairman, IWOP
12:00	Lunch Break	
13:15	■ Keynote Speech	Junichi Nishizawa, Former President of Tohoku University
14:15	Coffee Break	
14:25	■ Panel Discussion	"The Population Explosion and the Ocean"
	Coordinator	Tomoyo Nonaka, Journalist
	Panelists	Shinpei Asai, Photographer Masayuki Takahashi, Professor of Tokyo University Geoff L. Holland, Chairman of Intergovernmental Oceanographic Commission Shawn E. Reed, Technical Advisor of CARICOM Fisheries Resource Assessment and Management Program
16:25		

July 30, Wednesday | Marine Products and the Japanese

The Japanese, who have nurtured their long history surrounded by the ocean, have received from the ocean immeasurable benefits in the form of food and commodities and have acquired a highly-developed fish-eating culture. On the other hand, unprincipled exploitation has caused a variety of environmental problems on the ocean and destroyed resources. As a major consumer of marine resources, Japan must give consideration to these matters. Focusing on the role to be played by Japan, the panel will discuss how the benefits bestowed by the ocean should be used and what actions need to be taken.

10:00	■ Commemorative Speech	Josef Kreiner, Professor of Bonn University
11:00	Coffee Break	
11:10	■ Keynote Speech	Fukuzo Nagasaki, Counsellor of The Institute of Cetacean Research
12:10	Lunch Break	
13:25	■ Panel Discussion	"Marine Products and the Japanese"
	Coordinator	Tomoyo Nonaka, Journalist
	Panelists	Makoto Omeri, Professor of Tokyo University of Fisheries Sakyo Komatsu, Novelist Hiroya Sanô, President of Japan Fisheries Association Chua Thia-Eng, Regional Programme Manager of IMO (Regional Programme for the Prevention and Management of Marine Pollution in the East Asian Seas)
15:25		

* Unavoidable circumstances may lead to a change in the details of the program.
English/Japanese simultaneous interpretation will be provided.

INTERCOM

TELEFAX TRANSMISSION

Date: 12 June, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

COPY

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

1. The Nippon Foundation

According to Ms. Ito of The Nippon Foundation, they are planning to fund for IOI's training programmes in Jamaica, China, Fiji and India. Therefore, please write a cover letter with the amount of fund that you are expecting, i. e. \$386, 475 to The Chairperson of The Nippon Foundation and send it by fax.

As for the other project, a project regarding policy study, will be examined more in a positive way including the possibility of joint study or sharing with other organizations under the initiative of the Foundation. They will send you their proposal in the near future, and they would like to have your advice.

2. Blue Planet Prize

The winners of this year are Dr. James Lovelock (UK) and Conservation International (HQ in the USA). Their information could be found at <http://www.af-info.or.jp>

3. film

I think you have received a fax from Sony. I am sorry to have the negative answer from them.

I wonder if you can consult with the Nippon Foundation for any funds.

Love, Masako

INS/INTERCOM



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: June 14, 1997

Subject: Your fax of June 6

Dear Masako,

sorry to be late in answering your fax. I just got back from Malta-Germany and the World Commission meeting in Rhode Island.

In Rhode Island I also met with Dr. Suzuki, and we had a good talk about IOI affairs.

The World Commission is still a bit of a mess (the Americans, shame on them, failed to raise any money for hosting the session, and the Portuguese had to pay for everything at the last moment, to save the session!) -- and we are way behind with the report, although there is now some half-way decent raw material.

In Canada, we had the inauguration of a very prestigious Advisory Council for IOI Canada, hosted by the Lieutenant Governor of Nova Scotia in his beautiful Government House, and chaired by former Foreign Minister Allan MacEachen. There are lot of quite powerful businessmen on this Council. The President of the International Tribunal for the Law of the Sea came from Hamburg to give the key-note address for this inaugural ceremony. So we are well on our way towards the organisation of PIM XVI here in Halifax next year!

Now as to your questions:

With regard to the film, it is of course a pity that NHK has already another commitment. But they certainly can be helpful with advice, and we are grateful

for Mr. Sakyō Komatsu' offer.

In the outline for the film as originally proposed, there is a section on Japanese ocean activities and scenes, and we would hope that the Japanese co-producer could put together something like that, or something better! That is for the section on the Pacific, and it need not be more than 10-15 minutes.

The whole film, according to the latest proposal from the Bavarian TV, should last 2 times 45 minutes.

I think the revised budget for the film now is about DM160,000. And we would hope to find one or two Japanese private-sector companies to co-sponsor the film -- starting with Sony -- if Sony could sponsor the whole thing, that would be splendid. We do want to involve the German private sector as well, but thus far I think Mr. Goerner has not yet been successful. The Bavarian TV will of course put some money into the film -- but I don't think it is very much.

Now as to the Nippon Foundation: it will be all right if the funding for the training programme will come a little later than August 20th -- hopefully not too much later!

Where is Fujiko? I sent a fax to her office, but I have not heard back where I could reach her by phone. I have to consult with her about the selection of our new Executive Director.

All the very best and much love,.

Yours as ever,



P.S. Dear Masako,

You did not call back that night, so I suppose everything was all right. In any case, here is the fax I had sent you and which may have got lost.

In the meantime, I received a disappointing answer from Sony. I wonder whether anything else can be done in this matter -- but I doubt it! It sounds pretty final!

125/1-tacw



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: June 16, 1997

Subject: Your fax of June 12, received this morning

Dear Masako,

Thanks a lot.

1. I am attaching copy of my fax to the Nippon Foundation.
2. Well, Conservation International could have come *after* IOI! So it goes!
3. About the film: The Nippon Foundation will not permit a second application for the same year. They only allow one comprehensive application per year! I don't know whether there might be a way around it. Perhaps it could be IOI Japan that could apply? Perhaps you could discuss it with them and with Professor Fuse to whom please give my love.
4. I shall call Fujiko tomorrow.

All the very best and much love,

Elzav

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Dalhousie University

3 page
International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: June 24, 1997

Subject: Film, etc.

Dear Masako,

Thanks very much for your fax, which was forwarded to me to New York, and thanks for all your wonderful work.

The name of the producer, and his numbers, are:

Mr. Eberhard Goerner
Provobis
August Bebelstrasse 26 53, Haus 62
14439 Potsdam, Germany
Phone 49 30 30 69 760
Fax 49 30 30 69 76 10.

He also has a cellular phone where he can be reached always and everywhere, and the number is 49 172 32 1414 8000.

I am attaching copies the two letters you asked me to write.

See Ltr. Inc. file

All the very best,

Eberhard

cc Mr. Eberhard Goerner

FACSIMILE TRANSMISSION

To: Mr. Takashima
NHK
Fax: 81 3 3481 1091

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: June 24, 1997

Subject: Ocean film

Dear Mr. Takashima,

We are sorry things did not work out this time with NHK, but, of course, we fully understand the reason.

We do hope, however, that there may be future occasions for collaboration. The subjects of the oceans and ocean governance are becoming more and more important. Water, 99 percent of which is in the oceans, may well be the most important subject in the next century.

With all good wishes, and thanks for your interest,

Yours sincerely,

FACSIMILE TRANSMISSION

To: Mr. Tom Sugiyama
Sony Corporation
Fax: 81 3 5448 7727

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: June 24, 1997

Subject: Ocean film

Dear Mr. Sugiyama,

We are sorry things did not work out this time with with the Sony co-sponsorship, but, of course, we fully understand the reason.

We do hope, however, that there may be future occasions for cooperation. The subject of the oceans and ocean governance are becoming more and more important. Water, 99 percent of which is in the oceans, may well be the most important subject in the next century.

With all good wishes, and thanks for your interest,

Yours sincerely,

INTERCOM**COPY**

TELEFAX TRANSMISSION

Date: 30 June, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

6 pages

From : Masako OtsukaFax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you very much for your fax from New York.

1. Re. Film

I called TV Station in Toyama, and have sent your proposal and Mr. Goerner's CV partly translated into Japanese to them. However, it seems to be difficult for them to say yes to such a big project. They said that as they have filmed Japan Sea before and as they are facing it, they might have found a good reason if the film features Japan Sea, but not for Pacific Ocean.


Thank you for your information regarding Mr. Goerner. I am trying to contact with him for more specific conditions of the filming. (I have not succeeded in talking to him yet.)

2. Re. Nippon Foundation

Ms. Ito of Nippon Foundation who is in charge of IOI project called me today and said that they would like to have the list of participants (trainees) of the training programs as of now as much as possible.

And they would like you to examine their new forms of agreement (please see the attached) and have your advice on them, although funding to the IOI has not been formally approved yet.

Best wishes and much love,


Masako

Reference Number: NSS-[], IA-[]
[DATE]

[NAME OF REPRESENTATIVE]
[NAME OF GRANTEE]
[ADDRESS]

Dear [NAME OF REPRESENTATIVE],

We are pleased to inform you that the Nippon Foundation has decided to make a grant in support of the application proposal submitted by [NAME OF GRANTEE]. The details of the grant are as follows:

Grantee:

Project:

**Based on the
application proposal
dated:**

Grant Amount:

This grant will be made subject to [NAME OF GRANTEE]'s agreement to the terms and conditions set forth in the enclosed document, *Terms and Conditions of The Nippon Foundation Grants*. Please sign the document and return it to us at the earliest possible date.

We congratulate you and look forward to the success of your important project.

Sincerely yours,

Ayako Sono
Chairperson
The Nippon Foundation

TERMS AND CONDITIONS OF THE NIPPON FOUNDATION GRANTS

A grant made by The Nippon Foundation (hereinafter called "The Foundation") to an applicant organization (hereinafter called "the Grantee") for a specific purpose and specific activities (hereinafter called "the Project") is subject to the following terms and conditions:

I. Use of Grants. The Grantee shall use the grant funds solely for the Project described in the application proposal approved by the Foundation and in the manner described therein.

II. Reports. Within six (6) months after the completion of the Project, the Grantee shall furnish the Foundation with a written final report and a written financial report on the Project. In addition, whenever requested by the Foundation, the Grantee shall furnish the Foundation with any and all information regarding the Project available at the time of the request.

III. Project Inspection and Site Visits. Unless otherwise expressly agreed, the Foundation may at any time and at its own expense review the books, records and facilities of the Grantee-- using Foundation employees or other persons appointed by the Foundation-- for the purpose of assuring that the terms and conditions of the grant are being properly respected. The Grantee shall provide the Foundation with such cooperation and assistance as may be reasonably required by the Foundation in connection with such inspection or site visit. The Grantee shall retain all books and records connected in any manner with the Project for at least three (3) years after the completion (or discontinuance) of the Project.

IV. Public Announcements. Unless otherwise agreed, the Grantee shall state in all its public announcements and publications referring to the Project that the activities of the Project are financially assisted by the Foundation. The Grantee shall furnish the Foundation copies of all its published materials relating to the Project. The Foundation may make public announcement of the fact that it is assisting the activities of the Project. The Foundation may use information or materials received from the Grantee for purposes exclusive of commercial exploitation.

V. Project Modification. In the event that any substantial modification or change is made in or of the Project, the Grantee shall give notice to the Foundation prior to such modification or change and take action as may be reasonably required by the Foundation.

VI. Cancellation of Grant. The Foundation may at any time cancel the grant in whole or in part if it has good cause, which includes but is not limited to the following circumstances:

- A. If all or part of the grant funds is used for any purpose other than those of the Project;
- B. If the Grantee fails to rectify breaches of the Terms and Conditions of The Nippon Foundation Grants; or
- C. If it is unlikely that the Project will be carried out in accordance with the designs and intentions expressed in the Grantee's application proposal approved by the Foundation.

Cancellation shall be effected by the Foundation giving written notice to the Grantee. The Grantee shall then, upon demand by the Foundation, promptly return all or part of the grant funds received by it from the Foundation pursuant to instructions issued by the Foundation.

VII. Indemnification. The Grantee agrees to defend and indemnify the Foundation and the Foundation's representatives against, and hold the Foundation and the Foundation's representatives blameless for, any and all claims, actions, losses and damages, including attorneys' fees, which may arise out of the negligent acts or omissions of the Grantee or any representative of the Grantee in connection with the implementation of the Project. (Representatives of the Foundation or the Grantee shall include but not be limited to the Foundation's or Grantee's officers, employees or agents)

VIII. Remittance and Receipt of Grant Funds. The grant funds shall be remitted to the bank account of the Grantee designated in writing by the Grantee. Upon receipt of the grant funds, the Grantee shall furnish the Foundation with a written acknowledgment of its receipt in a form specified or approved by the Foundation.

The Grantee hereby consents to the aforementioned terms and conditions for the Nippon Foundation grants. Please remit the grant funds to the bank account specified below.

(Signature of Grantee Representative)

(Date)

Please type or write in block letters the following information:

Name of Grantee Representative: _____

Title of Grantee Representative: _____

Date: _____

Reference Number: NSS-[], IA-[]

Banking Information

Bank Name: _____

Branch Name: _____

Bank Address: _____

Account Name: _____

Account Number: _____



Dalhousie University

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FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: July 1, 1997

Subject: Your fax, dated 30 June

Dear Masako,

Thanks for all the work.

I am not too surprised by the reaction of TV Toyama; of course they are more interested in the Japan Sea than in the Pacific. However we do need the Pacific, although the Japan Sea could well be part of the presentation.

As to the Nippon Foundation,

- I am getting in touch with our Centres about the names of the course participants and shall comply with the Foundation's request as quickly as possible.
- I have carefully studied their new forms of agreement. I find them excellent and could not suggest any change
- You mention that our funding for this year has not yet been formally approved. Does that mean that you think we still could amend it and include the film???

All the best and much love,

Elisabeth

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 2 July, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you very much for your fax. I have conveyed your message to Nippon Foundation regarding their new forms.

I asked about the additional application for the funding for the TV program, however, the procedure of the screening has been finished at the lower level and waiting for the approval by the higher level which is scheduled around mid-July. You will hear from them by 20th or 22nd of July. (From the way they talk, I am quite sure they will approve the training programs of IOI unless the lists of trainee are inappropriate.)

As I have informed you before, the application proposal will go through the process of official approval by the Minister of Transportation after the approval by the Nippon Foundation.

Best wishes and much love,


Masako

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 2 July, 1997

To : Mr. Eberhard Goerner

Fax (+) 49-30-30-69-76-10 Tel (+) 49-30-30-69-760

From : Masako OtsukaFax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Mr. Goerner,

It was nice talking to you over the phone.

Now you know my fax number by seeing the above.

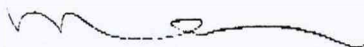
I understand that you want me to write an invitation letter to you to visit Tokyo. Could you kindly write a model of the letter and send it to me by fax?

When are you planning to come to Tokyo? As Japan Foundation is going to hold a two days symposium on the Oceans on the 29th and the 30th of July, and Mr. Sakyo Komatsu, a novelist, who may possibly help us for fund raising and for seeing the TV stations will come to Tokyo in order to participate the symposium, at a moment I suggest you to include these days for your visit. He will also be in Tokyo from the 4th to the 10th of August.

In the mid August, as most of the people in Japan will have the holidays for about 10 days to 2 weeks, you'd better avoid that period.

As we celebrate the 20th of July as the Ocean Day every year, I think it may work if we suggest the special TV program which Japanese TV station can On Air on the 20th of July, 1998, the year of the Ocean.

Best wishes,



Masako

cc. Elisabeth.



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: July 9, 1997

Subject: Various

Dear Masako,

it was nice to hear your voice -- and I went back to sweet dreams...

I am attaching the names of the participants for the Nippon Foundation. These are for the Jamaica and India programmes for which we have applied for grants. I have not yet any answer from China and South pacific; but I am leaving tomorrow for Fiji, and shall fax you the names from there -- and I shall send another fax to China, urging them to make haste.

As to your fax of this morning, you have the information about the four training programmes funded by Nippon; I have asked Krishan to send you the information on additional programmes, in Costa Rica, Senegal, and South Africa. My god, we have become a big operation!

And now I have another question: I had a call from Mr Goerner and, confidentially, he would like to have an approximate guess as to what the chances are for getting funding for the film in Japan. Because, if your assessment is that the chances are low, then he would rather not come. The trip is a big expense in time and money. But if you think that there are good chances and you could arrange a worthwhile meeting schedule, then he would be delighted to come. Of course I can understand his position; I also could understand your difficulties in making a good guess! I think you should rather over-estimate than under-estimate the chances. If he does not come, then the chances are zero!

I am very pleased with the prospect of closer cooperation with the new Foundation on research and scholarship, and of course we will be delighted to work with them on the syllabi for future courses..

Some time ago you wrote to me that the Nippon Foundation was interested in our research project on regional cooperation and development, which we are doing with UNEP (although UNEP is in miserable chape). You wrote that they wanted us to work with other organisations -- and of course that is just what we intended to do, that the whole project should be under their auspices, and that they would send me a proposal in the near future.

Is that still on? I would be very much interested. The project is one of great importance for the future and of some urgency. There are real chances now for doing something on technology cooperation on a regional basis: setting up one system per region that would serve the needs of all the new Conventions and programmes (rather than having a system for each one of the Conventions and Programmes, which is immensely wasteful). The system that I have in mind would systematically encourage cooperation, and joint financing, between private and public sector, at the regional level.

Another interesting thing one could do would be to examine the feasibility of establishing regional Commission on Sustainable Development, following the pioneering experiment of the Mediterranean States, bringing in also the NGOs.

If the Nippon Foundation could support this, we could do a lot with relatively very modest means.

So I think that is it for today!

All the best and much love,

E. Brundage

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 9 July, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

I am sorry to have waken you up, however, I could not wait until the next morning for the good news.

According to Ms. Ito, she was told that as maritime is the main theme for the Nippon Foundation, they would like to put more weight on the projects related. They are very happy that they are given their chance to support IOI which is one of the most established, reliable maritime NGOs in the world. They intend to have more tie-ups and networking with IOI. As they rennovated one of their related foundation and have just started it as the Global Foundation for Research and Scholarship from the first of July, 1997, they would like to support and give scholarships to the eligible persons and send them to the IOI training courses.

This year, they would like to select some Japanese who have graduated from World Maritime University and send them to the courses, for example, in Fiji in October.

In the future, IOI and Nippon Foundation may plan the training programs together.

Could you kindly send me the schedule of the training courses of IOI this year, so that I understand more easily what they are talking about.

Best wishes and much love,



Masako

INTERCOM

COPY

TELEFAX TRANSMISSION

Date: 10 July, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702


Dear Prof. Borgese,

Thank you very much for your fax. I have conveyed your message with the lists of trainees to Japan Foundation.

Regarding Mr. Goerner's visit to Japan, please let me consult with my friend, a manager of Mr. Komatsu. We have an experience of international film making project together for the Flower Expo in Osaka few years ago under the leadership of Mr. Komatsu, who was at that time the Chief Executive Producer of the Expo.

I hope you have a nice trip to Fiji, and I am looking forward to hearing from you soon regarding the courses and trainees there. Please send my best regards to Prof. Robin South and his colleagues.

Best wishes and much love,


Masako

INTERCOM

TELEFAX TRANSMISSION

Date: 15 July, 1997

To : Mr. Eberhard Goerner

Fax (+) 49-30-30-69-76-10 Tel (+) 49-30-30-69-760

COPY

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Mr. Goerner,

Thank you for your fax of July 7th, 1997.

In your fax you mentioned that you need 90,000 DM to realize the project. Is that the production cost for filming in Japan? I would like to have the rough breakdown of the cost, so that I can see what kind of costs are included in it.

Also, I would like to have the rough idea of the copy right you share with the coproducer you have in mind, in case one of the Japanese TV stations or productions becomes a co-producer. For example, the right to use the film, the right of reproduction including video publishing, the right to edit, and so on, namely "distribution right."

I have set an appointment with Mr. Komatsu on the 6th of August. And if I could get more information from you concerning above, I can start making appointments for you with people of TV stations, coordinators, and production staff.

I consider that there are possibilities of finding a sponsor in Tokyo, if you need 4,500 DM which is about 3 million yen.

When you visit Tokyo, please make sure you bring your award winning film sample in NTSC, and some visualized material for the presentation, for example, the photos or videos of the image of the 4 Oceans if available.

Please let me know as soon as possible regarding above and the schedule of your visit.

Best wishes,



Masako

cc. Prof. Borgese

INS/INTERCOM



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4606

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: July 19, 1997

Subject: Nippon

Dear Masako,

At last I have some information about the training programme in China for the Nippon Foundation.

There will be 20 participants -- 15 from the Asia Pacifica region, 5 from coastal regions of China. The 15 will come from Singapore, Malaysia, North Korea, South Korea, India, Vietnam, the Philippines, and Fiji, Japan, Thailand, Indonesia, Kampuchea. The exact names will be available early in August.

I hope this information is sufficient at this point in time. I do hope that the Nippon Foundation will understand the situation. Since we can submit only one application for the whole year, and some of the courses are scheduled for much later in that year, it may not be possible to submit all the individual names so far in advance!

Everything is going fine. I am just back from Fiji and now I am quite involved in the training programme here again.

I am attaching copy of my fax to Professor Fuse.
All the very best and much love,

Elisabeth



International Ocean Institute

COPY

Tel: +356 (-) 346528
+356 (-) 346529
Fax: +356 (-) 346502
Tlx: 1407 HIEDUC MW
Attention: IOI
Cables: INTEROCEAN

e-mail: ioimla@kemmnet.net.mt

TELEFAX TRANSMISSION

Date: 25 July, 1997 No. of pages: 2

To: Ms. Masako Otsuka
INTERCOM Inc.
Tokyo
JAPAN Fax: +81 (3) 3586 4706

From: International Ocean Institute
Headquarters
MALTA Fax: +356 (-) 346 502

My dear Masako,

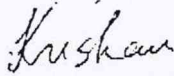
Thank you for your fax of 23 July. Regarding the Fishery Association, I have asked Prof. Rajagopalan to send you all details about the fishery villages concerned. The details about IOI courses due in 1997 (excluding China and South Pacific details of which will be sent by Elisabeth) are as below:

Place	Theme	Schedule	Language	No. of Trainees	Qualifications
Madras, India	Sustainable Coastal Zone Management	15 Sept.- 10 Oct. 1997	English	20	Post graduate degree preferred
Dakar, Senegal	Management of Coastal and Marine Biosphere Reserves	3 weeks October, 1997	French	20	Graduate
San Jose, Costa Rica	Natural Resource Economics and EIA	22 Sept.- 3 Oct., 1997	Spanish	25	Graduate

San Jose, Costa Rica	Interactions between tourism and fisheries	10-21 November 1997	Spanish	25	Graduate
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Love,

Yours sincerely,



~~Dr. Krishan Saigal~~
Executive Director

c.c. Prof. Elisabeth Mann Borgese ✓



中华人民共和国国家海洋局

State Oceanic Administration (SOA), the People's Republic of China
Address: 1 Fuxingmenwai Avenue, Beijing 100860, P. R. China
Telex (电传): 22536 NBO CN Fax (传真): (0086-1) 808-3515

REF. NO. (发号) 387

DATE (时间)

TOTAL PAGES (页数)

AUTHORIZED BY (签发)

TO (收件人): Dr. Elisabeth Mann Borgese

FAX: 001 902 868 2455

COPY

FROM (发件人): Qin Li

FAX: 86 22 4301292

MESSAGE:

1 Aug. 1997

Prof. Elisabeth Mann Borgese
Founder and Honor President
IOI
1226 LeMarchant Street
Halifax, N.S.
Canada B3H 3P7
Fax: 902 868 2455

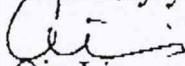
Dear Dr. Borgese,

Thank you for your fax dated on 26 July 1997 concerning Jamaica Course. Everything is O.K. They got their Transit Visas and airplane tickets yesterday. They will go to Jamaica on time.

Thank you again for your kindly attention to them.

With my warmly regards.

Sincerely yours,


Qin Li

INS / INTERCOM



Dalhousie University

International Ocean
Institute

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(:- N: 11 - R6) ?



FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: August 7, 1997

Subject: Nippon Foundation, etc.

Dear Masako,

1. Attached please find my letter to the Nippon Foundation. Everything is o.k. But what about cooperation on the policy research project on regional development?
2. I have never received a reply from Professor Fuse, and so I don't know whether he can make the presentation on the Common Heritage of Mankind which we have invited him to make. Could you give him a call and find out?
3. It would be so wonderful if you could come to Malta for Pacem in Maribus in November. You would love Malta, and you should bring your son too! I am sure we should be able to find the funding for your own air fare! After all, you are IOI family!

All the best and much love,

Elisabeth

aINTERCOM

COPY

TELEFAX TRANSMISSION

Date: 12 August, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako OtsukaFax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you very much for your fax dated August 7th.

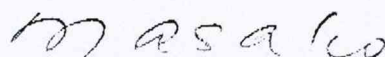
I am very happy to be invited to Malta for PIM XXIV as a member of IOI family! It sounds very exciting to me. Thank you very much. As I am planning to go to New York in the end of October, may be I can make a round trip between NY and Malta.

I have called Prof. Fuse and he told me that he is going to make a presentation on the Common Heritage of Mankind. He also told me that IOI Japan is going to co-sponsor a symposium on "Peaceful Use of the Oceans" with Japanese Defence Force in coming fall.

As for Nippon Foundation, could you kindly send me Ms. Ito's fax to me, so that I can follow.

I attended the symposium which Nippon Foundation held the other day, and had chance to see Mario Ruivo and Mario Soares. Mr. Sakyo Komatsu was one of the panelists and he seemed to me that he was one of the planning ^{members} committees of the symposium which will last for ten years from 1996 to 2005. I will arrange for you to meet him on your next visit to Tokyo, since he is a SF novelist and a great fan of your father. You will find him a very nice person and I am quite sure that he will be very helpful to you and IOI.

Best wishes and much love,



Masako



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 386 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: August 16, 1997

Subject: Your fax of 12 August

Dear Masako,

Thanks for your fax

As to the Nippon Foundation -- what I wrote to you was not based on a fax from Ms Ito, but a fax from you, which, unfortunately, I cannot find right now. But I very precisely remember what it said.

It said: The funding for the training programmes is confirmed, although it will be confirmed officially in July. As for the research project (on developing, updating and upgrading the regional seas programmes, in cooperation with UNEP), the Nippon Foundation is interested. The Nippon Foundation would be the sponsor of the project and IOI would have to cooperate, as it were, under this sponsorship, together with other NGOs, and that Ms Ito would write to me about it very soon.

I was very enthusiastic about this answer, and I have been waiting for this letter. But it has not yet come.

In the meantime, a representative of UNEP came for a week to our Training Programme here in Halifax, and he brought me a message (oral) from Nairobi, saying that UNEP would be most happy to go ahead with this project. So, if we could have a little funding for that -- it need not be very much -- we really would like to go ahead with this, and have something ready during the Year of the Ocean. UNEP wants it ready for next year.. If we want to have something ready by the middle of next year, we must start right away. We could start with just a

few pilot projects, let us say, in the Mediterranean, the Caribbean, and the Indian Ocean and/or the South Pacific (our strongest Centres) For your convenience I am attaching a copy of the project which I have updated. The focus still is on (a) regional commissions on sustainable development -- very badly needed if the U.N. Commission on Sustainable Development, with its very limited means, is to function properly; (b) technology cooperation, serving the needs of *all* ocean-related Conventions and Action Programmes (Los Convention, Biodiversity, Climate Change, Agenda 21, Straddling Stocks); (c) regional security, including economic and environmental security.

It is a very, very timely and necessary project!

Much love,

A handwritten signature in blue ink, appearing to read 'E. Brink', is centered below the text 'Much love,'.

P.S. I very much look forward to meeting Mr. Sakyo Komatsu on my next visit to Tokyo.

What impressions did you have from your meetings with Soares and Ruivo?



***Project Outline
for a
Contribution of the Non-governmental Sector
to the Process of Updating and Upgrading
the UNEP Initiated Regional Seas Programmes***

Purpose

1. The Regional Seas Programmes, comprising Conventions, Action Plans and Protocols in eleven regional seas, are in a process of transition. Conceived originally in the sectoral perspective prevailing in the early 'seventies, they must now adjust to the comprehensive perspective of the 'nineties and the next century. From the purpose of the protection of the marine environment they have to move to the purpose of integrating environment and development concerns in "sustainable development."
2. An upgrading of regional cooperation and development is of crucial importance for the implementation of *all* the Conventions, Agreements, and Action Programmes emanating from the Rio Conference on Environment and Development (1992). Whether one looks at Agenda 21 or the Biodiversity or the Climate Convention, the Action Programme of the Barbados SIDS Conference, or the recommendations of the Nordwijk Conference on Integrated Coastal Management, the Agreement on the Conservation and Management of Straddling Fish Stocks and Highly Migratory Fish Stocks in the High Seas or the Global Programme of Action for the Protection of the Marine Environment from Land-Based Activities -- they all build on regional cooperation as an essential element in the implementation of their programmes.
3. The regional response to these new challenges cannot be piecemeal, Convention by Convention, programme by programme. It must be conceived in an integrated and systematic way, avoiding duplication of efforts and conflicting arrangements.

4. *The purpose of this project is to enhance this process through effective cooperation between the governmental/intergovernmental and the nongovernmental sector.*

Background

5. The upgrading of the Regional Seas Programmes began with the revisions to the Barcelona Convention for the Protection of the Mediterranean Environment. Through the Government of Malta, the policy research of the International Ocean Institute made a major contribution to this process and to the final revision of the Barcelona Convention and the Mediterranean Action Plan.

6. On the basis of this same IOI work, a short policy paper, "Some Notes on Regional Organisation and Development" was submitted to the Independent World Commission on the Ocean (see Annex 1). The paper lists seven major institutional implications arising from the transition from a sectoral to a comprehensive approach. They affect (1) the mandate of the Conventions; (2) the geographical scope of the Conventions. (3) integrated coastal management including water management, megacities and coastal villages; (4) the basis of representation at the Convention organs; (5) the executive bodies of Convention regimes; (6) the establishment of regional commissions for sustainable development; and (7) the establishment of proper linkages (local-national-regional-global). Each Regional Seas Programme will deal with these differently, depending on local circumstances, whether of an economic, geographic, political or cultural nature.

7. The Draft Proposal submitted by the United Nations Environment Programme on Institutional Arrangements for Implementation of the Global Programme of Action for the Protection of the Marine Environment from Land-Based Activities (28 October 1996) is another essential element in the transition process. Although the official scope of this proposal is still strictly "sectoral" (i.e., land-based sources of pollution), the institutional framework proposed is comprehensive, including also "regional institutions concerned with the marine environment, other regional institutions such as regional development banks, the private sector and non-governmental organisations" whose interests must also be reflected on the agenda which must necessarily be broadened. The Proposal, in

fact, repeatedly states that it should serve to “Revitalize the UNEP Regional Seas Programme, in particular by facilitating appropriate activities of the regional programmes.”

8. The Proposal states:

The collaboration of UNEP and its partner agencies as well as relevant global and regional programmes, structures and agreements, will be essential for successful implementation of the Global Programme of Action. *Such collaboration will ensure that implementation of the Global Programme of Action will be approached in a wider context, encompassing, inter alia, concern for human health (WHO), productivity of coastal areas (FAO), loss of biodiversity (CBI and others), radiation protection and marine pollution monitoring (IAEA an), retarded development and poverty (UNDP), shifting democratic patterns (UNCHS/Habitat), declining food security (FAO, WFP), global environmental change (IGBP of ICSU), nature conservation (WWF, IUCN), marine pollution monitoring and radiation protection (IAEA and others).* (Italics added)

9. The proposal also envisages the establishment of an inter-organisational steering group which will be chaired by UNEP and will meet on a regular basis.

10. The proposal foresees 10 regional workshops in 1997, as follows:

- (1) East Asian Seas (Bangkok, February 1997, 10 States);
- (2) Mediterranean (Athens, March 1997, 10 States);
- (3) South Pacific (Apia, April 1997, 19 States);
- (4) Caribbean (Kingston, May 1997, 28 States);
- (5) West and Central Africa (Abidjan, June 1997, 21 States);
- (6) Eastern Africa (Nairobi, July 1997, 9 States);
- (7) South-West Atlantic (Rio de Janeiro, August 1997 (3 States);
- (8) Black Sea (Istanbul, September 1997,6 State)
- (9) South Asian Seas (Colombo, October 1997, 5 States; and
- (10) Northwest Pacific (Beijing, November 1997, 5 States).

11. Some of these workshops have been completed in the meantime. However, the implementation of the Global Programme of Action is an ongoing process, at all levels, including the regional level. The International Ocean Institute has Operational Centres in India, Malta, Canada, Fiji, Costa Rica, Senegal, Romania, China, Japan, Qatar, which could organise the non-governmental contributions to this process, "to ensure that implementation of the Global Programme of Action will be approached in a wider context." Each of the Operational Centres has among its functions, besides the conduct of training programmes, also region-specific research and the organisation of leadership seminars.

Conduct of the project

12 IOI Japan would work with the The East Asian Seas programme.
IOI Malta with the Mediterranean;
IOI South Pacific (Fiji), with the South Pacific
IOI Costa Rica, with the Caribbean
IOI Senegal, with West and Central Africa
IOI at the Black Sea University, with the Black Sea
IOI India, with South-East Asia
IOI China., with the Northwest Pacific.

13. Each participating Operational Centre would prepare a *working paper*. Using the annexed documents as a starting point examining and adapting conclusions and recommendations in the light of local/national/regional circumstances.

(a) Each Operational Centre could freely decide whether to deal with all seven points enumerated in Annex 1, or whether to select one or more as priority points for its regional sea, or whether to select priority points not listed in Annex 1.

(b) For their universal importance, the following four priority points might be considered by all:

(I) *Establishment of a Regional Commission for Sustainable*

Development. The structure and functions of the Mediterranean Commission for Sustainable Development are described in Annex 2. Such Regional Commissions are likely to play a very important role as linkages between local/national and global levels in the implementation of all the Conventions, Agreements and Action Programmes enumerated in paragraph 2 above, particularly in consideration of the forthcoming changes, and possible down-sizing of the United Nations Secretariat.

- (ii) *The establishment of regional centres or systems for the development and transfer of environmentally and socially sustainable technologies in accordance with Articles 276 and 277 of the United Nations Convention on the Law of the Sea.* Such centres or systems are discussed in paragraph 14 of Annex 1, in Annex 3, developed, on the basis of IOI's policy research, for a seminar of industrial leaders in India, and Annex 4, based on IOI's work and submitted to the Independent World Commission on the Ocean. The establishment of such Centres or systems is absolutely essential for the implementation of all the Conventions, Agreements and Action Programmes enumerated in paragraph 2 above. To have a system of technology development and transfer for each Convention or programme separately would be immensely wasteful. The regional systems proposed here would provide a most useful institutional linkage between all the Convention regimes and programmes. A list of the provisions on technology transfer in each one of the Conventions Agreements and programmes mentioned is attached in Annex 5. This feasibility study would build on the principles adopted in the Programme for the Further Implementation of Agenda 21 by the Rio plus 5 summit, regarding technology transfer.
- (iii) The establishment of proper linkages between integrated

coastal management and integrated regional management, with a focus on technology development and transfer, as indicated in paragraphs 10-13 of Annex 1. Technology cooperation must be both bottom-up, starting from the local community, and top-down, supported by regional systems. The bottom-up approach is illustrated in Annex 6, a project for upgrading of poor coastal fishing villages through the introduction of eco-technologies in so-called biovillages, just launched by the IOI with the support of the GTZ in Germany and a Swiss donor. The upgrading of coastal villages is essential if the sprawl of coastal megacities is to be halted.

- (iv) *Comprehensive regional security*, including economic security (food security) and environmental security. Without such security, “sustainable development” is unattainable. Joint regional surveillance and enforcement, as already practised in the Eastern Caribbean and the South Pacific; and the denuclearisation of regional seas, including the prohibition of transit of nuclear waste, as already practised in the South Pacific and strongly advocated in the Caribbean, might be promising first steps. Mechanisms would have to be designed to link security systems into Regional Sea systems. This obviously is an extremely difficult and controversial political issue, and discussion can best be advanced by the nongovernmental sector. The IOI has devoted to this subject a whole conference, *Pacem in Maribus XXIII*, Costa Rica, 1995; Proceedings, with a Preface by Federico Major, to be published this year by UNESCO). Conclusions and Recommendations are attached in Annex 7.

14. Using the *Working Paper* as a basis for discussion, each participating Operational Centre should organise a *Leadership Seminar*, attended by leaders in the business, industrial and scientific communities, NGOs, municipal authorities, fishers’ organisations, harbour masters. The Operational Centres in India, China,

Japan, and Fiji can draw on their experience in organising the “hearings” for the Independent World Commission on the Ocean. A summary of the recommendations of all the regional hearings conducted thus far is in Annex 8. s.



15. The Director of each participating Operational Centre should present the final version of the *Working Paper* at the the next meeting of the Contracting Parties of each Regional Seas Programme. Sufficient time should be allotted by UNEP for a discussion of the paper, which will be made available in advance.

Output

16. IOI will collect all the *Working Papers* as well as digests of the ensuing discussions, and publish them as a book and on Internet during the Year of the Oceans This might constitute a rather unique contribution of the global “civil society” to the structuring of the ocean regime for the next century, of which regional organisation and development will be an essential component.

Beneficiaries

- 17 The beneficiaries of the project would be
- (a) coastal populations; through better integration into Regional Seas Programmes;
 - (b) The IOI Operational Centres, through the “institution building (or strengthening) effect of projects of this kind by “learning through doing and through increased visibility;
 - (c) The Regional Seas Programmes, to whose “revitalisation” the project would undoubtedly contribute;
 - (d) UNEP, through the wider distribution of the results of the workshops through the whole IOI system and inclusion of the resulting material in IOI Training Programmes

- 
- 
- (e) The United Nations Commission for Sustainable Development, through the development of better linkages between the implementation of Agenda 21 at the local/national, regional, and global level.

Budget

18. Eight Operational Centres would be involved in the Project. Of these, IOI Japan is in an industrialised country, and needs no financial support. It is even quite possible that Japan will contribute to the implementation of the project by IOI India, South Pacific, and China, as it generously has done in the past for other projects. However, at this point, the budget submitted is for 7 IOI Operational Centres in developing countries.

19. The preparation of the *Working Paper* by each Operational Centre is estimated at US\$5,000 a piece, or \$35,000 total.

20. The cost of each of the seven *Leadership Seminars*, bringing together 25-30 leaders for two days, is estimated as \$30,000, including air fares, per diem, and conference costs. The total would be \$210,000

21. The cost for each Operational Centre Director to attend a UNEP Regional Seas meeting would be about \$1,000, including air fare and per diem. The total thus would be \$7,000.

22. The cost of publishing and distributing the final book would be \$20,000.

23. The total cost would be of \$272,000 to which an overhead of \$54,400 would have to be added for contingencies and over-all administration. The grand total thus would be \$326,400.

24. These figures are provisional. Each participating Operational Centre would have to present its own budget.



Annexes

1. Notes on Regional Organisation and Development
2. Structure and Functions of the Mediterranean Commission for Sustainable Development
3. "The Oceans -- Area of Future Opportunities"
4. Technology Cooperation
5. List of provisions on technology transfer in all the Conventions Agreements and Programmes emanating from the UNCED process.
6. Biovillage Project
7. Conclusions and Recommendations of Pacem in Maribus XXIII
8. Summary of recommendations of Regional Hearings.

Intercom

Fixed to
EMS (18th Aug.)
COPY

TELEFAX TRANSMISSION

Date: 17 August, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,


Thank you for your fax.

Attached please find the fax which I have sent you in June.

Regarding the Policy Study, what I understood from what Ms. Ito of Nippon Foundation said was that this project would be examined more in longer term bases including the possibilities of joint study with other organizations. Therefore, I was not very sure of when Ms. Ito was going to contact with you, although she said "soon" on the telephone conversation with me in mid-June.

I am sorry that she had not mention anything about this project at the recent contact with you. Please let me call her tomorrow and see what is their plan. At the same time I am going to fax her your updated project plan.

Best wishes and much love,


Masako

INTERCOM

TELEFAX TRANSMISSION

Date: 12 June, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

1. The Nippon Foundation

According to Ms. Ito of The Nippon Foundation, they are planning to fund for IOI's training programmes in Jamaica, China, Fiji and India. Therefore, please write a cover letter with the amount of fund that you are expecting, i. e. \$386, 475 to The Chairperson of The Nippon Foundation and send it by fax.

As for the other project, a project regarding policy study, will be examined more in a positive way including the possibility of joint study or sharing with other organizations under the initiative of the Foundation. They will send you their proposal in the near future, and they would like to have your advice.

2. Blue Planet Prize

The winners of this year are Dr. James Lovelock (UK) and Conservation International (HQ in the USA). Their information could be found at <http://www.af-info.or.jp>

3. film

I think you have received a fax from Sony. I am sorry to have the negative answer from them.

I wonder if you can consult with the Nippon Foundation for any funds.

Love, Masako

*faxed
to EMS
(21st August,
1997)*

RECEIVED AUG 20 1997

Intercom

TELEFAX TRANSMISSION

Date: 19 August, 1997

COPY

To : Professor Elisabeth Mann Borgese
Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka
Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Regarding Nippon Foundation, I had chance to talk to Ms. Ito today.

As I guessed, she told me that they are thinking of the research project in longer terms and that it would be great if members of Nippon Foundation and their related Foundations have chance to discuss about this with you. It might be possible if they could visit IOI's training course or if you have any other chance to visit Tokyo. I suggested them to visit Malta when IOI has PIM there so that they will know more about IOI and will get the total vision of IOI. If you agree, could you kindly send her the schedule of PIM in Malta ?

✓ Brochure sent

It seems to me that Nippon Foundation is now looking for the ways of establishing new relations with IOI, because it has been 5 or 6 years already since they started supporting training courses, and they feel that they have to change this somehow.

Best wishes and much love,

Masako
Masako

*PS. I have sent your proposal to
ms. Ito.*



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: August 19, 1997

Subject: Nippon

Dear Masako,

Thanks for your fax -- and I am glad you found that letter which I had misplaced!
It said just what I remembered it said!

I am here for the session of the International Sea-bed Authority, and to give a number of lectures at our Nippon-funded training programme, which is going very well. As we had hoped, Secretary-General Satya Nandan came to speak to the class; next week (the final week of the programme) participants are invited to attend the sessions of the Assembly as observers; and we are going to have a reception for the participants and the Delegates so that they can interact informally. The group is excellent.

I was approached by various Delegates from the Indian Ocean area -- e.g., Ambassador Djalal of Indonesia -- who asked whether the IOI could do something to enhance regional cooperation and organisation in that region. I said, indeed we would be happy to. Later this week I am also going to visit the UNEP coordination centre for the Caribbean Plan of Action.

My suggestions therefore is that, this year, we start with 3 pilot projects, in the Mediterranean, the Caribbean and the Indian Ocean. And if Nippon could assist us with some funding, we could prepare a detailed project, including also cooperation with other NGOs. I would like to start as soon as possible, to have some results during the year of the ocean!



Dalhousie University

International Ocean
Institute



So I am looking forward to hearing from you after your new contacts with Ms Ito!

All the very best and much love,

Elzavly

RECEIVED AUG 26 1997

COPY

Intercom

TELEFAX TRANSMISSION

Date: 26 August, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Attached please find the letter from the Nippon Foundation to prove the grant.

Best wishes and much love,

Masako *Masako*



The Nippon Foundation

SENPAKU SHINKO BLDG., 1-15-16 TORANOMON MINATO-KU TOKYO 105 JAPAN
Tel: (03) 3502-2371, 3506-2377 Fax: (03) 3502-0041

RECEIVED AUG 26 1997

P. 2/2

25 August 1997

Re: IA-7139

Dr. Elisabeth Mann Borgese
Chair
International Ocean Institute
1226 LeMarchant Street, Halifax
Nova Scotia, Canada, B3H 3P7

Dear Dr. Borgese,

The Nippon Foundation commits to funding the project proposed by International Ocean Institute, subject to approval by the Ministry of Transportation of Japan. The details of the grant will be as follows:

Grantee: International Ocean Institute
Project: Maritime training programs in Jamaica, India, Fiji, and China

Based on the application
proposal dated: 16 June 1997

Grant amount: Three hundred eighty-six thousand four hundred United States dollars (US\$386,400)

We congratulate you and look forward to the success of your important project.

Sincerely yours,

Reizo Utagawa
Managing Trustee



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: August 26, 1997

Subject: Nippon

Dear Masako,

Many thanks for your fax. Actually I could probably come to Tokyo in October. I might link my Tokyo visit with a visit to China, where a training programme will be going on, as well as a trip to India. Perhaps it would be useful.

I am attaching copy of my letter to Ms Miki Ito.

The training programme here is in its last week. I am leaving tomorrow for Newfoundland and shall be back home on September 2.

All the very best and much love,

Elisabeth



Dalhousie University

International Ocean
Institute



Copy

FACSIMILE TRANSMISSION

To: Ms Miki Ito
Fax: 81 3 3502 2357
From: Elisabeth Mann Borgese
Fax: 1 902 868 2455
Date: August 26, 1997
Subject: Your fax of August 22

Dear Ms Ito,

I hope you are having a good vacation!

I have taken the necessary steps to hold out until October. As far as Jamaica is concerned, everything is all right, and I am sure the others can wait. Of course I fully understand the situation and I thank you for the "semi-official notification letter" which was very helpful.

We have taken care of the person who will join the Fiji programme from WMU.

I am requesting our office to send you a little brochure on our forthcoming conference in Malta, Pacem in Maribus XXV, November 14-18, preceded by a workshop on "the job-creating potential of integrated coastal management," with our pilot project in India.

We would like to invite you most cordially to attend this conference. It might give us an opportunity to discuss further cooperation, particularly with regard to the regional seas project. Preparations for this are progressing very well. UNEP has proposed that we update the series of five monographs we did for them about 10 years ago and this would be an excellent way of presenting the results of our work on the revitalisation and updating of regional cooperation and organisation for the Year of the Ocean. If you would like to involve other members of the Nippon Foundation and their related Foundations in these discussions, Dr. Saigal and/or myself could come to Tokyo next month.

I shall be back in Halifax on September 2.
With all good wishes,

Sincerely
EhB.



Dalhousie University

International Ocean
Institute

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: September 3, 1997

Subject: Visit to Tokyo

My dear Masako,

I am just back from Jamaica and Newfoundland, and talked to Krishan this morning. It seems to both of us that we should visit the Nippon Foundation and discuss future cooperation.

Krishan will be in China, lecturing in our training programme there, and I could meet him in Tokyo on November 3, and we could stay for a few days, if you think Ms Ito could arrange meetings with the various related Foundations.

I have just been to a number of important meetings, and there is a complete consensus everywhere that the regional seas programme needs to be "revitalized" and brought up to date. As mentioned before (and Krishan agrees) we could start with two or three regional seas, in Asia, if the Foundation should prefer that, as a pilot project, and learn from them for other regions.

Do let me know as soon as possible. I would plan my trip on a round-the-world ticket, and proceed from Japan to Germany, Italy, and Malta.

All the best and much love,

Elisabeth

INTERCOM



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: September 17, 1997

Subject: Your latest fax

Dear Masako,

Thanks for everything.

I had a new idea.

There is this terrible hunger problem in North Korea. Would it not be splendid if our friends could donate a big load of spirulina, either to the Japanese Government to give it to North Korea, or to the U.N. Human Rights Commission

It would be a splendid humane thing, if nothing else. But I think it also would be very good business: If they could demonstrate how spirulina supplements could work in such a situation. It also would be splendid foreign relations for Japan.

I would be glad to write a letter with this proposal, if you let me know to whom, and if you think it is a good idea.

Do let me know.

Much love,

Elisabeth

Intercom

TELEFAX TRANSMISSION

Date: 18 September, 1997

To : Ms. Qin Li, Coordinator, IOI China cc Prof. Elisabeth Mann Borgese
Fax (+) 86-10-68570941 Tel (+) 86-10-68574627

From : Masako Otsuka
Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Ms. Qin Li,

How are you? I think you are very busy preparing for the training course in Guan Zhou. Today, I have received a phone call from Prof. Borgese regarding Prof. Fuse's schedule for the training course.

According to Prof. Fuse, he is planning to leave Japan and arrive in Guan Zhou on Saturday, the 4th of October, and will leave Guan Zhou on Thursday, the 8th of October. Therefore, he will be able to give lectures to the trainees on the 8th and 9th.

Thank you very much for your coordination,

Hope to see you soon, and

Best wishes and much love,


Masako

COPY

INTERNET



Dalhousie University

International Ocean
Institute

FAXED



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: September 19, 1997

Subject: Nippon, etc.

Dear Masako,

Here I am again.

I don't know (and Krishan does not know) whether you already forwarded his suggestions to the Nippon Foundation. If you have already done so, then please ignore the attached letter. If you have not done so, would you kindly transmit it to Ms Ito? I have added a few little things.

I also discussed with Krishan the idea of sending spirulina to North Korea. He thinks it is a splendid idea. So if we could follow up on that as quickly as possible -- considering the emergency situation -- it would be excellent.

Much love,

Elisabeth



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: October 15, 1997

Subject: Nippon Foundation, etc.

Dear Masako,

The Nippon Foundation still has not transferred all that money they owe us for this year's training programmes in Chin, India, Fiji, and Jamaica! I have signed and returned everything. We had hoped to have these funds at the beginning of this month -- but today is October 15!

Could you be so very kind as to find out when they are sending it? Or do you think it is better to leave them alone. Of course I don't want to annoy them in any way.

Speaking of money: I have to make the final payment to Takaoka. Will do so this month. I am sure I have the amount on file.

So you are coming to New York next week? I'll be in New York on October 26-29, but I suppose by then you will be gone again?

There are two daily flights from New York (Newark Airport) to Halifax, and the flight is only a little more than one hour. Could you come for a visit? Even if only for one day? A week-end? It would be so lovely to have you here. The autumn is the most beautiful time of the year here!

Do let me know!

Lastly, I think Krishan told you that I have to leave for China on the afternoon of

the 6th. So if we could have the Nippon meetings on the 5th any time, or on the 6th a.m., that would be great, but of course I know that it depends on the President, and not on my convenience. So, if it were to be in the afternoon of the 6th, you and Krishan would have to go without me. The loss would be mine!

That is it for today.

Much love,

Ehrlich

Intercom

TELEFAX TRANSMISSION

Date: 18 September, 1997

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

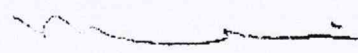
Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

COPY

Dear Prof. Borgese,

1. Attached please find the fax to Ms. Qin Li.
2. For PIM in Malta, Prof. Fuse is leaving Narita on the 9th of November and will arrive in Malta on the 10th. He will leave Malta on the 19th.
3. I have confirmed to Prof. Fuse to spend 3 days with you on your next visit to Tokyo.
4. As for Nippon Foundation, Ms. Ito is a young lady of International Division and she is in charge of IOI. The President of Nippon Foundation is Ms. Ayako Sono, who is also a well known novelist here. She is an alumni of the Sacred Heart. Because of her fare character, Nippon Foundation seems to be cleaning out from its scandalous image.
5. I am planning to see Prof. Fuse next week to have his advice on filling out the nomination form for the Blue Planet Prize, for its deadline will be the end of this month. Hope it works!

Best wishes and much love,



Masako

1997年11月 03 18:24

INTERCOM (03-3497-0111)

P. 1/2

ホテルプレジデント青山

お返りのメールはご返信に当日とさせていただきます

お返り下さい。ご返信のお願いです。

INTERCOM

TELEFAX TRANSMISSION

Date: 3 November, 1997

To : Prof. Elisabeth Mann Borgese c/o Hotel President , Aoyama

Fax (+) 03-3401-4816 Tel (+) 03-3497-0111

From : Masako Otsuka

Fax (+) 813-3586-4706 Tel (+) 813-3586-4702

Dear Prof. Borgese,

Welcome back to Tokyo! I hope your long flight was not too bad.

Attached please find your schedule here.

Please have a good rest and I will be at the lobby tomorrow morning at around 9:15.

If there is anything that I can do for you, please call me at home.

My telephone number at home is 3444-5064.

Best wishes,

Masako



Schedule

4th Tuesday

09:30 Mr. Paoletto, Global Environment Information
Center
Tel 03-3407-8107, Fax 03-3407-8164

11:00 Ms. Wakako Hironaka, Member of the House of
Councillors, Ex-Minister of Environment
Tel 03-3508-8403, Fax 03-3502-8817 (Mr. Sano)

15:00 Mr. Kazuo Matsushita, Director
Earth Environment Fund
Tel 03-5251-1533, Fax 03-3592-5090
E-mail k.matsushita@eic.or.jp

16:00 Dr. Yoshio Suzuki (Ms. Watanabe)
Tel 03-3508-7250 Fax 03-3508-3520

5th Wednesday

09:30 Ms. Miki Ito, Nippon Foundation
Tel 03-3502-2308 Fax 03-3502-0041

14:00 Mr. Yanagitsubo, Executive Director, APIC
(Association for Promotion of International Cooperation)
Mr. Higuchi, APIC
Tel 03-5423-0571, Fax 03-5423-0576

17:00 or later, Mr. Sakyo Komatsu, Novelist
Tel 03-3234-5581, Fax 03-3234-5583 (Ms. Otobe)

6th Thursday

09:00 Prof. Yamamoto, Tokyo University
Tel 03-3402-6231(2442) Fax 03-3402-2629

13:00 Nippon Foundation
Foundation for Global Scholarships

1997年11月 3日 18:25

INTERCOM INC. 03-3497-0111

P.1/2

ホテルフジコ 青山 様、石川 さんの件、お電話にて

当分の件を石川 さんに

11/4 - 24
天橋

INTERCOM

TELEFAX TRANSMISSION

Date: 3 November, 1997

To : Dr. Krishan Saigal c/o Hotel President , Aoyama
Fax (+) 03-3401-4816 Tel (+) 03-3497-0111

From : Masako Otsuka
Fax (+) 813-3586-4706 Tel (+) 813-3586-4702

Dear Dr. Saigal,

Attached please find a fax from Prof. Rajagopalan.

I have called Fujiko and found her very tired after hard work and as she has to leave for Okinawa tomorrow morning, we decided not have dinner together tonight.

I will be at the lobby tomorrow morning at around 9:15.

Hope you have enjoyed your Tokyo Holiday,

Best wishes,

Masako



(M. SAIGAL)

INTERNATIONAL OCEAN INSTITUTE
OPERATIONAL CENTRE (INDIA)

Prof. R. RAJAGOPALAN
Centre Director

November 3, 1997

Dr. Krishan Saigal
C/o Ms. Masako Otauka
INTERCOM INC
407 Akasaka Park House
7-5-1 Akasaka, Minato-ku
Tokyo 107

Fax : 81 3 3588 4708

Dear Dr. Saigal,

1. I received the fax message sent by you, but I was away in Bangalore the last four days.
2. I shall bring the Reader and the diskette with me to Malta.
3. The Sri Lanka meeting was mismanaged by SACEP, but I have made some useful contacts. UNEP was represented by Mr. Walter Rast who is Deputy Director, Water Branch (in fact he is Melvasalo's Deputy). He showed great interest in our work. I have already sent to him a list of suggestions for improving the effectiveness of the remaining five such regional workshops.
4. I am preparing a report on the Sri Lanka meeting. I shall bring this document as well as the official workshop report with me to Malta.
5. Tomorrow I will be sending the vouchers to Ms. Masako by courier. I shall also fax a copy of the accounts and my report to you, so that you can see them while you are still in Japan.

With regards,

Yours sincerely,

(R. RAJAGOPALAN)



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: November 10, 1997

Subject: Various

Dearest Masako,

First of all, many warm thanks for arranging everything so beautifully. I do believe our visit was quite useful, and will be followed up in various ways. China, too went extremely well. In spite of all difficulties, they put together a good course. The participants were of a very high level, and they appeared to be quite happy with what they ha learned. I had a very lively discussion with them, and they knew what they were talking about!

And now both Krishan and myself have arrived safely in Malta.

I wonder whether you can help me today with something else.

My good friend, the composer Franco Mannino, who wrote the Ocean Symphony which will be the background music for our film, is working on something now that requires an input of Far Eastern music. What he needs to know is

What are the most important instruments in classical Japanese music?

What is the tone range of these instruuments? How low? How high?

What is the musical notation system in classical Japanese music?
 Certainly not the 5-line musical staff of European music? What keys?

Perhaps you have a musician friend who can easily answer these questions, or

perhaps there is a book that you could send? Maestro Mannino would be most happy to pay for any costs involved.

If you can get anything to him directly, his whereabouts are:

Maestro Franco Mannino
Via Città di Castello 14
00191 Rome Italy
Fax 39 6 333 0109

Many thanks, all the best, and much love,

Elroy



Dalhousie University

Attention: Dr. Saigal
welcome back home!

FAXED

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 386 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: December 19, 1997

Subject: Nippon Foundation

Dear Masako,

Here is a draft for a basic concept paper. I would be most grateful if you and Professor Fuse could have a quick look at it, and, if you think it suitable, you might discuss it with the Nippon Foundation. If this is what is required, we will prepare, in short order, a comprehensive application for 1998. This will include training programmes and leadership seminars on all four levels indicated, in all our Asian countries (Japan, for courses abroad!), to which now Pakistan should be added where very interesting developments are shaping up; plus a leadership seminar in Jamaica, a training programme in Trinidad, and some village level programmes in Africa! Each of our Centres will have their own concept papers which will be annexed to the comprehensive application.

All the very very best for the holidays and the New Year, and much love,

Elisabeth



Concept Paper

The International Ocean Institute

1998-2003

1. A full five-year cycle of generous support from the Nippon Foundation has been completed with the year 1997. A new cycle is opening which should reflect the changes that have taken place in the global situation during the past five years, and the ways in which the International Ocean Institute network is responding to these changes. Faithful to its mandate, IOI policy should be proactive, trying to anticipate developments rather than getting “on the bandwagon.”
2. The new programme cycle should incorporate, among others, the following developments which have notably accelerated and gained importance during the past five years.
 - (a) Integrated coastal zone management, with its emphasis on increasing public involvement and the support of local communities, increasing capacity-building efforts that focus on the development of local knowledge, skills, and attitudes; and the eradication of poverty¹
 - (b) the growing importance of the nongovernmental sector in decision-making at the local, national, regional and global level.
3. To respond to the challenges and opportunities of these developments, the IOI Training Programme has to be modified. New, direct-action components have to be introduced, and the old components need to be adjusted to these additions.
4. Training now has to take place at four levels:
 - (a) Training programmes at the ground/village/community level, with special emphasis on the poor, women and youth;
 - (b) Courses for trainers, especially carefully chosen local NGOs, to generate a

¹See Oceans and the Law of the Sea: Law of the Sea. Report of the Secretary-General (A/52/487, 20 October 1997), Section G.

multiplier effect in the village programmes;

- (c) Revised courses for mid-level civil servants to create linkages between these programmes and the programmes mentioned under (a) and (b) above, e.g., by integrating field studies of coastal communities into these programmes;
- (d) Seminars and workshops for policy makers and media persons to provide information and mobilize support for the development of local initiatives and activities.

5. IOI has already started programmes for the dissemination of eco-technology to coastal communities and to sensitize policy makers on this new issues.

6. IOI also intends to assist developing countries, especially small island states, in developing projects for submission to funders and aid agencies, with the help of experts both from developing countries like India and China, developed countries like Japan and Canada, with special emphasis on the dissemination of eco-technologies.

7. IOI is also setting up a web site for disseminating information on ocean issues and eco-technologies to NGOs with the help of the Japan Fund for the Global Environment. IOI intends to develop this site in a user-friendly manner so that information on eco-technologies and best practices is readily available to ground-level NGOs.

Provisional Agenda

November 29

17:30 - 18:30 Welcome cocktails

19:00 - 21:00

- 1 Inauguration of Conference by the Government of Canada
- 2.. Keynote address: The Year of the Oceans: an Appraisal
3. Presentation of *The Oceanic Circle: A Report to the Club of Rome*.

November 30

09:30 - 11:00 Panel 1: The nature of the crisis: Philosophical and historical dimensions,.

11:30 - 13:00 Panel 2. The crisis today. A panel discussion led by four speakers:
Fisheries Science
Climate change and biodiversity
Effectiveness and limits of modelling
coastal management, risk management

13:00 - 14:30 Luncheon

14:30 - 16:00 Panel 3. Dealing with the crisis
The role of government in knowledge management.
The role of universities
The role of industry:
The role of the media

16:30 - 18:00 Panel 4. Directions and instruments of change. Systems approaches Improving the institutional framework.

19:00 - 21:00 Reception

December 1

9:30 - 11:00 Panel 5: Case study The crisis of the Atlantic Fisheries:

11:30 - 13:00 Panel 6. International aspects

13:00 - 14:30 Luncheon

15:00 - 16:30 Panel 7. Lessons for other countries

17:00 - 18:30 Panel 8. Case study: The offshore hydro-carbon industry in Atlantic Canada.

December 2

9:30 - 11:00 Panel 9: Case study: The globalization of the shipping industry

11:30 - 13:00 Panel 10. Case study: Tourism in a small developing island state.

13:00 - 14:30 Luncheon

15:00 - 16:30 Panel 11: Case study: Coastal Mega-cities.

17:00 - 18:30 Panel 12. Case study: Watershed management

December 3

09:00 - 10:00 Keynote address: Sustainable ocean and coastal development, the Law of the Sea, and the restructuring of the United Nations

10:30 - 12:00 Conclusions and Recommendations. Closing of Conference by Government of Canada



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: January 12, 1998

Subject: Concept paper

Dear Masako,

I am a little worried because I have no news from you!. The Christmas vacations must be over now. I am worried because of the bad economic situation in Japan. Has it affected you? Has it affected Nippon?

If things are on track to a certain extent, I really would like to go ahead with our proposal, and for that purpose I would have to know whether the "concept paper" is o.k.

Please do let me know as soon as possible.

Everything else is fine.

I had a nice card from Fujiko from Santa Barbara.

All the best and much love,

Elisabeth

Intercom

TELEFAX TRANSMISSION

Date: 13 January, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Happy New Year!


Thank you very much for your fax, and I am terribly sorry that I haven't written to you for a long time. I had a very bad flu in December and I only could do the minimum things to keep my company go forward.

Incidentally, I had received a phone call from Prof. Fuse this afternoon to my answering machine, telling that he would like to give some comments on your Concept Paper. I try to catch him as soon as possible and give his comments back to you.

I have been trying to get contact with Professor Rajagopalan for JGEF, however, I had never succeeded. Do you know where I can reach him? Or I can wait until Dr. Saigal comes back to Malta next week.

Wishing you all the best for the New Year and much love,

Masako





Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: January 19, 1998

Subject: Concept paper

Dearest Masako,

Time is running. On the first of February I have to leave for Morocco and India. Actually, I will be gone for most of February and all of March.

Before all of this happens, I *must* send our new, comprehensive application to the Nippon Foundation, and for that I need the "concept paper"

You told me I would hear from Professor Fuse on that -- but he has not yet got in touch with me, and I am getting a little nervous. This is such an important part of our work and of our funding!

Could you extract Professor Fuse's comments and suggestions from him and fax them to me really soon? I know how busy he is, and that this might be difficult to do, but let us hope you will succeed!

All the very best and much love,

Elisabeth

FAXED

FACSIMILE TRANSMISSION

To: Masako otsuka
Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: February 20, 1998

Subject: Village project

Dear Masako,

I hope everything is o.k. It was a hell of a lot of work to put all that material together! And I hope you found it satisfactory. Krishan is working with Robin South to put his final reports together. If there is anything you need from me here, please do let me know.

In the meantime I was in Morocco and in India. The World Commission is fumbling along. It is a miserable thing. Too bad, because there are such good people involved!

In India I visited our villages, and that was quite an experience. I am attaching my little report. Could you consult with Professor Fuse whether this should go to the Nippon Foundation too? It has been sent to those of our Directors who would like to initiate similar projects (South Africa, Senegal, and Costa Rica, at this time).

I am leaving on February 28 for Europe and then Jamaica, and I will be back home on March 27. But of course the office always knows where to reach me.

All the very best and much love,

Elisabeth



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
 Fax: 81 3 3586 4706

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: April 29, 1998

Subject: Nippon, etc.

Dear Masako,

A little while ago, I received the attached very interesting letter from Dr. Hamzah in Malaysia. I have discussed it with Krishan, and we thought this would make the basis for a very interesting cooperative project, which might include a number of workshops and conclude with the publication of a volume in 2000. What do you think about it? Could you discuss it with professor Fuse? It is too late to include it in this year's Nippon application, but could one sound them out, whether they might be interested in being a partner to this project next year?

I am in Zurich right now, but shall be back home on May 3.

How is Spring in Tokyo?

Much love,

Elisabeth

April 1st. April, 1998



Professor Elisabeth Mann Borgese
International Ocean Institute
Dalhousie University
Halifax, Nova Scotia, Canada

(Fax: 1 902 494 2634)

Dear Professor,

Greetings from Kuala Lumpur.

Thank you for keeping me informed of your communication with the President of the International World Commission on the Oceans. It was Lennox Hinds who first broke the news of your resignation from the Commission. It came as a shock to me. I am sure there are many others on the Commission and outside who share the same sentiment. In fact as a first timer to the Commission's meeting at Rabat I could sense that something was amiss. We appeared to be talking past each other. We did not engage in any fruitful debate. It was unfortunate that it turned out to be that way. I was looking forward for a rebuttal on my fifty-page commentary. I was under the impression that we were invited to Rabat to debate the Report and provide further inputs.

The sudden turn of events has put a new twist to the work of the Commission. As you know, I always hold you and Layashi in high esteem. In a way I am indebted to Layashi. It was through his good office that I was invited to join the Commission. With his departure and now your resignation, I am a bit lost as what would be the next best step.

The South will certainly lose two key supporters of its cause. This is indeed a sad moment for those who have been pushing for a more equitable and balanced North/South relationship at sea. The South has lost two irreplaceable voices in the Commission. The only saving grace is that the work of the Commission is coming to an end. The Lisboa meeting is only a public relations exercise with a very soft

landing. I do not expect the Lisboa meeting to create very big tidal waves that can shake the world.

I have followed closely your writings and thoughts on ocean governance with intellectual pleasure. Those who know of your contribution in this new field would certainly feel betrayed by the sudden turn of events. It is my personal view that the Commission has maimed itself by denying you the intellectual contribution in its last lap. It is also unfortunate that Layashi Yaker has left the Commission before the Report is out.

I hope you and Layashi and possibly many others will not feel disillusioned. I would like to urge you and many others who are concerned with the crisis at sea to continue with your crusade. We all should play our role to make the world be more aware and vigilant of the threats to the ocean and their impact on humanity at large. We ought to be concerned. The ocean is a critical life supporting system.

Let me take you away from the Commission and suggest some food for thoughts. In view of the importance of the ocean to humanity, can we together think of a mechanism to assemble different groups of people to discuss different aspects of the ocean and examine their varied impact on the society at large? One suggestion is to invite world leading experts to examine the major functions of the ocean which can be categorized into the following topics:

- a. Resource. Here we should address the resources of the sea: living and non-living resources and their impact on humanity. The experts can be invited to give a complete profile of these resources, their historical analysis and projection for the coming century. The problems and challenges pertaining to the uses of these resources should also be attempted. Since the passage of the 1982 convention, the world has discovered micro organisms in thermal vents which I am told have promising industrial application. In my view the central question that we should raise is the future of the ocean resources to support the materialistic life-style of the human race.
- b. Services. Shipping, ports, trade and communication are the major services associated with the ocean. A good write up of each of these services and their likely impact on humanity will provide an excellent reference for policy planners, politicians, teachers and students alike. I have yet to see a complete or concise report on the services of the ocean sector. A holistic global picture would be excellent to provide a good road map for the future generation and our own generation. How is the development of new

technologies going to have an impact on sea trade in the future? What is the usefulness of submarine cables in the light of satellites? What is the future of electronic maps and the extent these maps are going to have an impact on navigation and the world's seaborne trade? The shipping industry is likely to be affected by developments of the WTO...especially the decision to resuscitate discussions in GATS on liberalisation of the shipping sector?

- c. Military uses of the sea. What is the future going to look like? Are new developments in naval technology would mean competition for control of the ocean floor and searoutes of communication?
- d. The ocean and the global climate. What role does the ocean play in global climate change and the projection for the future. The recent El Nino phenomenon has not been adequately explained. We saw the devastating impact of the El Nino in America and elsewhere but I have not seen a very simple explanation of the phenomenon that the average man on the street can understand. We need to make people understand that this is an ocean-specific phenomenon which has resulted from certain changes to the chemistry of the ocean water. Given the present utilisation of ocean resources and the way we treat the ocean environment, how do we see the role of the ocean as a global thermostat?
- e. Ocean technology including marine bio-technological developments. The entire world would be interested to know more about new technologies that are likely to come into operation in the near future. No one expert would be able to write a common paper; but different experts specialising in different fields e.g.; shipping, environment, fisheries, oil and gas exploration, etc would be able to make specific forecasts based on current research.
- f. Manpower requirements for the ocean sector....to include their training and education. For the seafarers, such report would be timely since the STCW has come into force from 1 February 1998. What about the resources for their training and what the future is going to look like. A good survey of manpower requirement for all maritime industries, their challenges and opportunities would be welcome by every one. In other words the world want to know how it will cope up with new challenges at sea. The manpower study would be core to any analysis. The entire dream for a better world ocean would be in tatters if we do not have the right manpower to support to realise our plans.

- g. Legal regimes for ocean use. There has been a series of laws regulating ocean uses in particular those coming out from the IMO in London. The 1982 Law of the Sea Convention is another. We need to take stock and provide an inventory of all international treaties and conventions on the world's ocean. We need to emphasise the international character of the ocean which unites humanity. We focus on cooperation and minimise conflicts and evaluate to what extent has these treaties help to unite the world or at least bring the human race closer to each other. A study of the different aspects of dispute settlement mechanisms would also be a good idea.
- h. Maritime conflicts...boundary problems and competition for scarce resources. We need to explore *new* scenarios and potential conflicts at sea.

These are just some initial unrefined thoughts on my part. Personally I have not given much thought on how this proposed project would shape up except to persuade you to take the leadership. I am very much inspired by all your work on ocean governance and feel very strongly that it should receive more widespread support. In terms of policy research the ocean is very much a new thing; in the past, there has been much on emphasis on the scientific aspects of the ocean. An opportunity arises to marry-up scientific interests with social policy considerations.

Money may be a problem. But a few dollars for a good cause may attract a few takers. And with your reputation, I do not think this is an insurmountable problem. In my view, it may not be necessary to spend a big budget on this proposed project if it can be part of the ongoing programme of your Institute. Some money may be necessary to organise conferences when necessary and to commission the papers. Since some form of publication should result from this endeavour, money is needed for publication. The publication can take the form of a book with you as the editor or it could take the form of a series of reports on ocean governance issued by your institute.

I have no doubt that for some one who has been working on the ocean you must have given thoughts to all the issues that I have raised in this letter. My intention is simply to flag the need to sensitize the world to new developments at sea and transform the ocean into a global arena for cooperation. It is true the global community has produced international treaties on selected aspects of ocean uses, these are sectoral in approach. What we need is a more holistic and integrated approach to ocean management at national, regional and global level.

I would be honoured by your response. I apologize if these thoughts of mine are too hazy and has taken too much of your precious time.

By the way do you have Layashi Yaker's latest contact...fax, phone or e-mail. I need to talk to him.

All the best to you and warmest regards,

A handwritten signature in black ink, appearing to read "B. A. Hamzah". The signature is written in a cursive style with a large initial "B".

B A. HAMZAH
Director General

A simple, horizontal handwritten flourish or underline mark.

(Fax: 603 293 3044)



Dalhousie University

FAXED

INS/INTERCOM
(SEE TRA/CANADA/FOUNDED FOR LETTER)

International Ocean
Institute



FAX TRANSMISSION

TEL: +1 902 494 6623
FAX: +1 902 494 2034

To: Masako Otsuka
Date: June 16, 1998
Fax #: 81 33 586 4706
Pages: 4
From: Robert L. Race,
Director
IOI-Canada
Subject: Nippon Foundation

Dear Masako Otsuka,

Please find attached a copy of the letter we received from the Nippon Foundation. I spoke with Elisabeth at her hotel in Germany and she asked that I send it to you for your information and consideration.

I am also attaching a copy of the PIM XXVI information. I will mail you brochures for distribution there just as soon as the agenda and speaker list is finalized and the brochure can go to the printers.

Yours truly,

IOI

TELEFAX TRANSMISSION

Date: 17 June, 1998

To :Prof. Robert L. Race

Fax (+) 1- 902-494-6623 Tel (+) 1-902-494-2034

From :Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Robert L. Race,

I have received your fax dated 16 June, 1998 and I was quite shocked by reading the copy of the letter from the Nippon Foundation!

I talked to Prof. Fuse this afternoon, and found out that he has an appointment with Dr. Suzuki on coming Friday (the 19th of June). If there is any message that Prof. Borgese would like me to convey to them, please let me know. And if there is anything that I can do for this matter, such as calling Ms. Taki and ask about the reasons, etc., please let me know.

I think, for the long term purpose, it will be good for IOI if Prof. Borgese would have an opportunity to visit the Foundation sometime during this year and re-start good relation with them.

With best wishes,

Masako Otsuka



The Law of the Sea Convention as well as each one of the post-UNCED Conventions, Agreements and Programmes recognize the fundamental importance of technology cooperation and technology sharing if poor countries are to fulfil their responsibilities and enjoy their rights under these new instruments. This recognition is progressive, gaining strength. The provisions in the new Conventions impose greater obligations on the industrialized States than the Law of the Sea Convention..

The weakness of the system lies in the fact that *each one* of the Conventions, Agreements and Programmes has *its own* provisions for technology cooperation and sharing as each one attempts to create its own regime, at national, regional and global levels.

This obviously is a colossal waste, implying, more than a duplication, a *multiplication of efforts* -- especially considering that the technologies involved are largely the same.

If now we see the emergence of *comprehensive regimes*, responsible for the implementation of *all* the new instruments at the regional level, it becomes logical to think in terms of setting up one single system of technology cooperation serving the needs of *all* the Conventions, Agreements and Programmes in the region. Obviously this would be more cost-effective, and far more could be done with far less.

To be cost-effective, the system should create synergisms between public and private investments at the regional level. To be productive, it should be based on the organisational and managerial concepts of the most advanced enterprises of

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TELEFAX TRANSMISSION

Date: 18 June, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

I have received your fax dated June 17. Me too, I was very much upset by this matter! It is just incredible! If there was anything that they could not agree, they should have asked us to change or at least explain the reasons in detail.

I talked to Prof. Fuse and as he was planning to see Dr. Suzuki tomorrow, they are going to discuss about this matter. Fujiko is coming back to Tokyo tomorrow night, so I am going to talk to her.

I am going to get some information about what is going on, and then, it will be important for you to communicate with the Nippon Foundation.

Mr. Takashi Ito, Director of International Affairs, who had sent fax to you is a different person from Ms. Ito whom we had communicated last year. Now Ms. Taki is the one in charge of IOI as a staff of Mr. Ito. The name of the President is Ms. Ayako Sono. It is confusing because they change their positions so quickly.

Mr. Reizo Utagawa, the Managing Trustee, is the person who is very close to Dr. Suzuki. He was at UNU at the first meeting of IWCO and he also attended another IWCO meeting, so I heard. Prof. Fuse told me that he and IOI-China asked Mr. Utagawa to attend the opening of the training course in China this year and was rejected. Prof. Fuse asked Dr. Suzuki to back up about this matter but Dr. Suzuki found out that Mr. Utagawa did not want to attend the

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P. 2/2

training course not because he was very busy, but because of some other reasons.

More information will come up within a few days, and in order to get better communications with you, could I get any information where I can contact with you? And it may be very important for you to talk with Fujiko and Dr. Suzuki before you contact with the Foundation. Wishing everything goes OK at the end!

Best wishes and much love,

Masako





Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 3586 4702

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: July 9, 1998

Subject: Your fax, just received

Dear Masako,

Thank you so much for your prompt and informative report. I am now waiting for Fujiko's fax, and then we shall make decisions.

In the meantime, I wonder whether, while of course completely accepting Mr. Utagawa's new line, we could not try to get one, modest, transitional concession from him, and that is the grant for the Chinese 1998 programme. The reason is that this is already going on, and it would be fairly disastrous for IOI China if it did not get its expenses refunded. As you know, SOA had severe budget cuts, and I am afraid, this might be the end of IOI China. It would be very difficult for me to raise the money retroactively from other sources now that this programme is already running. It is running, because last year they told us to go ahead even before the formal approval of our application which had been delayed for some internal reasons. And Professor Fuse, at an executive meeting in Malta, was quite confident that the application this year was going to be approved!

Do you think that could be attempted? I would then prepare a letter for Mr. Utagawa if I knew that you, Fujiko, Professor Fuse, and possibly Dr. Suzuki would support it.

Much love,

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TELEFAX TRANSMISSION

Date: 10 July, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you very much for your fax dated 9 July.

Fujiko's secretary told me that she left Tokyo yesterday for the USA. Fujiko told me that she would send you fax but if you want to get information as early as possible, you can contact her at her residence in CA at :

tel. 805-565-4695

fax. 805-565-4795

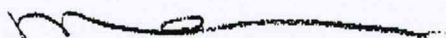
From what I have heard from Mr. Utagawa, I have got the impression that it will be very difficult to get any fund for IOI China from the regular funding program of Nippon Foundation. But, please discuss with Fujiko, and then, maybe you have to contact with Dr. Suzuki for finding another possibility. As we are going to have the election of the House of Councillors on coming Sunday, 12th of July, Dr. Suzuki must be very busy assisting his party members, now.

I do not know why Prof. Fuse was so sure about the fund, but if he was so confident, maybe he can do something.

Please let me know what we can do after getting more information from Fujiko.

Best wishes and much love,

Masako



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TELEFAX TRANSMISSION

Date: 13 July, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako OtsukaFax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

As Fujiko told me to come with her, I also went to see Mr. Reizo Utagawa, Managing Director, Member of the Board of Nippon Foundation yesterday.

As for the content of the meeting, Fujiko told me that she will send you a fax to let you know the detail soon.

So I give you some impression I have got.

Mr. Utagawa seems to be a very eligible person, and he told us several points:

1. Procedure of screening had been changed after the death of Big Sasakawa, from following the boss's instinct to consultation among members including the President and the staff.
2. Depreciation of the yen to the dollar, 90-100 yen in 1997 and 140 yen this year, affected heavily to limit their budget.
3. They prefer to fund for tangible project.
4. They do not want the fund to be considered as the vested right.

Therefore, as for IOI, although they know the difference between IWCO and IOI and they know about who you are, they said that they wanted the proposal more tangible, small, and attractive. After several years of funding to the training courses of IOI, they had expected the courses to be independent financially or to be successful to get the support by the government (of each Centers.) They wanted IOI to consider the fund as the initial fund, not as the fund

to last for many years or forever. And for this year, they would like to cease the relation with IOI once.

Fujiko stressed not to close the door to IOI and let IOI to have chance to re-start good relations with the Foundation. Maybe it is good to re-start with a proposal for a small project of which result is visible for everybody.

And I think it is very important to have close communication with the Foundation throughout the year, inviting them to the PIM and other occasions, visiting them, reporting the news, sending books published and so on.

For the case you want to communicate with him directly, I will give you his contact number.

But please wait until you get more detailed information and advice from Fujiko and consult with her.

Mr. Reizo Utagawa

Managing Director

member of the Board

e-mail: r_utagawa@ps.nippon-foundation.or.jp

address: Senpaku Shinko Bldg.

1-15-16 Toranomom Minato-ku

Tokyo 105-0001 Japan

tel: 813-3502-2381

fax: 813-3502-4006

URL: <http://www.nippon-foundation.or.jp/>

Best wishes and much love,

Masako



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For the case you want to communicate with him directly, I will give you his contact number.

But please wait until you get more detailed information and advice from Fujiko and consult with her.

Mr. Reizo Utagawa

Managing Director

member of the Board

e-mail: r.utagawa@ps.nippon-foundation.or.jp

address: Senpaku Shinko Bldg.

1-15-16 Toranomom Minato-ku

Tokyo 105-0001 Japan

tel: 813-3502-2381

fax: 813-3502-4006

URL: <http://www.nippon-foundation.or.jp/>

Best wishes and much love,

Masako



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TELEFAX TRANSMISSION

Date: 24 July, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-868-2455 Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you very much for your fax dated 20 July, 1998, and I am relieved to hear that you had a nice talk with Fujiko. Of course, I will try whatever I can do for you and IOI.

As for the China project, I understand that we have to try something although we all know by now that it will be very difficult. As Fujiko is coming back to Santa Barbara or LA from Swiss this weekend, I try to call her and discuss what we can do for this. I will let you know the result. Maybe we have to ask Dr. Suzuki for this kind of matter.

And for re-starting long term relationship, I think it is a very good idea that you visit ^{them} in the fall. But as Mr. Utagawa also moves around the world, let us check his and Ms. Taki's schedule. Do you know the certain date that you are visiting Yokohama?

Best wishes and much love,

Masako



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TELEFAX TRANSMISSION

Date: 7 August, 1998

To : Professor Elisabeth Mann Borgese

(7 pages)

Fax (+) 1-902-868-2455

Tel (+) 1-902-868-2818

From : Masako Otsuka

Fax (+) 81-3-3586-4706

Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you for your fax dated July 25th. (I did not send you a letter.)

I visited Ms. Taki of the Nippon Foundation yesterday and asked her the reason why they had to reject the proposal of IOI.

The main reasons were:

1. In principle, they do not fund the same group or same project for more than 3 years, or at the longest for 5 years, because there are lot of projects waiting for their funds and they want other groups to have opportunities to get their funds. They are trying very hard to avoid certain groups to consider themselves to have vested rights of their fund.
2. As for the proposal by IOI for 1998, they could not find it as a completely new project, although they could see some slight change from those of the previous years.
3. Also, they were not convinced to continue funding for IOI training projects for another 3 or 5 years, because they could not see the results in the forms they wanted, i.e. any dramatic activities by the ex-trainees or any visible results of the training, etc.

I handed her the short report from IOI-China, but she was not much interested in it. Honestly speaking, I do not think they would fund for the training course in China which was done.

One good news I

Before, they have told us that a group can have the opportunity to submit proposals only once a year, but Ms. Taki told me yesterday that you can submit proposals any time, more than twice a year. They go through their screening process twice or three times a year when certain numbers of proposals are submitted to them.

Therefore, you can submit whenever you have a new proposal, which is tangible, attractive, and whose result is easy- to-see, as Mr. Utagawa said. It may be difficult for certain years for IOI, as it had been funded for 5 years in the past, but nothing will happen without trying as you always say.

I asked Ms. Taki to give me the list of the projects they funded recently, and she gave me the attached list. I hope this will be your help.

Best wishes and much love,

Masako

A handwritten signature in black ink, appearing to be the name 'Masako', written in a cursive style.



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FERNSEHEN MBH

1998年 8月25日 20:30

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P. 1/1

INTERCOM

TELEFAX TRANSMISSION

Date: 25 August, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-494-2034 Tel (+) 1-902-494-1737

From : Masako OtsukaFax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

How is the seminar for the Delegations to the Seabed Authority on deep sea-bed resources?

Your draft for Nippon Foundation was sent to Prof. Fuse, Fujiko, and to Dr. Suzuki. I called them and asked their opinion on it.

1. Prof. Fuse said that it would be good to try again anyway and by sending this to them you may let them know what kind of activities IOI is taking initiatives.

2. Fujiko told me that she would send you a fax. Hope you have received it.

3. Dr. Suzuki said that you should go forward whatever you believe is right, although he considers it is quite difficult to get their fund for the project, for Mr. Utagawa (Executive Trustee) told him that after 5 years of funding they usually fund to different organizations.

I wish you good luck! And please do let me know if there is anything I can do.

Best wishes and much love,

Masako



Dalhousie University

International Ocean
Institute

FAXED



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 3586 4706

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: September 24, 1998

Subject: Visit to Tokyo

Dear Masako,

Probably you already know from Professor Fuse that they have set the date of December 8 for my honorary degree in Yokohama. This means I will arrive in Tokyo on December 7, and I could stay for a couple of days after that, and leave on the 11th for Tianjing.

Dr. Kullnberg will be there in October, and I hope and pray that he can sort out the problem of the "transitional support" from the Nippon Foundation.

But I suppose between you and Professor Fuse you could make some other useful appointments during December 9 and 10. We certainly want to maintain close cooperation with Japan!

I am much looking forward to seeing you again!

Yours as ever,

INTERCOM

TELEFAX TRANSMISSION

Date: 29 September, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-494-2034 Tel (+) 1-902-494-1737

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

Thank you for your fax. I am sorry that I could not answer you because I had been away from the office for my late summer vacation.

As for the Nippon, I try to contact with Fujiko and ask her what will be the best thing to do. It really is the big concern for me too. I sincerely hope your proposal be accepted, although, honestly speaking, it seems to be quite difficult. But let us hope, otherwise it won't work! And I also think that there will be a possibility of Dr. Kullenberg being able to sort out the problem in some extent.

I am very happy to be informed that you are visiting Japan in December 9th and 10th. I consult with Prof. Fuse and Fujiko and will make some useful appointments. I made a reservation for International House from the night of the 8th to the 10th (3 nights). Let me know whether you need them or not.

Also for Dr. Kullenberg, do you want me to make a reservation for him? If yes, please let me know the date of his arrival.

Best wishes and much love,

Masako



RECEIVED OCT 26 1998

COM

TELEFAX TRANSMISSION

Date: 23 October, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-494-2034 Tel (+) 1-902-494-1737

From : Masako Otsuka

Fax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Borgese,

Fuse told me to inform you that your Honorary Doctorate Degree was formally confirmed by the University Council of Yokohama City University on 21st of October, 1998. As you have already being informed, you will be very much welcomed by the University for the Celemony and the Memorial Lecture which will start at 15:00, 8th of December, 1998.

As Dr. Kullenberg is going to visit Tokyo from the 27th October, I have arranged his appointments with JAMSTEC, Nippon Foundation, Dr. Suzuki, Monbusho, and JFGE. As for Nippon Foundation, we are going to see Ms. Taki. Prof. Fuse will be with us except with JAMSTEC. I hope things with Nippon Foundation will be turned out OK in someway.

Best wishes and much love,

Masako



INTERCOM

TELEFAX TRANSMISSION

Date: 2 November, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-494-2034 Tel (+) 1-902-494-1737

From : Masako OtsukaFax (+) 81-3-3586-4706 Tel (+) 81-3-3586-4702

Dear Prof. Borgese,

I hope this fax will find you very well as usual. I met Dr. Kullenberg and found him nice, warm and very eligible person. I think you and IOI is very lucky to have him.

First of all he reset a good relationship with Nippon Foundation, which I could see. Now he knows exactly what they want, and he will let you know. Other meetings also went very well including JFGE.

Now, I am expecting you in December, which is very exciting. I had received a phone call from Yokohama City University saying that they are planning to hand you 100, 000 yen as a honorarium when you get here which is supposed to cover your accomodation and expence here. (Please note that they are not going to pay for your flight.)

Accordingly, I added your reservation of a room at International House which I had before for 8th, 9th and 10th to 7th, 8th, 9th and 10th. On the 8th, we can use a taxi for the round trip between Tokyo and Yokohama and University will pay for it. Please let me know your flight schedule when it is fixed.

Looking forward to seeing you then and hoping strongly that PIM in Halifax will be successful as it is always,

Best wishes and much love,

Masako



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No. .81 3 3586 4706

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: November 2, 1998

Subject: Your fax, received this morning

Dear Masako,

Many thanks for all the good news and for taking care of everything so wonderfully, as always!

The arrangements are all excellent. The only question that I have is whether perhaps we could cancel December 10. Since Dr. Kullenberg has successfully visited everybody concerned, it is perhaps not necessary that I do everything again. But I want to leave it to you, because you know best. So please feel free to make any arrangement you might think useful.

As to the Nippon Foundation -- was there any discussion on the exceptional, transitional funding for the China 1998 training programme? I myself never received any answer to our request. If it was **not** turned down, I think that Kullenberg should follow up on it. But, again, we take your advice and certainly don't want to spoil good things initiated with Kullenberg's visit!

It will be great to see you again!

Much love

INTERCOM

TELEFAX TRANSMISSION

Date: 13 November, 1998

To : Professor Elisabeth Mann Borgese

Fax (+) 1-902-494-2034 Tel (+) 1-902-494-1737

From : Masako Otsuka (new numbers)

Fax (+) 81-3-5454-0232 Tel (+) 81-3-5454-0231

Dear Prof. Borgese,

Thank you very much for your fax dated Nov. 2nd.

As to the China transitional funding, I presume your proposal have been or will be also screened as one of the proposals submitted to Nippon Foundation. *There's* nothing we can do now, we just can wait and see. But as the meeting between Dr. Kuilenberg and Ms. Taki went very well, it seems to me that IOI and Nippon Foundation have re-started good relationship again. Let us take time and let it grow.

There will be no problem for cancelling December 10. I'm trying to get the appointment with Ms. Taki and, if possible, with Mr. Utagawa of Nippon Foundation either in the morning of the 8th or on the 9th. It also will be nice of

Masako



Please note that Intercom have moved to:

Tel. **813-5454-0231** Fax. 813-5454-0232

Address: #302- 1-26-10 Komaba, Meguro-ku, Tokyo 513-0041

P.O. BOX 5
GZIRA GZR 01
MALTA**International
Ocean
Institute**Tel: +356 (-) 346528
+356 () 346529
Fax: +356 (-) 346502
Tlx: 1407 HIEDUC MW
Attention: IOI
Cables: INTEROCEAN
e-mail: ioimla@kemmnet.net.mt**TELEFAX TRANSMISSION****Date:** 07.12.98**No. of Pages:** 1**To:** Ms. Masako Otsuka
INTERCOM
Tokyo, Japan**Fax:** +81 (3) 5454 0232**From:** The International Ocean Institute
Headquarters
University of Malta
Msida**Fax:** +356 (-) 346 502**Subject:** Message for Prof. Elisabeth Mann Borgese please

Dear Elisabeth

Thanks for your fax. I arrived safely on 5 December. Now I am off to London on the 9 December. Your letter to Dr. Toepfer is fine. I will start to prepare a proposal, using what we sent in earlier and other additions as soon as I can

Best regards

Yours sincerely,

Dr. Gunnar Kullenberg
Executive Director



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 5454 02 32

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: December 27, 1998

Dear Masako,

A very happy New Year to you and all around you! Let us get lots of things done in 1999!

I am attaching my letter plus 1 application plus 1 overview, to Ms Takashi. I hope she likes it!

I seem to have mislaid Mr. Utagawa's first name again, so I am not sending this to him right now, but I will, if you think I should!

We had a very nice, white, sunny Christmas, and I hope yours was nice too.

Much love,



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 5454 02 32

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: December 28, 1998

Dear Masako,

Thanks a lot for your prompt reply. I'll send the stuff to Mr. Umagaki now.

As to Miss Taki -- I too thought that was her name. But look at the attached letter? Or are these two different persons, both "Ito"?

I am afraid I already sent the letter through to Takashi. Shall I send a new one to Taki?

Love,

Elisabeth

(F)

International Ocean Institute

COPY

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WITH
CHECKS

Dalhousie University
1226 Le Marchant Street
Halifax, N.S. B3H 3C7

Tel. 1 902 494 1737
fax: 1 902 494 2034
Canada

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No. 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: January 12, 1999

Subject: Takaoka

Dear Masako,

I guess you are back home -- I had hoped to hear from you while you were in New York! I hope everything went all right.

My bank has checked my 1996 accounts, and while of course it is correct that they charged me \$20,000 that year, they did \$10,000 back for me later and credited, not the account from which I had taken it and where it ought to have gone back, but to another account, which is why I could not find it. But it was there. Accordingly I am mailing a check made out to the Takaoka College of Law. It is for CA\$15,152 which is US\$10,000 at today's exchange rate.

So this should really close this affair!

Did Ms Taki like my letter?

Love,

Elisabeth

ELISABETHA MANN BORGESE
1226 LEMARCHANT ST
HALIFAX NS
B3H 3P7



102

NF

PAY TO THE ORDER OF

Takaoka College of Law

12 January 1999

\$15,152.⁰⁰/₁₀₀

Fifteen thousand one hundred fifty-two

DOLLARS

MBNA Canada Bank
Ottawa, Ontario

FOR

International Ocean Inst.

Elisabeth Mann Borgese

0000 1 3 1 1 0 2 2 0 2 8 0 2 2 1 4 1 9 4 2 5 1

Dear Prof. Borgese,

COPY

Thank you for your fax this morning. I'm sorry that I forgot to give you Mr. Utagawa's first name. It is Reizo.

~~Attached~~ And the lady of Nippon Foundation is MS Taki, not Takashi.

Attached please find a copy of Japanese ^{article} news paper featuring you. I'm going to send you the translation of the text next year. Best wishes for 1999 !!

Love, Masako



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University



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: March 24, 1999

Subject: Help!

Dear Masako,

We need Japan! Can you mobilize your contacts in high places???

Alas, the Nippon Foundation has turned down our Jamaica Seminar. You remember, Mr. Utakawa and Ms Taki had been so favourable to that little project!

I am attaching the latest version. It is going to be a very important seminar. But I know, the Nippon Foundation never changes its mind! Would there be any other possible source for biodiversity in international waters? That is a very bad lacuna in present international arrangements!

Love,



INTERNATIONAL
OCEAN INSTITUTE
CANADA

DALHOUSIE
University



FAXED

FACSIMILE TRANSMISSION

To: Ms. Masako Otsuka
INTERCOM Inc., #302 1-26-10 Komaba, Meguro-ku, Tokyo, Japan
Fax: 81 3 5454-0232

From: Madeleine Coffen-Smout, Co-ordinator
International Ocean Institute, Dalhousie University, Halifax, Nova Scotia
Fax: 1 902 494-2034

Date: Friday, March 26, 1999
Re: Nippon Foundation
Page: 1 of 2

Dear Masako,

EMB asked me to fax you the attached letter from Takashi Ito of the Nippon Foundation. The ink quality of the original isn't very good, so please let me know if you have any problems with the legibility.

Thank you for your nice comments re PIM XXVI which Ying shared with us. I felt you had really seen us in our pajamas, as it were, with that last minute craziness, but at least we were rather more organised after that initial rush. And thank you for all your help with it.

Hope you're having a great spring. The snow seems finally to have gone, and I actually saw my first Canadian snowdrops of 1999 yesterday, so there's hope that spring is here too ...

Warm regards,

Madeleine

#302,1-26-10 Komaba, Meguro-ku Tokyo
Tel: +813-5454-0231 Fax: +813-5454-0232
E-mail: intercom@qb3.so-net.ne.jp
INTERCOM

RECEIVED APR 27 1999

F A X

To : Prof. Elisabeth Mann Borgese From : Masako Otsuka
FAX : 902-868-2455 494-2034 Pages : 1 page
Tel : 902-868-2818 Date : 99/04/27
Re : Your fax cc : [配布先の名前]

Dear Prof. Borgese,

I am terribly sorry about not having communicated for almost a month.

As for Nippon Foundation, I called Ms. Taki, and I found out there seemed to be no way to persuade them.

It was very much reluctant for me, but I felt may be it is not the time for pushing, but for waiting. We may not get any fund for Jamaica from Nippon Foundation this time, but if you want good relationship between IOI and Nippon Foundation in the long term, I think we better not to be too persistent now.

Instead, we better keep submitting proposals that they may be interested in, and wait the time for our turn to come.

I found out that "Basic Human Need" is a policy given by Japanese Government a few years ago. Along with the policy of Ms. Ayako Sono herself, the President of Nippon Foundation, we better stick to the Basic Human Needs for Nippon Foundation for a while until their policy changes drastically. Of course, as you mentioned, training and education is extremely important both for the present generation and for the future generations.

Proposals where these two areas (Training and Education and the idea of Basic Human Needs) meet may give more chances for IOI to get the fund from Nippon Foundation.

Now, let's hope that the proposal submitted by IOI in March be approved.

Much love, Masako

#302,1-26-10 Komaba, Meguro-ku Tokyo
Tel: +813-5454-0231 Fax: +813-5454-0232
E-mail: intercom@qb3.so-net.ne.jp

INTERCOM INC

FAX

To :	Prof. Elisabeth Mann Borgese	From :	Masako Otsuka
FAX :	902-868-2455	Pages :	1 page
Tel :	902-868-2818	Date :	99/07/08
Re :		cc :	[配布先の名前]

Dear Prof. Borgese,

I hope this fax will find you very well.

It was really nice to see you in Malta. I really appreciate you for giving me an opportunity to participate in the activities of IOI. Now it means a lot to me.

While we were in Malta, you were mentioning that you wanted to have an advise from Dr. Suzuki about investment in Japan. As I am going to see him on the 14th of July, 1999, please let me know if you still want to ask his advice. I can convey your message or bring your fax to him.

Best regards
Sincerely yours,
Masako

P.S. I had a dinner with Mr. Matsushita, Acting Vice-President of the Institute for Global Environmental Strategies, few days ago. IGES is an authorized NPO in Japan to carry out the policy oriented research and related activities for Asia-Pacific Region in order to follow up COP3 held in Kyoto. We talked about IOI a lot and he promised me that he himself or his colleague write an article for GPA News Forum. By the way, Glen Paoletto is one of the members of IGES.

As for IGES, they only had plans to do the land-related research or activities at the beginning, but now Kobe and Shiga prefecture want to have branch office of IGES. City of Kobe is very much interested in the environment of the Sea because it is facing to it, and Shiga prefecture is interested in the environment of the lake because it has the largest one in Japan. Therefore IGES is very likely to broaden their range of activities by including the Ocean in the future.



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University



FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 011 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: September 23, 1999

Subject: Mr Masahiro Akiyama

Dear Masako,

Thanks for your fax. I think dinner on November 10 is preferable, and more relaxed.

As to the ten-minute intervention, Dr. Kullenberg just tells me that he thought he might put Mr. Akiyama on his Panel 2; since security fits well into regional cooperation. You should arrange that with Esther!

As to other guests to be invited to that dinner. Also here Esther might have some ideas, because she knows who is coming. I certainly would suggest that Dr. Kullenberg be invited.

It is really wonderful about this Ozaki Prize.

Now, if possible, I should stop in Australia for a couple of days, before coming to Japan. There is an important FAO conference that I should attend. But if I have to be in Japan immediately after Fiji, then I would have to cut out Australia. That could be done! Please do let me know the exact dates on which you need me in Japan. I can then arrange everything else (China, India, Vienna)

Love,

Elisabeth



Pacem in Maribus

INTERNATIONAL OCEAN INSTITUTE

Operational Center (Japan) Tokyo Office

#302 1-26-10 Komaba, Meguro-ku Tokyo 150-0041

Tel:81-3-5454-0231 Fax:81-3-5454-0232

E-mail: intercom@qb3.so-net.ne.jp

To : Prof. Elisabeth Mann Borgese From : Masako Otsuka

FAX : 902-868-2455 Pages : 1 page

Tel : 902-868-2818 Date : 99/10/05

Re : Ozaki Prize cc : [配布先の名前]

Dear Prof. Borgese,

I am sending this fax because I am not very sure that Fujiko had sent you e-mail regarding Ozaki Prize and the awarding ceremony.

Fujiko is now arranging your awarding ceremony for the Ozaki Prize. She is setting up the date on the 16th in November, 1999. I hope this is fine with you.

She also wanted to know whether you prefer a silver plate or cash equivalent to the plate (something between 100 to 150 thousand yen) besides a million yen.

We are expecting Dr. Kullenberg ^{in Tokyo} on the 8th this week, and I am arranging a dinner with the Nippon people.

Looking forward to seeing you in Fiji,
Best regards,
Love,
Masako



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FACSIMILE TRANSMISSION

To: Masako Otsuka
Intercom Tokyo
Fax No 011 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: October 30, 1999

Subject: Ozaki Foundation

Dear Masako,

The letter from the Ozaki Foundation arrived on paper without letterhead and without address!

Could you be so kind as to forward my thanks to the President before you leave? It would be so rude not to acknowledge the letter!

See you in a couple of days!

Love

Elisabeth



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COPY

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: November 19, 1999

Dearest Masako,

Just to let you know that I have safely arrived -- with presidential briefcase and imperial buttons, and after a really good rest in the Lufthansa. I arrived quite without pains.

Here, everything fine. The Commemoration is tonight at 19:00 -- and my speechy is ready.

So now I want o thank you again for all the wonderful company and assistance. You are totally spoiling me. You should now travel with me everywhere!

Today is an official luncheon, here at the Palace -- and I should get my hair "styed" so that I can try to look like a lady!

Much love,

Elisabeth

To: "Elisabeth M. Borgese", EBorgese
From: "intercom", INTERNET:intercom@qb3.so-net.ne.jp
Date: 19/01/100, 7:13 AM
Re: some questions

Dear Elisabeth,

Robert told me that you had snow-storm in Halifax few days ago.
Despite of very cold weather,
I trust this mail will find you very fine as usual.

Could you kindly give me your answers regarding some of the following questions?

1. Yukka Soma, Mother of Fujiko, wants to make sure that you give Ozaki Foundation a permission to translate and publish (as a style of a mini-booklet) your speech at Ozaki Prize occasion.
Could you kindly send me the final draft because they are planning to put both English and Japanese.

2. Mr. Takai, Senior Researcher of the National Institute for Defence Studies, would like you to give a key note speech at a symposium which will be held at Chuo Gakuin University near Tokyo in July while you are here for Nippon Foundation. He would like to set the date of the symposium either on 15th or 16th of July, 2000. Do you think you can accept this? I wonder if you get any suggestion regarding your schedule from Nippon Foundation?

3. When I forwarded Mr. Terashima your mail in December, he asked me to send his appreciation to you.

4. Could you kindly send me two more copies of Chainworm and Supersnark and Ocean Governance and the United Nations? It would be nice if we can introduce your book (at least your children's book) in July at the occasion of Nippon Foundation Symposium. I understand if we translate it into Japanese, and send type setting board to Germany, they can print the Japanese version there. Is my understanding correct? Who will be the person to contact regarding this?

5. I am very sorry that I cannot join you at Bermuda. It would have been a good opportunity for me to listen to Orio Glarini's speech.

Yours,
Love,
Masako

MSCS
Duslova

----- Internet Header -----
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by spdmcaaf.compuserve.com (3.9.3/3.9.3/SUN-1.7) with ESMTP id GAA21047
for <EBorgese@compuserve.com>; Wed, 19 Jan 2000 06:13:50 -0500 (EST)
Received: from mail.qb3.so-net.ne.jp (mail.qb3.so-net.ne.jp [210.139.254.44])

To: "Elisabeth M. Borgese", EBorgese
From: "intercom", INTERNET:intercom@qb3.so-net.ne.jp
Date: 19/01/100, 7:13 AM
Re: some questions

Dear Elisabeth,

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Despite of very cold weather,
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5. I am very sorry that I cannot join you at Bermuda. It would have been a good opportunity for me to listen to Orio Giarini's speech.

Yours,
Love,
Masako

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**INTERNATIONAL OCEAN INSTITUTE**

Operational Center (Japan) Tokyo Office

#302 1-26-10 Komaba, Meguro-ku Tokyo 159-0041

Tel: 81-3-5454-0231 Fax: 81-3-5454-0232

E-mail: intercom@qb3.so-net.ne.jp

Dear Elisabeth,

Re: UNESCO.

Fujiko had mentioned about you at her Christmas card to Mr. Matsuura, Director's General of UNESCO. Please contact him and attached please find a paper which was sent to Fujiko recently from Mr. Matsuura.

Love,

Masaru

DG/99/1/T/KM

Original : anglais/français/espagnol

ORGANISATION DES NATIONS UNIES
POUR L'EDUCATION, LA SCIENCE ET LA CULTURE

Allocution prononcée
par
M. Koïchiro MATSUURA

à l'occasion de son installation
dans les fonctions de Directeur général
de l'Organisation des Nations Unies
pour l'éducation, la science et la culture

Paris, 15 novembre 1999

Madame la Présidente de la Conférence générale,
Monsieur le Président du Conseil exécutif,
Mesdames et Messieurs les chefs de délégation,
Excellences,
Mesdames et Messieurs,
Chers collègues et amis,

Monter à cette tribune devant vous tous aujourd'hui, après tant d'illustres prédécesseurs, représente, sans aucun doute, un immense honneur. Je vous remercie du fond du coeur de m'avoir ainsi exprimé votre confiance et vos espoirs. A mon tour, durant les six années à venir, de m'en montrer aussi digne que possible, et d'en prendre l'engagement solennel au sein de cette éminente assemblée.

J'ai conscience, devant vous, de l'imposante responsabilité que vous me confiez, de l'envergure de cette tâche collective que nous ne pourrions accomplir qu'en commun. L'Organisation des Nations Unies pour l'éducation, la science et la culture a eu en effet pour mission de réunir, depuis plus d'un demi-siècle, les meilleures volontés, les compétences les plus généreuses, les imaginations les plus vives - mais toujours en fonction du possible, du réalisable, du faisable : à la mesure de nos ressources, de nos moyens d'action, de notre dévouement aussi, au service urgent des habitants de notre monde. Oui, nous devons faire tout notre possible - car le monde n'en attend pas moins : pour aider à garantir l'épanouissement de chacun, dans le respect de tous. Là réside le vrai gage de la paix, ladite "sagesse des Nations". Telle vision - la vôtre, la nôtre - aura été celle de l'UNESCO de 1946 à nos jours.

C'est cette vision que j'ai voulu faire mienne. Permettez-moi, ici, une note personnelle. Car ce fut la vision du monde que j'ai apprise comme enfant au Japon, témoin des dernières années du conflit qui a meurtri, terrible entre tous, le milieu de ce siècle qui s'éteint. J'étais petit garçon dans le district de Yamaguchi, à deux heures de route de Hiroshima, sous les bombes incendiaires. J'y ai vu pleuvoir la peur, la mort et le deuil. Pas loin de nous, éclata, deux fois, la fulgurance nucléaire. Par bonheur pour l'humanité, cette trop vive lumière ne s'est pas renouvelée jusqu'en cette fin de siècle : pas, du moins, au-dessus de la tête des vivants. Mais sommes-nous si sûrs de ne plus jamais la revoir ? Trois ans après la fin de la guerre, je me souviens encore de ma première visite à Tokyo : des abords du Palais Impérial, dressé encore intact au centre de notre capitale, mon regard portait jusqu'à la banlieue lointaine - car les immeubles, tout à l'entour, n'étaient plus que gravats !

Ainsi m'apparut, en une leçon d'horreur presque trop évidente, la conséquence bien visible d'une longue politique militariste et dévoyée. Pour ceux qui ont survécu à pareille épreuve, croyez-moi, les mots de paix ; de recherche obstinée de la tolérance ; de désarmement universel ; d'effort pour canaliser le potentiel humain au service de l'éducation, de la science, de la communication, de la culture : de tels mots, dis-je, ne sauraient être, nullement, des sons creux.

Pour ceux qui grandirent dans le Japon d'après-guerre, dans les dures conditions de disette et de dénuement matériel qui suivirent tant d'années sous les armes, la paix devint un enjeu vital. Contrit au regard de sa part de responsabilité dans le déclenchement des événements sanglants de la première moitié du siècle, notre pays renonçait à jamais, dans sa Constitution, au recours à la force armée, pour s'engager à oeuvrer en faveur de la "coopération pacifique avec toutes les nations". Le document fondateur du nouveau Japon reconnaissait notamment "le droit de tous les peuples du monde à vivre en paix, à l'abri de la

- 2 -

peur et du besoin", pour affirmer plus loin encore, et avec force : "les lois de la morale politique sont universelles".

Or, l'année même où nous tournions ainsi le dos à la guerre, naissaient les Nations Unies. Nos différents penseurs politiques, même en appartenant aux courants les plus divers, ne manquaient pas de noter la saisissante convergence entre les articles de notre nouvelle Constitution, et les propres termes de la Charte des Nations Unies. En novembre 1946, l'Acte constitutif de l'UNESCO se proposait "de contribuer au maintien de la paix et de la sécurité en resserrant, par l'éducation, la science et la culture, la collaboration entre nations, afin d'assurer le respect universel de la justice, de la loi, des droits de l'homme et des libertés fondamentales".

Aussi, jeune adulte, optai-je pour le service diplomatique de mon pays. A mes yeux, c'était là déjà contribuer à la cause de la paix entre toutes les nations. Je n'ai vu d'ailleurs qu'une continuité logique, voire essentielle, entre ce qui fut mon engagement pour la paix dans un cadre national, et mes nouvelles fonctions aujourd'hui, sous des auspices internationales. L'UNESCO prolonge, poursuit, couronne même une carrière vouée tout entière à l'entente des peuples.

C'est en tant qu'étudiant aux Etats-Unis, puis en mission diplomatique à travers cinq continents, que j'ai appris la culture de l'autre, à la rencontre amicale de l'autre. Il y va ici de ma conviction profonde : apprendre la culture de l'autre, en restant à son écoute, c'est dissiper la haine et la méfiance, aider à bâtir la paix. Seule d'ailleurs pareille ouverture d'esprit permet à chacun de percevoir les vrais ressorts de sa civilisation propre, à l'éclairage essentiel de la comparaison, du contact. Toutes les cultures vivantes sont mouvantes et s'influencent mutuellement. "Nul être humain n'est une île", dit le proverbe anglais, no man is an island.

Oserai-je ici un paradoxe ? Il n'est pas d'île non plus, et certes pas la mienne, qui saurait se contenter désormais de n'être qu'une île ! Car aujourd'hui, no island is an island ! Arnold Toynbee l'a souligné : même au faite de sa puissance impériale, l'histoire de la Grande-Bretagne ne se conçoit qu'à la lumière de toutes les influences culturelles qu'elle a reçues, au cours des siècles, du continent voisin - à commencer par l'éclairage de la Grèce si puissamment réfracté par Rome. Nos îles japonaises, elles aussi, se sont nourries, à leur manière, des apports de la Corée, de la Chine, de l'Inde, voire même de l'Iran et de l'Asie hellénisée lointaine - puis, plus récemment de l'Europe et enfin des Etats-Unis. Or, à peine le contact rétabli entre nos îles et le reste du monde, avec l'ère Meiji, ce fut au tour du Japon d'influencer aussitôt, en l'espace de quelques années, et en profondeur, par l'oeuvre de ses grands artistes récents, l'esthétique occidentale, à l'heure glorieuse de l'impressionnisme et de l'Ecole de Paris - en attendant de jouer aujourd'hui son rôle politique, économique, scientifique et culturel, dans le concert indissociable, et universel, des nations.

Cette idée de l'enrichissement mutuel incessant de toutes les cultures humaines, à travers leur unité spirituelle et morale profonde, je n'ai pu que m'en persuader chaque jour davantage tout au long de ma carrière diplomatique. La notion d'une solidarité humaine forgée à travers les échanges sous-tend notre institution, et mon illustre prédécesseur René Maheu sut l'exprimer, en 1968, en des mots demeurés poignants : "s'ouvrir sans réserve à l'universel humain, c'est accéder à toute la richesse du monde et de l'histoire, c'est aussi s'épuiser dans un effort de tous les instants pour se dépasser soi-même".

Or telle unité peut même se voir en face, si l'on ose dire. L'une des rencontres les plus bouleversantes de mon existence fut d'apercevoir, en mars dernier, au centre de recherches du Musée national d'Ethiopie à Addis-Abeba, les ossements de notre mère à tous, "Lucy", qui

vécut il y a quelque trois millions deux cents ans. Ses restes pourraient être ceux du plus ancien hominidé connu. Elle appartenait à l'espèce dite Australopithèque. Nous serions tous de lointains descendants de Lucy. A travers elle, nous nous reconnaissons comme membres d'une unique famille. Les enfants de Lucy ont essaimé sur tous les continents : d'Afrique en Europe, et d'Asie jusqu'aux Amériques.

Le patrimoine des descendants de Lucy est certes fort riche : c'est celui de nos diverses cultures, et de nos langues aussi, si nombreuses - et qu'il est du mandat de l'UNESCO d'aider à sauvegarder, au même titre que nos monuments et oeuvres d'art, comme autant de trésors inestimables de la mémoire humaine.

Grand poète de l'Islam. Sa'di de Shirâz, il y a près de huit siècles, avait déjà pressenti, il est vrai, l'unité indivisible de notre espèce, en ces vers magnifiques : "tous les êtres humains ne forment qu'un être ; qui touche à l'un de ses membres me touche - et s'il le blesse, il me blesse".

Car l'héritage de Lucy recèle aussi sa vaste part d'ombre.

Notre mère lointaine aurait-elle jamais pu s'imaginer pareil nombre de descendants ? Le 12 octobre dernier, notre population mondiale dépassait les six milliards d'individus, répartis entre quelque 200 Etats : et bien des malaises restent évidents.

Un demi-siècle après la création de l'UNESCO, aux lendemains du conflit mondial quand régnait l'espoir de ne plus jamais voir resurgir pareille tuerie, force nous est de constater combien la postérité de Lucy continue de se battre. Le cauchemar de la Guerre Froide s'est heureusement dissipé, mais pas celui de tant de guerres locales ou civiles, où l'intolérance le dispute, comme toujours, à la haine - pour des motifs territoriaux, ethniques, voire religieux ; et cela, avec des arsenaux souvent proprement terrifiants.

Dans le domaine des sciences, les percées incontestables de la recherche médicale ont cependant brouillé bon nombre de points de repère éthiques. La manipulation génétique inquiète. De nouvelles épidémies comme le sida, en ravageant des contrées entières à la manière des grandes pestes du passé, défient toujours les efforts de nos laboratoires. Ces maladies frappent surtout les populations les plus pauvres, car les investissements en remèdes coûteux, peu commercialisables, restent hélas encore hésitants. Enfin, comment ne pas évoquer les bouleversements prodigieux dans les champs de l'informatique et des télécommunications, sans en même temps s'inquiéter du fossé grandissant entre les nouveaux scribes qui maîtrisent ces outils raffinés - et la masse de ceux devenus en quelque sorte, à cet égard, comme les nouveaux analphabètes d'aujourd'hui ?

Madam President,
Mr President,
Ladies and Gentlemen,

The chasm of poverty has not at all been closed: nor, in today's globalized economy, is the abyss between the haves and the have-nots merely geographical, a matter of "North" and "South" as so often described. A widening rift between the few rich and the many poor splits numerous societies in the so-called "South", while the spectre of unemployment has returned to haunt many of the proudest industrialized nations in what is conventionally labeled, the "North": undermining the sense of personal dignity of countless workers in the name of economic logic.

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But two-thirds of the world's inhabitants live in the so-called developing countries of the "South". A third are children aged less than 15, with trends pointing to even higher proportions of youth in the next generation, along with corresponding soaring demands on education. Some of these States, to be sure, are indeed developing, though with glaring social discrepancies. But others seem to be falling by the wayside, pushed farther back into absolute poverty through natural or manmade disaster, and reduced to apparently endless dependence upon international emergency aid - just to survive, not develop.

Yet such wretchedness often seems almost unreal to the other third of the world's population, as if only a series of virtual images of squalor, periodically flitting across a television screen. To some, the poorer countries only appear as so many opportunities to relocate their industries towards reservoirs of cheaper labour, or as dumping grounds for pollutants henceforth banned at home. But others see these lands as a dark menace, as sources of uncontrolled immigration threatening to confiscate domestic jobs: whence ugly fresh spurts of racism.

Finally, concern over the very future of our crowded planet remains unalleviated. The natural riches we daily deplete may never be replenished again, and the vast bodies of water we soil, while killing off countless varieties of marine life, might never more be cleansed. One of our most pressing tasks is to preserve what is most precious today while addressing the human needs of tomorrow. Sustainable development, meaning the world we must leave to future generations in terms of available and renewable resources, with human potential intact, has become very much the tallest order of the day.

Of course our world picture should not be painted too dark. Since 1946, much headway has been made. The prophetic creators of UNESCO foresaw the foundations of our world body becoming ever more democratic; that is, enshrining "the democratic principles of the dignity, equality and mutual respect" of all human beings, as stated in the founding document.

Certain standards of human dignity, in the eyes of nearly all human beings, have become almost universal concepts. At least we know that repeated reference to ideals can ultimately dictate and entail some effort to live up to them. Despite local lapses still absolutely to be condemned, the recognition of the true equality of all human beings before the law, regardless of colour, gender, language, or creed, is in general hardly any longer even questioned - at least, in so many words. Member States have multiplied because whole peoples have become independent; and member governments know how much they must pay increasing heed to the governed. By gathering delegates of governments who themselves must give account to their citizens, UNESCO, in turn, becomes ever more accountable to the civil societies of the world at large: that is, to the entire human family. And such is the moral responsibility which UNESCO seeks.

It has become something of a cliché to say that we are now leaving one century, indeed one millennium, in order to enter another, as if a mere change in digits made any real difference to our lives. Still, the mind likes to find its bearings in such conventional time references. It is moreover true that when the twentieth century opened, prevailing human wisdom believed, rather intoxicated with its own success, that the march of scientific and technical progress would almost automatically lead on to further human happiness and moral enlightenment: while by mid-century, when UNESCO was created, the general view had become far more sober, in grim awareness of all the best, and all the worst, that human beings can do.

The dominant note today, as the twentieth century ends, is one of necessary and vigilant caution. We glimpse how much technology can deliver, but are also now keenly aware of how much our guiding moral sense must remain alert. It is also true that we here at UNESCO, after sighing with relief at the end of the Cold War with its rigidly imposed grid, know that we are experiencing another striking turn in history, curiously parallel to that faced by our founders at the close of World War II. For we see international affairs becoming more fluid again, with fresh choices once more open before us - but also uncertainty and risk.

Again, the world in 1946 was far from perfect. It is far from perfect now. But what UNESCO offered then, and still does today, was a "factor of hope", in Dr Julian Huxley's words. UNESCO's first Director-General saw in the Organization's creation a "milestone in the unification of the spirit of man".

UNESCO is such a factor of hope, because it is the one international organization which, through all its programmes, respects and defends what is of universal worth and dignity in the material and spiritual heritage of all cultures: and thereby, the absolute dignity of all human beings themselves. Respect for individual dignity is indeed one of UNESCO's key concepts. Globalization has actually been progressing for far more than five centuries now, indeed ever since humanity's increasing mastery in the navigation of all the earth's oceans. But what is happening now is globalization's dramatic acceleration, thereby presenting a global challenge, and so demanding a global answer. Yet the response must be made with all due respect for the cultural diversity and identity, for that priceless individual component, that makes up the sheer dignity of our many peoples.

But UNESCO can only go on providing the world with such hope, and such defence, if it proves itself an adequate world instrument. UNESCO is no end in itself. UNESCO is a world service, or, if you like, a tool, at once delicate, highly complex, and precious. Humanity may all the better avail itself of such a tool if all the world's States - and peoples - agree once again to make proper use of it, and so contribute to its efficiency and universality. UNESCO must once more represent the whole world, with no exceptions. I pledge to do my best, in the course of my stewardship, to persuade those who would still stand outside, to return, or newly join.

But criticisms, not all of them unfair, have been leveled against this great instrument: and failings, where verified, must be made good. The purpose of sound management is, again, no end in itself, but a duty: to ensure that our institution fully discharge its great task as a true world service, responsible and accountable to the world - and to the world's taxpayers.

Our resources are therefore not unlimited, nor should we spread ourselves too thin. I propose that we streamline our activities within the limits of our budgets, and closely focus upon those programmes which are our true mandate - not for the sake of fashionable austerity, but in order to make a real impact where best we may, and where truly we must, provide our needed service: in our ongoing war against poverty, through education and the nurturing of human resources.

Our task is to favour development on behalf of human beings - and certainly not the other way around! I suggest pursuit of our most practically conceived programmes, in cooperation with leading institutions, scientists and scholars around the world, in terms of our four great directives on behalf of education, science, culture, and communication.

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UNESCO is a challenging paradox. It cannot lapse into a mere club for intellectuals, but must serve as a forum for international intellectual exchange. It cannot pretend to be a research institution, but must keep abreast of and stimulate research. Nor is it an operational agency, yet it must see that global ethics for peace, justice and solidarity, through international cooperation in education, science, culture and communication, are both morally observed, and tangibly applied. Finally, UNESCO is not a funding agency, although it must provide catalytic funds to generate further funding: in order to demonstrate that ideals only take shape through action.

I shall have occasion to address practical approaches in some detail, regarding management and other related matters, both before the Executive Board and before all the assembled delegates to UNESCO: because all members of this Organization must be closely involved in dealing with these issues. We need to improve coordination and, indeed, harmonious cooperation between all three of this Organization's essential components: Secretariat, Executive Board, and General Conference. I might add that one of my concerns will be fully to revitalize the Secretariat, UNESCO's most precious asset.

Moreover, the kind of participatory governance that UNESCO promotes internationally, it should also apply to itself: by improving its own working environment, the better to tap the wealth of knowledge, experience and enthusiasm that each one of its staff members has to offer.

Beyond Governments, UNESCO must also join and maintain dialogue with the representatives of civil society, such as the great NGOs. UNESCO must speed up structural reforms, and heighten the efficiency and transparency of its management, because Member States, and the world's peoples, can expect no less from this institution: the better to conceive, and to carry out, the bold new programmes which the next century will demand.

Here I can only evoke a few examples.

One of my stewardship's absolute priorities will be to assist and reinforce Basic Education wherever needed - with due regard for the local culture. Basic education for young children, both boys and girls, is the single key to their future, to any hope for employment, livelihood, and social emancipation. It is also the first and necessary step towards democratizing access to higher education or vocational training. Indeed, basic education is the true driving force for sustainable development in the world. I shall pursue this effort on behalf of basic education in every practical way throughout my term in office.

Basic education moreover fosters the initial seeds of mutual understanding, through the twin key concepts of "tolerance" and "learning to live together", whereby all and each may be enriched in a harvest of many cultures.

Another priority will concern Science, in a global approach examining its links to development and to the fate of humanity as a whole, while assessing the many new ethical challenges it poses - as in the case, say, of the human genome. UNESCO for its part must increasingly concentrate on those scientific programmes where it can play a truly original role, such as those pertaining to ecological issues and to the most rational husbanding of natural resources, and moreover continue to promote international cooperation and exchange of theoretical and applied scholarship: here again, especially in view of preserving the environment and of mitigating natural disasters. UNESCO will further seek to strengthen and multiply ties between major centres for research, science and technology.

But Science today also means the social sciences. Rapid world change and manifold transformations in the relations within and between human communities must be assessed and understood in depth - while the need to deliver fair justice to all, in the face of heightening social discrepancies, tensions and conflicts, requires considerable education in human rights and ethics: and this too is a crucial UNESCO task.

We must moreover continue to play a major role in the Cultural field, where UNESCO enjoys great experience. This is to pursue the safeguarding of the World Heritage - both artistic and natural: for it is an essential part of our mandate to promote informed respect for the achievements of the Earth's many peoples. As I said when serving as Chair for the World Heritage Committee, the monuments inherited from our human past, along with the features of our landscape, are so many material moorings, which we wish to bequeath to the human future. In UNESCO's view, cultural diversity, but also cultural exchange, are in fact twin and inseparable notions: whereby we may learn from each, and yet may contribute to all. In light of today's globalization, it is becoming increasingly important for peoples to protect their cultural identity and heritage, including intangible cultural treasures.

Such a heritage to cherish thus not only concerns our material endowment in terms of natural landmarks or buildings from the past - it also addresses the knowledge and meaning these material riches have to impart to our contemporary world, and hence implies involvement in fresh creativity. I intend to enhance UNESCO's commitment to contemporary cultural expressions, the better for us to understand the major trends in today's world.

In terms of Communications, still another of our Organization's chief pillars, UNESCO must continue to champion free expression, and also to defend international diversity in the production and flow of cultural goods - while keenly working to democratize and facilitate access to information and knowledge in all forms. UNESCO thus notably addresses the crucial worldwide challenge raised by today's emerging information society: along with all the social, cultural and ethical implications of electronic media. UNESCO's task here includes dealing with the very unequal admittance to sources of information in the world's various countries.

In every one of these fields, UNESCO will bring all its influence and pressure to bear, in order to enhance the role and increase the participation of women. And our Organization must also pay heightened attention to the hopes of the world's youth: for the cultural trends and manifold expressions of today's young should inspire us, if UNESCO wishes to inspire them.

UNESCO must thus remain true to itself, as an abiding and continually vital institution, while yet addressing each day's new issues, and thus undergoing each age's necessary challenges. I should like here to refer to the great seventeenth-century Japanese poet, Bashō, who dwelt on such a living contrast between Fueki, the fundamental unchanging permanence of things, and Ryuko, the trends and changes of the era. In other words, things which must change, do change; and things which must not change, will not change.

So with UNESCO, whose great task continues.

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Señora Presidenta,
Señor Presidente,
Señoras y señores,
Señor Director General y estimado amigo,
Profesor Federico Mayor.

En este momento en que acepto la grave responsabilidad de sucederle en el cargo de Director General, quiero expresarle en nombre de todos, nuestro respeto y reconocimiento por la obra que ha realizado durante doce años de mandato.

Sus últimos libros "Un mundo nuevo" y "Los nudos gordianos" permanecerán entre nosotros como fuentes vivas de inspiración que nos exhortan a comprometernos más profundamente en los ideales de la UNESCO.

Su trayectoria, señor Director General, se inscribe ya en el contexto de una obra inmensa, destinada a trascender nuestro destino personal. Al respecto, deseo evocar los versos de un gran poeta de este siglo, que es uno de sus autores favoritos, el chileno universal Vicente Huidobro:

"Se van las flores y las hierbas,
El perfume apenas llega como una campanada de otra provincia,
Vienen otras miradas y otras voces,
Viene otra agua en el río,
Vienen otras hojas de repente en el bosque.
(...)
Desbordará mi corazón sobre la Tierra
Y el Universo será mi corazón".

Señor profesor, espero que haya comprendido mi español.

Madam President,
Mr President,
Ladies and Gentlemen,

Huidobro might almost be Buddhist, and echo Bashō, in thus evoking the necessary everchanging surface pattern of what, in essence, must be changeless.

An ancient tradition, dear to all civilizations, is that there exists a subtle link between the inner harmony of human beings, and the balance of the natural world around us - as if we projected thereon our own inner turmoil, or inner peace. One of the guiding principles of our Japanese ethics is just such harmony, which we call *wa*, our own pronunciation of the Chinese character *hé*. This strong belief in harmony has endured with us to this day. As Director-General, I should like to impart the spirit of *wa*. In accordance with *wa*, tensions should be resolved, not through conflict, but through harmony - and not only amongst one another, but in attunement and sensitivity to the very flow of the natural order around us.

In the whirl of this changing age, let us stand firm and faithful to our enduring purpose: "building peace in the minds of men".

Thank you.

prend à la réforme de la partie hospitalière, les employés ne bronchent pas pour leur convention collective, les ouvriers de l'Inde ne veulent pas que la participation de Renault dans Nissan diminue leur prise d'intérêt, les salariés de Semens refusent de quitter le giron de la SNC et ceux de Radio-France ont peur des restructurations prévues dans le « Plan bleu ». Dans les transports urbains, la sécurité des agents est la préoccupation première et les agents de nettoyage du métro, au travail insalubre, veulent une « prime de salissure ». De façon plus générale, l'imbrication est inséparable entre revendications de salaires - même là où les 35 heures n'ont pas entraîné de modération salariale -, revendications de créations de postes pour pallier la surcharge de travail, revendications d'arrangement du travail par ceux qui ne veulent pas être « corvettés à merci ». Cette conflictualité diffuse et multiforme semble résulter d'un gigantesque « effet de dissociation » entre deux pressions contradictoires. D'un côté, celle des firmes, qui, pour profiter à plein des opportunités de marché, ne cessent de lutter pour réduire les coûts salariaux et augmenter la productivité. De l'autre, celle des salariés, qui entendent bénéficier de la prospérité retrouvée et refusent qu'elle ne soit acquise que grâce à l'intensification de leur travail, la flexibilité de leur emploi et la limitation de leurs revenus. La reprise de la croissance et la loi sur les 35 heures se sont conjuguées pour donner toute son acuité à cet effet de dissociation. Il serait étonnant qu'il soit purement conjoncturel tant il est au cœur du malade de développement économique de nos sociétés.

ces langues, des traditions, qu'il s'agisse de poésie, de institutions de financement

Si l'agilité de sauvegarder des traditions africaines, essentiellement orales, par exemple, cela paraît difficile ? Il va falloir concevoir un système, les modalités concrètes d'identification pour décider de l'inscription sur les listes d'« patrimoine mondial » immatériel. Alors, les Etats auront le devoir de faire un maximum d'efforts pour le préserver, et, s'il le faut, l'Unesco les aidera.

Autrement dit, la culture n'est pas pour vous une simple marchandise. Êtes-vous favorable à l'idée, défendue notamment par les Français, de voir ce sujet traité au sein de l'Unesco plutôt qu'en sein de l'OMC ? Je ne suis pas d'accord avec les pays qui réclament une libéralisation des échanges culturels comme une simple marchandise. Je ne conteste pas la nécessité d'avoir des échanges au sein de l'OMC sur la culture. Mais je ne peux accepter l'idée que l'OMC en soit le monopole. Par la convention internationale signée par 188 membres, l'Unesco a une responsabilité majeure dans le domaine de la culture. Je vais créer un groupe de travail sur cette question.

Peut-on imaginer une convention signée à l'Unesco pour réguler les échanges de produits culturels, comme certains le réclament ? Je ne peux préjuger des conclusions de ce groupe de travail. Mais il est clair que l'Unesco a un rôle majeur à jouer dans les échanges culturels.

Vous avez un gros handicap, les Etats-Unis ont quitté l'Unesco. Qu'il s'agit de revenir les Etats-Unis à l'Unesco. Mais il faut auparavant réformer l'organisation. Je précise en mai, devant le conseil exécutif, comment j'entends y parvenir. J'ai déjà esquissé de grandes lignes de réforme. Trois groupes de travail spécial, au sein du secrétariat, vont me faire des recommandations. Sur cette base, je ferai des propositions concrètes. Alors je pourrai présenter aux Etats-Unis mes conclusions pour un meilleur fonctionnement de l'Unesco.

Compte tenu de l'élection présidentielle, vous avez un an pour vous faire entendre.

Pour renforcer la diversité culturelle, l'Unesco va élargir la préservation du patrimoine aux langues, à la danse, à la poésie, à la musique.

Quels sont ces activités prioritaires ? Il existe deux catégories de priorité. La première, c'est l'activité traditionnelle comme l'éducation de base. L'Unesco avait décrété les années 90 décennies de l'éducation de base. Nous en sommes le bilan et lancerons une nouvelle initiative, en avril prochain à Dakar. Fait-il appel à ce que l'on compte dans le monde environ 1 milliard d'analphabètes ? Un système de la population de la planète qui ne sait pas lire, écrire. Il est par ailleurs de nouvelles activités à développer comme les relations entre la science et l'éthique. Notre siècle finissant est marqué par un énorme progrès scientifique dont on n'a pas encore analysé les retombées sociales, culturelles, éthiques. L'Unesco a pris l'initiative de pousser l'analyse, en ce domaine. Ainsi, une commission d'experts sur la bioéthique a été créée, qui a abouti à une déclaration sur le génome humain. Nous cherchons une approche similaire avec Internet et l'éthique. Le récent sommet mondial des régulateurs, à l'initiative du Conseil supérieur de l'audiovisuel français, s'est penché par exemple sur des problèmes comme la pédophilie et Internet. Il existe d'autres sujets comme l'éthique de la sport.

L'intrusion d'Internet va en outre accroître les inégalités entre les pays et au sein même des pays ? Certainement. De nouveaux écarts se creusent entre pays riches et pauvres en matière d'accès à l'information, de communication. On parle maintenant d'« indoriches » et d'« indopauvres ».

Vous pouvez vraiment que l'Unesco peut se faire entendre en ces domaines, obtenir des résultats concrets ? On ne peut se contenter de débats généraux, de grandes déclarations d'hommages politiques et de personnalités. Mais la déclaration sur le génome humain, dont je vous parlais tout à l'heure, est un résultat concret.

Pour autant, je suis bien décidé à injecter du sang neuf à l'Unesco. Son organisation n'est la forme d'une pyramide inversée, avec des cadres dirigeants en grand nombre et un personnel opérationnel insuffisant. Clairement, il y a trop de monde au sommet. Je compte réduire le nombre de directeurs généraux.

Comment stabiliser des économies alors que votre budget est déjà limité ? La conférence générale nous a demandé d'économiser 50 millions de dollars pour les affecter à quelques programmes prioritaires. De mon côté, j'entends gérer au mieux les fonds de l'organisation. Mon prédécesseur, Federico Mayor, a procédé à de nombreuses nominations avant de quitter ses fonctions. J'ai analysé celles de septembre. Mais j'ai, en revanche, suspendu, à titre provisoire, celles effectuées après le 1^{er} octobre. Si je les avais mis en œuvre, j'aurais dû débiter 2 millions de dollars ! J'ai demandé qu'on réexamine de près ces ultimes nominations, avant de donner un éventuel feu vert. Et pour éviter, à l'avenir, les dérives, j'entends renforcer le système de surveillance des nominations en interne, qui ne fonctionne pas très bien, à mon avis.

Autre vous les comités français pour mener ces réformes, compte tenu des conditions controversées dans lesquelles vous avez été élu ? Mon élection n'a été controversée que dans la presse. L'Unesco est une organisation intergouvernementale. Je dois tenir compte des intérêts des pays membres et veiller au respect d'un certain consensus. Sans celui-ci, je ne peux guère avancer. Il va donc falloir renforcer la coopération entre les trois organes de l'organisation : le conseil exécutif, le secrétariat et la conférence générale. Cette dernière ne se réunissant qu'une fois tous les deux ans, je vais essayer d'établir un lien étroit entre le conseil et le secrétariat.

Le Japon a mené une forte campagne pour que vous soyez élu. Est-il y voir la volonté de votre pays de s'impliquer plus dans la conduite des affaires du monde ?

Le gouvernement et le peuple japonais souffrent d'une réelle frustration. Ils n'acceptent plus qu'on leur dise : « Le Japon est riche, il doit payer. » Ils ont fait leur la devise de la révolution américaine : « Pas de taxation sans représentation. » Or le Japon assure 20 % du budget des Nations unies et veut être engagé dans le processus de décision. Il entend bien disposer un jour d'un siège permanent au Conseil de sécurité.

PROPOS RECUEILLIS PAR FRANÇOISE CROUIGNEAU ET STEPHANE DUPONT



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FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: January 23, 2000

Subject: Mr. Matsuura

Dearest Masako,

Thanks for the excellent and most useful Matsuura material. Here is my letter to him. I imagine, Fujiko is in Davos. Perhaps you could give her this letter, when she comes back!

I hope you find the letter ok.

Love

From: International Ocean Institute <mcoffensmout@Kilcom1.UCIS.Dal.Ca>
To: "intercom" <intercom@qb3.so-net.ne.jp>
Subject: RE: Books
Date sent: Mon, 24 Jan 2000 11:50:52 AST

Dear Masako,

Thanks for the swift reply. Two Ocean Governances will be no problem, and if it looks as though we can get a second Chairworm soon, I'll send them all together. If not, I'll send the three volumes off later this week by airmail.

There's MORE snow coming down right now - huge, white flakes. I can't think where we're going to be able to shovel it. The snow banks in front of our house are already really high, and reach our windows in places. Let's hope it all clears by the time you arrive in May!

Best wishes,

Madeleine

From: "intercom" <intercom@qb3.so-net.ne.jp>
To: "International Ocean Institute"
<mcoffensmout@Kilcom1.UCIS.Dal.Ca> Subject: RE: Books Date
sent: Sun, 23 Jan 2000 11:17:44 +0900

> Dear Madeleine,

>

> Hope the blizzard give you too much trouble.
> Elisabeth worte me that it was the largest in 10 years.

>

> Thank you for your message, and for Ocean Governance, if I could get
> two copies I appreciate it. For Chairwarm, one copy will do. I
> thought I heard from Elisabeth that they are producing children's
> book in Germany also in German language and they also have a version
> without text so that children can create their story of their own.
> That why I thought may be they also can print Japanese version in
> Germany if we provide Japanese typesetting board.

>

> I am not in that hurry to get the books, please send them without
> spending too much money. If I knew that the new book is coming
> soon, I can lend mine to the other for the time being.

>

> All the best,
> Yours,
> Masako

>

>

> -----Original Message-----

> · o l : International Ocean Institute

> <mcoffensmout@Kilcom1.UCIS.Dal.Ca> ^¶ æ : intercom@qb3.so-net.ne.jp

> <intercom@qb3.so-net.ne.jp> “ú : 2000”N1œ 22“ú 4:28 œ -¼ : Books

>

>

> Dear Masako,

>

> Your request re books was passed on to me. There's no problem
> with Ocean Governance - although I wasn't sure from the wording of
> your message whether you wanted one or two, probably two - but I'm
> afraid we have only one copy of Chairworm left for sending out.
> I've already 'phoned one place about trying to get more copies, and
> EMB reckoned it might be possible to get some from Jamaica. How
> urgently do you want them? I could either post what we have now,

- > and send the second Chairworm if/when we finally get more, or could
- > hold back a week or so to find out when/whether it would be possible
- > to send all together. Which option would you prefer? And is airmail
- > all right or do you need them couriered? (Right now we're in the
- > middle of what was meant to be a blizzard, and although it isn't as
- > big a storm as predicted, the university is closed and nothing is
- > going anywhere today. We had a major snow storm on Monday, so
- > there's nowhere left to put the stuff! But let's hope next week is
- > less dramatic.)
- >
- > All the best,
- >
- > Madeleine.
- >
- >

From: "intercom" <intercom@qb3.so-net.ne.jp>
To: "International Ocean Institute" <mcoffensmout@Kilcom1.UCIS.Dal.Ca>
Subject: RE: Books
Date sent: Wed, 2 Feb 2000 08:54:09 +0900

Dear Madeleine,

Thank you!!
Do not worry about the 2nd copy of Chairworm.

Love,
Masako

-----Original Message-----

· o l : International Ocean Institute
<mcoffensmout@Kilcom1.UCIS.Dal.Ca> ^¶ æ : intercom@qb3.so-net.ne.jp
<intercom@qb3.so-net.ne.jp> “ú : 2000”N2Œ 1“ú 23:59 Œ -¼ : Books

Dear Masako,

I'm afraid I got bogged down in a couple of horrendous projects last week, and didn't get the books sent as I'd said. However, I have now packaged them up and they're sitting in our outgoing post tray. I hope the delay of a few days won't be a problem.

We still haven't got any further with finding more Chairworms. Maybe EMB will be successful with the Jamaica lead, although there may be a problem if they're out of print. Anyway, I'll let you know if we get more. I hope one is better than none, at least!

Regards,

Madeleine.

Date sent: **Fri, 11 Feb 2000 12:57:16 -0400 (AST)**
From: **International Ocean Institute <ioihfx@IS.Dal.Ca>**
To: **Madeleine Coffen-Smout <mcoffensmout@kilcom1.ucis.dal.ca>**
Subject: **books arrived (fwd)**

----- Forwarded message -----

Date: Fri, 11 Feb 2000 23:02:41 +0900
From: intercom <intercom@qb3.so-net.ne.jp>
To: IOI Canada <ioihfx@dal.ca>
Subject: books arrived

Dear Madeleine,

I have received the books you sent.
Thank you very much.

I'm trying to find sponsor to translate these books.
And I wanted to show these books to the people I contact.
I hope it works although it seems difficult.

Do you still have a lot of snow? Please take care.
We also had a little snow few days ago.

Love
Masako

To: "Elisabeth M. Borgese", EBorgese
From: "intercom", INTERNET:intercom@qb3.so-net.ne.jp
Date: 17/08/100, 11:27 AM
Re: RE: Nippon

FAXED

Dearest Elisabeth,

Thank you very much for your sending the first draft for a core course on ocean governance.

By reading it, I felt as if I was the first student of the IOIVU!

Today I visited Nippon Foundation and had meeting with Mr. Terashima, Mr. Hirowatari, Mr. Masuyama, Mr. Unno, and Ms. Himeno.

In order to prepare their internal document, they wanted to know the followings:

1. As for the IOIVU Masters Degree, which organization will be the accreditor?

For example, in case of Japan, any University Degree is accredited by the Ministry of Education.

2. How many students are you expecting for a year?

3. Where are you planning to have the administration office of IOIVU?

4. What language are you planning to use? Is it acceptable for Japanese Universities to give courses in Japanese for Japanese students?

5. As it is easier for Nippon Foundation to find a good reason to support IOIVU if Japanese University or Universities will play one of the major roles for the IOIVU, you do not mind for IOI to cooperate with other universities besides Yokohama City University.

6 Do you have any idea of the admission fee for the IOIVU and the cost to operate the university?

7. Will IOIVU be the name of the university? Is there any possibility of changing it in the future, such as University of Pacem in Maribus? (The reason they asking this question is that the word "virtual" in Japanese gives the image of "not real")

Mr. Terashima said that he is coming to Pacem in Maribus in December. He also told me that he will bring your children's book to the publisher and ask the possibility of publishing.

I think we are very lucky to have him with us.

With best wishes,
Love,
Masako

To: "intercom", INTERNET:intercom@qb3.so-net.ne.jp
Re: RE: Nippon

Dearest Masako,

Thanks a lot. That sounds very promising, and these are all very good questions. I am sending them to Dr. Kullenberg, who will be able to answer them more competently

1. This question has been raised also by Dr. Kullenberg. One answer could be that three of the co-sponsors are themselves degree-granting institutions (UNU, WMU, and Peace University; but Dr. Kullenberg suggested that there also should be an association with a well recognized national University, and it will have to be decided which one!
2. Also this question is not easy to answer at this point. The best precedent we could look at I think would be the WMU, with its two-year Master's programme. They take new 100 students a year and thus have a resident population of 200. 100 get their degree every year. I think that is a good aim.
3. One of the advantages of a Virtual University is that it does not really make any difference where the administration is located. I think it will be located where the Rector chooses to live. I hope and pray the first Rector will be Dr. Kullenberg, and he would probably want to live in Sweden.
4. The principal language will be English, but there will be courses in French and Spanish, and Japanese is most certainly acceptable. But the thesis will have to be written in English.
5. We will enthusiastically welcome one or more Japanese Universities as partners of the network!
6. The IOIVU should be come self-supporting, but we should aim at a generous supply of scholarships, for students from poor countries (as does WMU). If this is to be a "capacity-building" undertaking, the majority of students should come from poor countries. Let us assume 60 every year, and let us assume that a scholarship costs \$15,000. that would add up to 900,000 a year. The other 40 would contribute \$600,000 annually. WMU's annual budget is very much higher than these \$1.5 million. I think it is somewhere around \$8 million, but, being a brick-and-mortar university, their costs obviously are very much higher than those of a "virtual university." I am sure Dr. Kullenberg has more precise ideas, but I would think that \$1.5 million a year is adequate. I also think we will need less to start with. It will take a few years to get the number of students up to 200. Initial costs will mostly be for curriculum development.
7. I like the name "University of Pacem in Maribus" or "Pacem in Maribus University!" Perhaps we could use it as a subtitle, and Japan could use it as a title!

Well, that is it for today. I am copying all of this to Dr. Kullenberg, who will give you better indications.

See you soon.

Love,

Elisabeth



INTERNATIONAL
OCEAN INSTITUTE
CANADA

DALHOUSIE
University



FAXED

FACSIMILE TRANSMISSION

To: Masako Otsuka
Fax No 81 3 5454 0232

From: Elisabeth Mann Borgese
Fax No. 1 902 868 2455

Date: August 16, 2000

Hi, Masako,

Here is the van Ginkel letter.

Love,

~~Elisabeth~~ *Elisabeth*