



Dalhousie University

International Ocean
Institute

FAXED



FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 256 24 03 53

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 1 January, 1994

Subject: World Commission

Dear Salvino,

Here is the revised text.

The Changes are not earth-shaking.

The very fact that they had to be made demonstrates the need for a truly independent Commission!

We missed you in Madras. I hope your health is all right. I'll bring the Madras conclusions and recommendations to Paris!

Looking forward to seeing you -- and please give my love and Christmas wishes to Mercedes.

Yours as ever,

Elisabeth



Dalhousie University

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FACSIMILE TRANSMISSION

To: **Professor Salvino Busuttill**
FAX No: **356 574 471**

From: **Elisabeth Mann Borgese**
FAX No.: **1 902 868 2455**

Date: **1 January, 1994** *?!c. 31st, March, 1996*

Subject: **Refund due**

Dear Salvino --

bon voyage and good luck in sorting out all those thorny problems...

May I add one more?

I would be most grateful if, as Treasurer, you could suggest that I personally and IOI could be refunded for the expenses we incurred in making all the initial arrangements for the establishment of the **Commission** and raising all the initial funding.

Layashi has all the audited details. Roughly speaking, The **Commission** owes me personally something of the order of CA\$50,000, and the IOI something of the order of US\$12,000, but I don't have the exact figures here. Layashi has them.

It would be fair if this could be taken care of.

See you soon.

My love to the family,

Yours as ever,

Elisabeth



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FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No.: 356 240 353

From: Elisabeth Mann Borgese
FAX No.: 1 902 808 2455

Date: 3 January, 1994

Subject: Commission

Dear Salvino,

Thanks for your fax, and happy New Year.

I completely agree with you that now we have to act fast. Layashi, who was unreachable over the holidays, phoned last night, from the Tunisian desert, and will phone again this evening so that we can finalize the text of the letter and the document.

We have to give some careful thought to the question of the "Secretariat." to have two different offices in Malta might be quite counterproductive. We all agreed that there must be a special, full-time staff for the commission, under the guidance of a full-time, first-rate Secretary-General, or Executive Vice President, or whatever his/her title will be. I thought this was meant by the expression "with the appropriate staff complements" which I thought we had agreed on. The formulation, as it appears on p.2 of the revised document, had been in the text from the very beginning, and had remained through all versions. One of the purposes of the whole project is to strengthen the IOI institutionally. This is also the understanding of UNDP, and the reason why it will support the operational centres for the conduct of the hearings.

I suggest to make the wording a little more flexible by rewriting it as follows:

The International Ocean Institute, with the appropriate staff complements, should provide secretarial and logistic services for the Commission. With its headquarters in Malta and its operational Centres... the IOI is perfectly equipped to make this contribution.

This is pretty indeterminate, and I am quite convinced that neither Mario Soares nor Federico Mayor would object to it. As a matter of fact, neither one of them had any objections against the previous wording. At the same time I would definitely warn against the inefficiencies of having two separate offices in Malta. Also, it is not only IOI Malta that is to be involved. The IOI operational Centres and their prestigious host institutions will also play a useful role.

I'll send you another fax tomorrow, after talking to Layashi, but I thought I send this to you now, so we both can think about it.

My love to the family,



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FAXED

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: ^{MARCN}
1 January, 1994

Subject: Soares

My dear Salvino,

Good news. The famous letter from Boutros to Soares was sent on March 7. It was what we had drafted, plus even stronger words of support. So we are on course now.

The more important it is to move ahead with the preparatory meeting April 10-11. If possible, in Paris. In that case it would be at UNESCO. Please try to prevail with Guido and confirm to me Friday night or Saturday morning, so that I can confirm with Suzuki. Layashi is dealing with Mario Ruivo.

What a relief that this has been done!!!

Love,

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES
UNIVERSITY OF MALTA



9

Professor Salvinu Busuttill
Director General

St. Paul Street,
Valletta - Malta.
Tel: 234121-2/224067
Telex: 1673 FOUND
Fax: (356)230551

RECEIVED APR 19 1994

COPY

14 April 1994

To: Prof Elizabeth Mann Borgese
Fax No: 001 902 868 2455

From: Prof Salvino Busuttill
Fax No: 356 230551

Dear Elizabeth

Thanks for your fax of April 13 1994. I am on my way to Cordoba for the annual MED-CAMPUS meeting and thence to Rome for the United Conference on cooperation for peace among Mediterranean universities.

I certainly think it wise and useful to have a 'positive paper' on the World Commission on the Oceans for October. In that connection could I have an indication re the availability of about US\$ 10,000 which we still need?

Incidentally this morning our Ministry of Foreign Affairs asked if we could postpone (due to the General Assembly) and I said NO.

With good wishes,

Salvino Busuttill



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FACSIMILE TRANSMISSION

To: Professor Salvino Busuttìl
FAX No: 356 230 551
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: April 27, 1994

Subject: World Commission

Dear Salvino,

Thanks for your fax.

I have, in the meantime, written a first draft for the World Commission project. I have included the 7 themes for the October Seminar, and linked these initiatives functionally. And here it is.

As to the \$10,000 we still need for the October Seminar, I cannot tell you exactly at this time where we are going to take them from: We still have to raise funds for PIM XXII -- the Indians cover all local costs, but only those -- and this Seminar really should come under the PIM XXII budget. What I can say at this point is that I guarantee that the \$10,000 will be there. If we launch the World Commission, it will be covered.

If Malta is to play a leading role in the Commission, I think it would be useful if the Foreign Minister would budget now for next year a certain amount -- e.g., for one of the meetings of the Commission in Malta. You remember, Guido de Marco told us this would be quite possible. With a Maltese pledge for a contribution to the budget, it will be much easier to get the rest -- and we have to get busy on that immediately.

This is just a first draft. Please feel free to suggest any changes you might think useful.

President Soares of Portugal has already been informed of the project in general terms, and he was quite positive. He would be glad to join the Commission.

Please do let me know as soon as possible.

Love

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES
UNIVERSITY OF MALTA



Professor Salvinu Busuttill
Director General

St. Paul Street,
Valletta - Malta.
Tel: 234121-2/224067
Telex: 1673 FOUND
Fax: (356)230551

COPY

3rd May 1994

FAX MESSAGE TO : Elisabeth Mann Borgese
FAX No : 1 902 868 24 55

FROM : Professor Salvino Busuttill
FAX No : 356 23 05 51

Dear Elisabeth,

Thank-you for your fax of the 27th April regarding the World Commission. Let me say immediately that I find the proposals fascinating. I shall be discussing with Fr Peter (and others) prior to eventually seeing Dr Guido de Marco.

Thank-you.

P.S. I hope you enjoyed Barbados. I'm looking forward to hearing your views.



Dalhousie University

International Ocean
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FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil

FAX No: 356 230 551

From: Elisabeth Mann Borgese

FAX No.: 1 902 868 2455

Date: May 15, 1994

Subject: Commission, etc.

My dear Salvino,

You can imagine how delighted I was to have your latest fax informing me of the Maltese initiative at the Tunis meeting, and that my work has been of some use!

Now we have to go on.

How soon do you think you could let me know whether Malta is ready to take the initiative in launching the Commission and to host one of the three plenary meetings? As soon as I know that I would like to get in touch with the Germans, in particular, the Minister for the Environment, Töpfer, who is a very enterprising man. I do think the Germans could put a considerable amount of money into the project.

As you realise, I have tried to put things -- Commission, operational centres, PIM XXII -- together in such a way that each should benefit from the other, and that most of the projet stands, Commission or no Commission.

So now it is high time to prepare for the workshop in Malta, first week of October. I

I have asked Ronald St John Macdonald to do the paper on the Courts. I don't think we could find a better man, and Warioba the paper on the developing countries.

Now I would like to make sure that you and/or Father Peter and/or "the Maltese team" do the paper indicated under 4 (a), that is, institutional developments in the Mediterranean: Bringing the Barcelona Convention up to date. The Maltese initiative,



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Tunis, 1994.

I think papers should be ready by early September, so that we can circulate them prior to the workshop. Is that o.k.?

All the very best, and do let me hear from you as soon as possible. Please also send me as much information as possible about the Tunis meeting.

Yours as ever,





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FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
FAX No: 356 230 551
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455
Date: June 28, 1994
Subject: Your fax of June 8

Dear Salvino

Thanks for the good news about the confirmation of the \$5,000. The remainder will be charged to the World Commission budget. We are starting to raise funds for that now.

I hope this fund raising will cover most of the costs of one Commission meeting in Malta. However, you remember, Guido de Marco said that, if the request comes in time to be included in next year's budget, the contribution could be much more substantial than this year's! It would be helpful to know how much the Government would be prepared to put into a session of the World Commission. Could you find out?

Layashi has just been here, and we did a lot of work on the plans for the Commission.

Members of our Board should be eo ipso members of the Commission. In Malta, we thought it best to invite Guido de Marco. As former President of the General Assembly, he would be ideal. Could you discuss it with Father Peter and with him?

We want to move fast now. I am attaching a first list of possible candidates which Layashi and I drew up. Bedjaoui, Robert Muller, and Mario Soares have already indicated their willingness to join. So we have a good start.

We are moving ahead with the Black Sea project: in 1995, a 5-week training programme in Malta and a one-week leadership seminar at the Black-Sea University.

Much love,

Elisabeth



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FAXED

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 230 551

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: September 7, 1994

Subject: **Workshop/Commission**

My dear Salvino,

I am just back from Addis, where we had a very exciting meeting about the project "Local, Drought-resistant Food Production in Africa: Spirulina Culture in Ethiopia. It is the first such project in Africa. I am convinced it will save many thousands of lives. It will be one of the case studies presented in Madras.

Now to come to your two faxes --one was awaiting me here on my return; the other came this morning.

Let me deal with the second first: I shall transfer \$10,000 on October 1. I will advance them myself: I know I will get them back when the Commission funding starts, because this is preparatory Commission work. We have already a commitment from UNDP for funding for the Commission.

Your list is fine, Bedjaoui, as you know, will not be able to come (at least that is what he said when he accepted to write the paper and join the Commission; he intends to come to Madras, barring unforeseens). Could you invite (and pay for) Anton Vratusa instead? I know he wants to come very badly, and certainly can make a useful contribution to the discussions --and costs very little....

As to your first fax (Universities) I think your answer is perfect. I would suggest to have the University meeting first and put on the agenda the question: What can Universities contribute to the work of the Commission? This question should be the link-pin between the two workshops. The University Workshop should prepare some

sort of declaration or message to submit to the Commission.

I am attaching some more good news about the Commission. Gus Speth is backing up our application to the Ford Foundation. I think it is excellent that you invited Paul Kennedy and Brian Urquhart. It will strengthen our case.

Looking forward to seeing you and Mercedes soonest,

Yours as ever,

cc. Dr. Howard Clark ✓

Elizabeth



Dalhousie University

(F)

Fax: 356 230 551

International Ocean
Institute



October 11, 1994

Dr. Salvino Busuttil
Foundation for International Studies
Old University of Malta
St Paul Street
Valletta, Malta

My dear Salvino,
Greetings from the Departure Lounge -- and thanks for all your cooperation and support.

I do think it was quite a fruitful stay -- both the seminar and the meeting with Mario Soares went very well. I am sorry I could not make it to the dinner!

Now I had some thoughts about the proceedings of the seminar that I wanted to share with you. We should produce a volume that is useful both to the Madras conference, where it is of course you who should present and introduce it, and to the Commission, as a starting point. There are plenty of ideas that have come up already and ought to be predigested!

Obviously, the volume starts with the report that was prepared by Krishan and Kullenberg. It may need some editing and harmonisation.

Then there are all the papers. I would like to follow as closely as possible the outline given in the **Commission document**. Which means, on the one hand, that we may be somewhat selective with regard to the papers presented at the Seminar. Papers that were not written specifically for this seminar need not be included -- unless they contribute something useful to the project as a whole; on the other hand, we might add some papers which were not available at the seminar but will (may) be available in time for inclusion for Madras. E.g., we have a very good paper by Warioba on the restructuring of the U.N. as seen from the "South" -- I think he is still revising it, but it definitely should be included. There is a paper due from Bedjaoui, and I'll be in touch with him and see whether we can get it in time. The same



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goes for Alicia Barcena's paper on UNCED/UNCLOS. on project No.4 (institutional implications, etc., we should have two case studies: the Indian Ocean -- and that paper is already available (Kwiatkowska), and there should be one on the Mediterranean. Maybe we could use Guido's speech for that -- or you might stick in something more specific, if you have it available. It should include the proposal for the Mediterranean Commission for Sustainable Development as well as for Meditech -- as well as the tourist tax.

Summing up:

- . Working Paper 1: available
- . Working Paper 2: available (Dolliver Nelson). There are some very interesting new developments which probably should be summarized in an "Epilogue" of some sort, which I should be glad to provide. Ocean mining activities are picking up at an incredible speed -- in Germany, in China, India and Korean. Joint research and development is envisaged, and the challenge now is to convince these people to do these things within the framework of the Seabed Authority, and not outside of it.
- . Working Paper 3: I shall be in touch with Alicia and try to get that paper to you as quickly as possible.
- . Working Paper 4: We have Peter Payoyo's and Barbara Kwiatkowska's paper, and need a paper on the Mediterranean - either Guido's or one by Father Peter or yourself.
- . Working Paper 5: I will be in touch with Warioba and let you know
- . Working paper 6: This was the paper Erskine Childers was supposed to write, and I shall try to find out whether he still can write it. In any case, we have Rob Huebert's overview of IOI activities, and we shall have a paper by Admiral Crickard.
- . Working paper 7: This is Bedjaoui's paper, and I hope he will have it ready in time.

That is basically it!

In the meantime we have arrived in Beijing. Everything seems to be going extremely well. It is nice to see the Portuguese flag



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all over the place and to realise that Mario Soares is our fellow
traveller!

More soon. Love,

Elton M



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FACSIMILE TRANSMISSION

To: Professor Salvino Busuttìl
FAX No.: 356 230 551

From: Elisabeth Mann Borgese
FAX No.: 81 3 3479 1738

Date: 21 October 1994

Subject: **Commission**

Dearest Salvino,

I here from Halifax that my fax got lost. Here is a copy.

Matters in China as well as in Japan went excellently well. I shall fully report soon.

Love,

Elisabeth



Dalhousie University

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FAXED



FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
FAX No: 356 230 551

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 24 November 1994

Subject: World Commission

My dear Salvino,

I heard from Mario about the difficulties. I think we can sort them out. Probably we should not attempt to convince Federico to join the Commission, but rather assure him -- and the other specialized Agencies -- that there will be close cooperation with them throughout the life time of the Commission: that we will keep them fully informed -- invite them as Eminent Persons to participate whenever they want, and take fully into account whatever they have to contribute. I think this is also more in keeping with Mario Ruivo's suggestions. We then shall try to convince Mario Soares to go ahead, without further delay. To postpone beyond the end of the year would be extremely damaging. UNDP is fully on line. The funding for the hearings is assured -- the hearings, incidentally are a very essential feature: there never have been hearings on the oceans!

This leads me to the real purpose of this letter. I think Mediterranean hearings are a very exciting project. We should organise them jointly between IOI and FIS -- and of course keep Guido involved as Vice President. To do that with all the Mediterranean institutions will be really interesting.

I am attaching some preliminary material. I have applied for \$30,000 to the Sasakawa Foundation for hearings to be organised by Malta, and the same, for China. Japan pays for its own hearings; and the four GEF sponsored Centres will be paid for by UNDP.

On another matter: Is everything o.k. with the report on our October workshop? I have not received the report yet, but I fervently hope you will present it in Madras!

Love,

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES

at the University of Malta



COPY

The Director General

To: Professor Elisabeth Mann Borgese

Phone: 00 1 902 4242034

Fax: 00 1 902 4942034

From: Professor Salvino Busuttli
Company: Foundation for International Studies
Phone: 356 233218
Fax: 356 240353
Date: 02.07.95

Pages including this cover page: 1

Dear Elizabeth,

We spent, I feel, an enjoyable and highly useful two days in Paris. Not only did we celebrate Layachi's marriage, but we also had two fruitful hours with Federico.

I think the draft letter is excellent. No doubt Federico will now want to act quickly. President Soares, too, should be kept in the picture, and surely Mario will do so.

I note that on page 2 of the Executive Summary, I.O.I. is put down as the "Secretariat" for the Commission. I thought we had suggested that it would be Malta (with I.O.I. input) that would be indicated as such, and as you know, we so informed Federico, and we had so established with Guido De Marco. I feel that, due this mater should be rectified.

With every good wish,

Salvino Busuttli



Dalhousie University

International Ocean
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FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
FAX No: 356 240 353

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 4 January 1995

Subject: Commission

Dear Salvino,

I had a long talk with Layashi, who fully approved the document and the letter. He suggested only one change in the letter: instead of "appoint" the President, he suggested "select" the President. I would have preferred "designate" but he prefers "select" -- and I certainly did not fight about it!

I brought to his attention the issue you had raised, but he strongly suggested not to change the text. He -- even stronger than I -- feels that the phrase, "with the appropriate staff complements" does what we had agreed on. He thinks President Soares will be quite free to handle this in any way he wants to -- as was stressed also in our conversation with Federico when Mario tried to insist on too many details --, but he stresses the importance of IOI and that this really is an IOI initiative and that, with the help of IIT India, the University of the South Pacific, the National University of Costa Rica, the Centre de Recherches Oceanographiques, Dakar, Yokohama University of Japan and the State Oceanic Administration of China, we really can provide a nice core infrastructure.

Everything has been faxed to Mario Ruivo, and we want to get this off to Boutros and to Federico not later than tomorrow. Layashi has an appointment with Boutros on the 9th, and he has to have received it before then!

Much love,

Elisabeth

lwco ✓



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 230 551

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 5 January, 1995

Subject: Your fax, received this morning.

Dear Salvino,

Thanks for your fax. I hope it works out with Dasgupta!

I had a bizarre run-in with Sidney Holt. I don't know where it is going to end.

Much love,

Elisabeth



RECEIVED FEB 17 1995

FOUNDATION FOR INTERNATIONAL STUDIES

at the University of Malta



COPY

To: Professor Elisabeth Mann
Borgese

Phone: 00 1 902 4242034

Fax: 00 1 902 4942034

From: Professor Salvino Busuttil

Company: Foundation for International Studies

Phone: 356 233218

Fax: 356 240353

Date: 16.02.95

Pages including this
cover page: 1

Dear Elizabeth,

Many, many thanks for the excellent paper on Law of the Sea and
Ocean governance.

Any further news on the Oceans Commission ?

With every good wish,

Salvino Busuttil

FAXED

International Ocean Institute

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttil
FAX No: 356 574 471
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455
Date: 25 February, 1995
Subject: World Commission

Dear Salvino

I have just returned home, after an absence of almost a whole month. I was in Slovenia, for some lectures for Anton Vratusa, and then a very beneficial sojourn at a hot-springs spa, to take care of my arthritis. Then I went to Portugal, to talk with Soares, then to Zurich, for talks with our Swiss donor, then Toronto, for a UN forum.

Here I find your fax. The news is that Soares is fine. But he does want that letter of support from the Secretary-General. Federico's idea of the joint "selection" of the Commission President did not work out --the U.N. Legal Counsel advised against -- it is a long story and cost us a lot of time --but now we are back to square one: Soares would be satisfied with a fax letter expressing support for the Commission.

I have worked it out with Layashi, and we have drafted that message, and it should now go out without further delay. As soon as he receives it, Soares will call the first meeting of Vice Presidents --and then we go on from there.

In the meantime there is progress on two fronts:

1. The Chinese have made their official nomination for a Commission member. I am attaching their letter, and the c.v. of the nominee. Since this is an official nomination, I am sure President Soares will accept it.

2. In Toronto, where I had to participate in a very interesting panel discussion, chaired by Flora MacDonald -- quite a person! -- and shared with Harlan Cleveland, Richard Falk and Lewis Perinbam, I had a good talk with Richard Falk who is an old friend. He had two suggestions for additional Commission members. Both of them seem to me excellent:
 - (a) Mr. Kader Osmal, Minister of Forests and Waters, Pretoria, South Africa. He appears to be very close to President Mandela and an excellent man.

 - (b) (Prince) Moulay Hicham ben Abdallah of Morocco, an expert in international law --he was a student of Richard Falk in Princeton, has a house in Princeton, is very very wealthy and would like to spend his money on good causes.

I am sending this information also to Layashi and Mario.

Love,

Elisabeth

MEMO

Sunday, 26 Feb. 1995

FROM:

Salvo Buzzalet

TO:

Elisabeth Mann Borgese

Fax 356-574471

COPY-902 8682455

Dear Elisabeth,

You have had quite an odyssey, from Slovenia to Canada..... As long as Frances is happy with a letter of support for the Commission, we can move. I concern that a first meeting of Vice-Presidents (including Guido de Marco who is now eager to be involved) is an early priority.

The Chinese news is great, as are the addresses of Osmal and Ben Abdallah (whom I know to be a first-rate international jurist).

The report of an U.N. seminar has now been circulated. If you would like to receive additional copies, do let us know. Work on the book is, at this end, proceeding apace.

The Canadian High Commissioner for Malta (Mr. Marchand, who is also Ambassador to Italy, residing in Malta) met Fr. Peter (my recent ally during his official visit to Malta. He encouraged us to include I and we are so doing) the Univ. of Quebec among the institutions invited to the May meeting here concerning which I would appreciate your further views as time is now passing. In the past week of April, I stayed in Athens for the last "touch" (hopeful), through the Technical Committee, & the revision

FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No: 356 57 44 71

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 27 February, 1995

Subject: Your fax dated 26 February

Dear Salvino,

Thanks for your fax. I was happy to see that Guido is so positive about the Commission. I do believe it is going to be a really wonderful opportunity to do something useful.

Did you see the little piece I wrote for the Social Summit? I think this sort of thing may be useful also for the Commission. Actually there is nobody, and I mean, nobody, who looks at the Law of the Sea in this broader context.

Now as to the May schedule: Originally we had planned to have the second Vice Presidents meeting back-to-back with this university affair. This will now be difficult, since the first Vice Presidents meeting, which has to be in Lisbon, has been delayed. I am now hoping we will get it together early in April. But obviously a second meeting in May in Malta would be too soon. I hope we can have the first plenary of the Commission in Lisbon in June, and the second one, as originally scheduled, in Tokyo in September.

This, if everything now goes on schedule. I keep my fingers crossed.

What we could have back to back with your conference is the meeting of our Board, our Directors and the Vice chancellors of our host institutions. That should be arranged with Krishan --unless he has already set the date and cannot change it any more. I know it was supposed to be in May.

Now, as to the last "touches" to the revision of the Barcelona Convention. I guess

** oh yes, I think you mentioned it!*

what will remain is the Mediterranean Sustainable Development Commission, and obviously there are delegations which would rather play that down. I think we should insist that it remain central to the whole system, the way we proposed it. To stick it with the Action Plan would doom it to failure. I don't know whether you saw the recent comments by Mrs. Brundtland on the U.N. CSD. She said that it was doomed to failure because of its marginal position in ECOSOC which is itself marginal to the system. I have said that from the very beginning. Sustainable development is not something one can peg on to a system while leaving that system unchanged. Either it is central to the system and permeates all its activities from that central position, or it is nothing at all.

We won't be able to change the United Nations right now: but the regional level is flexible: that is where one can innovate right now, and we could set an example for the U.N. as a whole to follow up at a later date --probably next century!

The second thing, of course, is MEDITECH. If we can get that done as well, Malta will have done a lot!

Much love,

E. Brundtland

COPY

FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta, Valletta

MEMORANDUM

27 Feb 1995

FROM:

Selma Prezanti

TO:

Elisabeth with MANN
1501000000

356-574471

Dear Elisabeth,

This is a quick reply to today's fax. I shall see Krishan (he should be back today or tomorrow) and see about the "May" dates. I shall cut you some.

I agree with what you say, of course, re Barcelona Convention; we will do our best.
Love
As ever

Selma



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No: 356 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 28 February, 1995

Subject: World Commission

My dear Salvino,

We had requested from our Chinese colleagues two nominations for membership in the World Commission for the Oceans, leaving it to President Soares to make the final selection.

Our Chinese colleagues now have sent their second nomination, which I am attaching to this fax, for your information.

With all good wishes,

Yours as ever

Elisabeth



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No: 356 24 03 53

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 8 March, 1995

Subject: **World Commission**

Dear Salvino,

Here is some good news.

Actually, there is more good news, from different parts of the world:

AAA CIDA, alas, got its budget axed by the Government: a reduction of over 50 percent. So I called our man at CIDA, trying to find out how this will affect us. He said it will not affect us at all: It is not that they will cut each programme 50 percent; they are making a selection of programmes for continued support, and, he said, *IOI has top rating at all levels of CIDA, from the President down and from the programme officers up.* We should not be concerned!

BBB We just got an offer from the Commonwealth Secretariat for an extra \$70,000 for a small island course, because they liked our last one. This new one is going to be held in Fiji, 6 weeks, starting the end of May. I'll go there myself, for a week.

CCC IOI Fiji, it seems, is getting \$300,000 from the GEF for course development. That frees quite a bit of money for the other Centres. It also seems that IOI has a good chance to get a second tranche of \$3 million, once the first tranche is complete and an evaluation has been made by UNDP.

I am off to Jamaica and Costa Rica. Love, Elisabeth



Dalhousie University

International Ocean Institute



FAXED

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttil
 FAX No: 356 574 471

From: Elisabeth Mann Borgese
 FAX No.: 1 902 868 2455

Date: 30 March, 1995

Subject: Guido

Dear Salvino,

Thanks for your note --but it causes great difficulties!

Guido personally assured me that he could come to Lisbon from Paris on April 10 -- and my fervent hope was that, if he could come to Lisbon, perhaps he could come to Malta instead. I know it is in between two engagements abroad, but it would be quite splendid if we could keep the date. The main reason is Dr. Suzuki who seems to be a quite wonderful man and comes with quite a lot of money, and it would be very upsetting to have to upset him. An alternative solution would be to have the meeting on April 10-11 *in Paris* rather than in Malta, if this were less difficult for Guido.

I know Guido is coming home tomorrow, Friday, but I understand that Friday is a holiday in Malta, and so it may not be possible for me to reach him by phone.

Could you sort it out with him? We absolutely have to set the date before Monday! We have Suzuki *ante portas!* Please phone or fax Friday evening. If 10 and 11 April are definitely out --but it really would surprise me because Guido had firmly, if with difficulty, accepted these dates! --Could Guido give you his nearest available date. Dr. Suzuki, however, is *not available* between May 5-18, and May 25-27.

Isincerely apologize for importuning you this way, when you have your hands full. But this is really an emergency -- and we have to solve the problem. It would be a Preparatory meeting of Vice Presidents, chaired by Guido and attended by Layashi,

myself, Suzuki, Ruivo, yourself, and Saigal who has done an outstanding job in preparing everything. Our conclusions would be in the form of recommendations to the President, but action, at last would be under way!

I am expecting to hear from Layashi this evening about the famous letter from Boutros to Soares....

My love to Mercedes,

Yours as ever

Elizabete



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



FAX: Ms. Elisabeth Mann Borgese

001 902 868 2455

COPY

From: Elizabeth Grech
Executive Assistant to Professor Salvo Busuttil

Date: 3 April, 1995

Re: World Commission of the Oceans - Paris meeting

Dear Ms. Elisabeth Mann Borgese,

In Professor Busuttil's absence (he is at present in Paris), I thought it best to let you know that I have learnt from Prof. Guido de Marco's office that the Foreign Minister will be able to attend the above meeting scheduled for Paris next Monday 10th April.

I wondered if you might be able to supply his office with some background information and details of the working agenda for the Monday? Prof. Guido de Marco, I understand, will not be present on Tuesday 11th due to other commitments. Below is the direct fax and telephone numbers of Mr Saviour Borg of the Ministry for Foreign Affairs:

Tel. (356) 236 740

Fax: (356) 237 822

I am sorry to request information when I am sure that we have some correspondence relating to the meeting here in the FIS office. However, I thought perhaps, now that the meeting seems likely to take place, that you may have drawn up a more recent agenda? I would be doubly grateful if you could fax me any nearer information as well.

I thank you for your assistance and wish you and your colleagues well for the Paris deliberations,

With every good wish,

Elizabeth Grech



Dalhousie University

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Elizabeth Grech
FAX No: 356 230 551

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 3 April, 1995

Subject: Paris meeting

Dear Elizabeth,

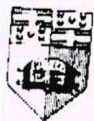
Thanks for your letter. I know Dr. Saigal has been in touch with you and with Saviour Borg, and all the documentation is being delivered.

I am greatly relieved to know that this meeting is getting together at last!

With all good wishes,

Yours as ever,

Elisabeth



COPY
FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta, Valletta



MEMO

FROM:

SALVINO BUSOTTIL

Fax 357-574471

TO: POUR MME
ELIZ. MANN BORGESÉ

9 avril 1995

Pour Mme E. MANN BORGESÉ

De SALVINO BUSOTTIL

Hotel BALDI, PARIS
Fax 00331 - 44490872

2 pages

FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta, Valletta



For Mrs. Mann Borgese

9 April 1995

My dear Elisabeth,

1. On my way to the airport this evening, I was informed that my mother is poorly and I was advised to stay on. I know that my absence will disappoint you, but this is 'force majeure'.
2. Guido de Marco phoned me to say that he too had meant to come to Paris, following the phone-call from Layachi. However, he was today asked by the Prime Minister to attend a crucial Cabinet meeting on Monday morning as his presence is essential since Select Committees are to be appointed. He profoundly regrets his absence.

Let me reassure you that I am, of course, fully committed to the pursuit of the work of the Commission and look forward to assisting in the preparation of the May meeting.

Selinus

RECEIVED APR 18 1995



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



COPY

FAX: 001 902 494 2034

Prof. Elisabeth Mann Borgese
International Ocean Institute
1226 LeMarchant Street
Halifax
Nova Scotia
Canada

17 April, 1995

Dear Elisabeth

I write to give my deepest regrets once again that I was unable to attend your deliberations in Paris last week. Government business and the ill health of my mother compounded to make it impossible for me to leave Malta over those days.

I write to ask if you would kindly forward minutes of the meeting, along with any final communiqué, both to myself and to the Hon. Prof. Guido de Marco. I will of course be in contact with you before long. I thank you in the meantime, and regret any inconvenience caused last week by my absence.

With every good wish,

Yours sincerely



Dalhousie University

COPY

FAXED

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 8 May, 1995

Subject: World Commission

My dear Salvino,

I think a little interim up-date report is due.

Soares has given an appointment to Layashi for May 26. I was a bit upset by that because it is so late, and we just cannot afford to have no President and no public announcement for much longer. But today, Layashi had another long conversation with Mario Ruivo, and it appears, Soares is really keen on the Commission. He has appointed a special team to look at all the issues and prepare for the May 26 meeting.. That is encouraging indeed.

Mario Ruivo will be in Paris for three days (IOC business) starting May 17, and he and Layashi will try to work out everything in advance of the May 26 meeting.

What matters to me is to maintain the schedule we worked out with the Vice Presidents in Paris: that is, an Executive meeting on June 2-5, (obviously, no Plenary. Portugal is not ready). The first Plenary: Tokyo (UNU), September 4-7.

It seems to me --and Layashi concurred that, in case President Soares is not available for the Executive committee meeting, we should have it Malta, presided over by Guido. This would be immediately after the University meetings. Could you, in a precautionary matter, check out whether this would be feasible? Layashi also agreed that, what with all these terrible delays, we should go ahead and appoint Juan Somavia (who enthusiastically agreed to become a member of the Commission) as

Vice-Chairman for Latin America. How do you feel about that?

I think one item on the agenda of the June Vice presidents' meeting would be consideration of a first draft of an "Interim Report to the Fiftieth General Assembly," which should be submitted to the Plenary in Tokyo in September.

This could only be a very brief document, announcing the establishment of the Commission, its mandate, and an indication of some of the major issues (without indicating solutions. I would be glad to try to draft such a little document.

I think that is my report for today!

Elorally



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No: 356 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 14 May, 1995

Subject: Your fax, just received

Dear Salvino,

Thanks for your fax.

In the meantime I had a very good fax from our splendid Dr. Suzuki. He is now quite flexible with regard to the meeting of Vice Presidents --except that it must happen some time during the summer. But perhaps we can find a date with Soares where everybody can attend.

The purpose of the meeting would be to look at everything, including the interim report to the 50th General Assembly which I am preparing. it will be short and merely informative.

While you are in Paris, by all means please get in touch with Layashi. In case you don't have his number (both phone and fax) it is

33 1 44 24 04 76

All the best and my love to Mercedes

Yours as ever

Elisabeth

COPY



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta, Valletta



MEMO Sunday
14 May 1995

FROM:

Selino Buzattil

TO:

Elizabeth MANN BORCETI

001-902-868-2455

Dear Elizabeth,

(1) I acted on you 8
may fax as soon as it reached me;
but it was only yesterday that Guido
De Marco informed me he will not be
in Malta (but in Copenhagen and Cairo)
from 2 to 5 June. I myself will be
here. He too is enthusiastic about
getting the Commission moving.

(2) Guido will be in London
after 5 June, returning here + 10 June.

(3) Juan Somania seems to be a
very good choice for Latin America.

(4) I shall be in Paris from
tomorrow to Wednesday 17 May; and
however I shall unfortunately, probably,
miss Maria Krivos there. I will be in
Manabesa from 17 to 21 May, & then
back here.

Looking forward to seeing you here
later in the month, as ever

Selino

P.O. Box 3
GZIRA GZR 01
MALTA



International Ocean Institute

Tel: +356 (-) 346528
+356 (-) 346529
Fax: +356 (-) 346502
Tlx: 1407 HIEDUC MW
Attention: IOI
Cables: INTEROCEAN

COPY

FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
FAX No: 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 31 May, 1995

Subject: Barcelona

My dear Salvino,

It was a good meeting, but it will take an awful lot of work to follow up and bring "Sea-web" to life! I know what I am talking about, and I do not envy the coordinator and wish him all the luck he needs!

On our other business, the progress made with the **World Commission** is most gratifying. We have a tremendous opportunity now and I am looking forward to the meeting in Lisbon. We will have so much material for the Tokyo Plenary that it is not funny! Among other things, I am going to prepare a brief on *Our Global Neighbourhood* (suggested by Layashi).

Now could you do me a very great favour?

Layashi is going to Barcelona, both for the UNEP part and for the NGO part. I do think it is very important that he should be there.

Given your very good connections and direct involvement, could you be so very kind as to send a fax announcing Layashi's arrival, giving it some importance, and making sure that IOI has Observer status?

I know we are entitled to observer status, but this is the first time we are using it, and it would be most helpful and effective if you could help us to activate it.

If you cannot do it, I would be most grateful if your secretary could notify our office immediately so Krishan would have to find a way. But I am sure it would be more effective if it came from you. After all, you wear both hats, Malta and NGO!

Much love to Mercedes,

Yours as ever,

Elisabeth



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
FAX No: 356 240 353

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 3 August, 1995

Subject: World Commission

My dear Salvino,

As to the arrangements for Tokyo, I am attaching a sheet of instructions we receive from the Japanese organisers.

Have you received an invitation from Soares? Actually, I have not!

I hope it all works out and am looking forward to seeing you in Tokyo.

My love to Mercedes.

Yours as ever,

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



The Director General

COPY

facsimile transmission

To Elisabeth Mann Borgese
FAX 1 902 868 2455

From Prof Salvino Busuttil
FAX 356 240 353

7th August 1995

Dear Elisabeth,

Thank you for your last fax. I too am awaiting word concerning Tokyo. Both Mr Battista and Mario Ruivo were on the phone last week giving me an updating on the contacts of the Commission which President Soares has made especially with the governments of the United States, the Netherlands and Monaco.

I have seen the note about arrangements but we still need confirmation and details which I still do not have at this time. I shall be in Rome and Pozitano from 5-16 August.

Best Regards

Salvino Busuttil

Dr. Saigel

WORLD COMMISSION

Fy1



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 240 353
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455
Date: 30 August, 1995
Subject: Your fax of August 28

My dear Salvino,

I am asking my office to send you a copy of the "invitation" to PIM XXIII. I am planning to go to Costa Rica during the second half of September to finalise all arrangements.

I am delighted by the re-awakening interest in Meditech. It needs quite a bit of updating, though. But I think the main feature, that is, the combination of private sector and public funding at the regional level, remains quite valid. Lots of things have happened in the Mediterranean during the past five years, but just exactly this has not happened, and it ought to happen. I also think it would be useful now to link Meditech up with the revision of the Barcelona Convention, or to make it a Protocol to that Convention.

As to the postponement of the Tokyo session, I imagine you have been informed by now. The new date is December 12 for the Executive Committee, December 13, 14, 15 for the Plenary.

I have been very much upset by the way things have been handled in Portugal, and, as I feared, our Japanese colleagues, who had done such a marvellous job, have been very much upset. I just had a fax from Fuse, who speaks of betrayal and broken trust...

All the very best and do keep me posted on the results of the Cairo meeting.

My love to Mercedes.

Yours as ever

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



The Director General

Ms Elisabeth Mann Borgese
Dahousic University

Fax : 00 1 902 868 24 55

COPY

4th September 1995

Dear Elisabeth,

Swiftly following your fax of 28th August, I received from Lisbon the new dates ; I also had a word on the situation with Layachi. Let's hope December brings better tidings.

I await the "invitation" re PIM Costa Rica on which I would appreciate more information as it become available.

I shall brief you more on Mediterra as soon as there are "concrete" developments.

As ever,

Salvino Busuttil



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttil
FAX No: 356 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 22 December, 1995

Subject: World Commission

Dear Salvino,

I hope your trip home was uneventful and you are going to have a good rest over Christmas! All the very best for the holidays to the whole family --and peace, health and productiveness in the coming year.

I do believe the Tokyo session was quite productive. We have a tremendous opportunity now --and a tremendous responsibility! I know Layashi and Jan van Ettinger are fully at work, and I have helped them a little to incorporate the results of the Tokyo discussions into the new documents which, hopefully, will be a lot better than those presented in Tokyo...

Now I am anxious to get excellent papers commissioned in good time so that we can start to discuss substance in Brazil in July.

A paper on the economics of the oceans is fundamental for all our work. I think we should form a little team --if possible under the guidance of Dasgupta. Have you already had an occasion to talk to him?

I think it will be very easy to get statistical background material on the actual value of marine industries (fisheries, offshore oil, minerals & metals, shipping, ports &

harbours, coastal development, coastal and marine tourism, sea-borne trade; technology, including pollution-control industry; marine scientific research as well as navies (heavily involved in marine scientific research). I think we should have the figures in terms of value/contribution to GNP and employment.

Living resources is available from FAO; Peter Rona at Rutgers University has just completed an up-to-date study on the value of nonliving resources (except hydrocarbons); hydrocarbon figures are available everywhere; shipping, ports & harbours, available from IMO and UNCTAD; tourism, easily available, from International Tourist Bureau, or whatever it is called; trade, available everywhere; but, strangely enough, there seems to be practically nothing on the impact of trade on coastal and marine management, and we need that. We should involve IOC and UNIDO, with regard to figures on the marine sciences and technology. The figures for navies are all there, in Jane's Fighting Ships, etc.

What I would like to see, then, as part II, so to speak, is the cost of pollution, pollution mitigation, and depletion, in the form of Giarini's "deducted value" and taking into account the huge non-monetarizable sector, so that we then can determine the real contribution of the oceans to wealth and welfare.

Part III, perhaps, might make proposals for determining "indicators," and deal with risk assessment and management. I think we should face the issue of what the "market" can handle and what needs to be regulated. Dasgupta fully well knows the limits of the "market" and the deceptiveness of "privatisation." And I do think we have to deal with that.

Dasgupta may have quite different ideas about what the study should be like, but I do believe, the factors I mentioned are obvious and will have to be included somehow, no matter what form the study takes.

I think the deadline for completion of the study is May 1. So there is not an awful lot of time. But it can be done.

Costs should not be very high. Most of the background data can be had free. I think we should have a small amount for a three-day work shop, including perhaps 4 or 5 experts under Dasgupta's leadership, I would say, in March, in Malta or in London. And I don't know how much Dasgupta would ask for his work. The World Commission should budget \$30,000 for the whole job. If the World Commission is not in a position

to do that --it should --we could run it through the IOI. But the study is fundamental for our work --as a starting point. There are a couple of other starting points --on technology, and we have wonderful people on our Executive Committee who we can involve --on changed scientific perceptions, and, of course, on the existing legal and institutional framework of ocean governance -- especially for those among our members who have little knowledge about the subject.

So, please, please, get Dasgupta's reaction just as quickly as you can, and I would be grateful if you could let me know whether he would take it on and how he proposes to go on from here. Because, if he does not, we have to take somebody else, and very very quickly.

Just a minor point: Could you be so kind as to send your air tickets (Malta-Costa Rica, Costa Rica-Tokyo, Tokyo-Malta) to Krishan, for auditing purposes. Since IOI paid for part of the ticket, we have to have this documentation. I have of course sent him my ticket too. Thanks very much for your cooperation.

And merry Christmas again!

Yours as ever,

Elvira



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta

COPY
83

The Director General

To : Prof Elisabeth Mann Borgese
Fax : 1 902 868 2455

From : Prof Salvino Busuttill
Fax : 356 240 353

27th December 1995

Dear Elisabeth,

I was happy to have your fax on Christmas Eve - I hope you had an enjoyable Christmas. I too left Tokyo with the impression that a lot of work remains to be done, and we do not have much time.

Your news on the studies to be commissioned concurs with mine. I shall send out Dasgupta (he is apparently away on holiday) on the economics paper. I have noted what you say about the eventual financing of this work; but I feel we need to clarify soonest the financial situation, who commissions and through which contracts. I suppose the Secretary-General shall be the one to do so, and I hope we will not have to wait for the move to Geneva to do so.

I shall try to speak to both Layashi and Mario to see how things are progressing at their respective ends.

We are busy at the moment, preparing for the first official visit (4-6 January) of Federico Mayor. Best wishes to you from Mercedes and myself for the New Year.

Yours sincerely,

Salvino Busuttill

PS: Re ticket stubs - unfortunately they have been destroyed (nobody had asked me to keep them) but Gutierrez has photo-copies.



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



The Director General

COPY

Ms E. Mann Borgese

Fax : 001 902 868 2455

3rd January 1996

Dear Elisabeth,

I am enclosing herewith the fax which I have sent to Mr Partha Dasgupta. I hope he will accept.

Mercedes and I were delighted to receive your Christmas cake which we will consume with relish.

I wish you all the best for the New Year.

Yours sincerely,

Salvino

Salvino Busuttil

P.S. : I have just received your fax re the endowment fund which is a very good idea. I will see what suggestions we can give to raise the additional funding.

P.S. I had a report I welcomed. Federico Mayer at the moment. He sends you his best wishes. He called me that morning. I showed him up 2 days ago and gave him a positive report on the Tokyo...



The Director General

Prof Partha Dasgupta
University of Cambridge
Faculty of Economics and Politics

Fax: 00 44 1 223 335675

2nd January 1996

Dear Partha,

At the first Plenary Meeting of the World Commission on the Oceans held last month in Tokyo under the Chairmanship of Mario Soares, President of Portugal, it was agreed to prepare a number of basic papers which the Commission could consider at its next meeting in June 1996 in Rio de Janeiro. Elisabeth Mann Borgese and I feel that you would be the ideal person to tackle the paper on "The Economics of the Ocean".

If in principle you would be willing to accept, I would be happy to send you some notes on what we have in mind. It would also be useful for us to know what fee you would consider appropriate.

Forgive the brevity of this letter, but we wish to act fast giving the evident time constraints.

Mercedes and I give you and all your family our warmest good wishes for 1996.

Yours sincerely,

Salvino Busuttil

University of Cambridge
Faculty of Economics and Politics

COPY

Switchboard: (0223) 335200
Direct line: (0223) 335206
Fax Number: (0223) 335475

Austin Robinson Building
Sidgwick Avenue
Cambridge CB3 9DD

*From: Partha Dasgupta, F.B.A.
Frank Ramsey Professor of Economics*

17 January 1996

Salvino Busattil
Foundation for International Studies
at the University of Malta
University Building
St Paul Street
Valletta
VLT 07
Malta

Dear Salvino

How nice to hear from you. It is most exciting that you are organising the basic papers for the World Commission on the Oceans. I am honoured by your invitation to write a paper on "The Economics of the Ocean". Alas, I am completely booked for the next 18 months and can not find a window of escape even for a few days so as to do the paper. I know you will understand.

Carol and I send our warmest regards to you and to Mercedes.

With best wishes



P Partha Dasgupta



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 240 353

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 24 January, 1996

Subject: World Commission

Dear Salvino,

Too bad about Dasgupta. I have sent a fax to Layashi with an alternative proposal which I am attaching. Layashi is quite in agreement. He is contacting Giarini, and we should get the workshop together in Geneva. Layashi hopes by the end of March. He prefers Geneva, to make our presence felt there. Our offices there will be available starting February 4. The meeting should be back to back with an intersessional Executive Committee meeting which I understand should be in Lisbon.

I am also attaching my comments on the documents. Layashi will send these officially to Guido as member of the EC.

I hope we will produce something significant before the Rio session!

See you soon (Malta, February 29).

Yours as ever,

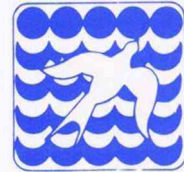
Elisabeth



Dalhousie University

Copy

International Ocean
Institute



FACSIMILE TRANSMISSION

To: H.E. Ambassador Layashi Yaker
Secretary-General, ICWO
FAX No: 33 1 42 79 01 39
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455
Date: 24 January, 1996
Subject: Background paper on Economics of the Ocean.

Dear Layashi,

I heard from Busuttil that, unfortunately, Dasgupta is unavailable. That is too bad.

I think now we have to establish a working group and organise a workshop --and we really have no time to lose!

The leader of the group, I think, need not be a marine economist but should be a very creative general economist and, of course, the name that comes to mind first is Orio Giarini, what do you think? I know that Salvino would be quite in favour. But under him, and with him we need a little group consisting of:

- . A shipping economist; and I would suggest one from Lloyd's
- . a Fishery economist. I have an excellent one, involved in innumerable international projects, in Asia, Africa and Latin America, and with a highly respectable list of publications. I am just now involving him in our training programme. Actually I think he is the best I know. You met him in Costa Rica; it is Anthony Charles, of St. Mary's University. But if any of us comes up with another idea, especially if it were an economist from the Third World, that would be excellent. I only put forward this name, so we have some one to fall back on if no other suggestion comes.
- . An expert on ocean minerals and metal markets. If nobody else comes up with an idea, I would suggest Peter Rona of Rutgers University, but I really would prefer an Indian or a Japanese. Or some one from the University of Hamburg where they have done very important work on the environmental/economic interaction in deep seabed mining;

- . An expert on international trade and GATT and shipping. Perhaps Awni Behnam.
- . a Petroleum economist, e.g. Peter Odell (U.K.) or Anil Malhotra of the World Bank;
- . An expert on coastal tourism. I strongly recommend Georges Vassiliou, former president of Cyprus.
- . One ecologist/biologist, who might be Dr. Holt.

One should have a telephonic chat with Orio and then contact the others, if possible, before the end of January or, at the very latest, during the first days of February.

They need not prepare papers for the workshop which really needs to be a brainstorming session, and, if we can arrange it, some members of the Executive Committee should participate. We should only give them a sort of outline of what we want to achieve, and that should be discussed with Orio.

What I think should be brought out is (a) the amazingly great importance of the marine sector of the world economy; or, in other words, the crucially important role of the oceans in the world economy; and (b) the application of contemporary or emerging economic theories, including resource economics and environmental accounting and Orio's concept of "deducted value," to the marine sector to which it is rarely applied. All available case studies are in the fields of agriculture, forestry, or mining. A would like a case study on the construction and operation of an important Port or Yacht Harbour, or an offshore oil project in the context of integrated coastal management.

Do let me know if I can be of help. I wonder whether you can budget \$30,000 for this project. If not, do let me know,, and we'll discuss it.

And I would very much like to know what has happened with regard to the other three papers. We really should have them together by the end of May --and stick to our programme of work!

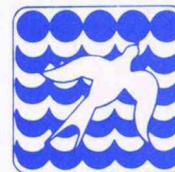
What happened in Switzerland? How are things going?

Much love,



Dalhousie University

International Ocean
Institute



Copy

FACSIMILE TRANSMISSION

To: H.E. Ambassador Layashi Yaker
Secretary General, IWCO
FAX No: 33 1 42 79 01 39
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 24 January, 1996

Subject: Documents received

Dear Layashi,

Thank you for the documents. They were sent on January 10, but I received them only yesterday, January 22. Time is passing!

On the whole, the documents are o.k. Some of them are not very impressive, but I am sure they are only for internal use. However, I do have a couple of serious problems with the final draft of the "Composition and Organization" Paper, and these concern Article 15. The role of the "Coordinator" is very poorly defined. What is the meaning of "to ensure the efficient functioning of the Commission"? Obviously, the whole paper is there, for this very purpose, and there is no point in emphasising it in just this context. Quite obviously, this "law" is written *ad personam*, and such laws are of questionable value. If, without regard to persons, I draw an organisation chart based on this paper, I find that the job of the "coordinator" in fact duplicates the job of the Secretary-General, or else, that the "coordinator" in fact a Deputy Chairman. The Deputy Chairman, however, should not be of the same nationality as the Chairman. Lastly, it is not specified whether the "Coordinator" is a remunerated member of the staff, in which case he cannot be a Commissioner, or whether he is a Commissioner, without any consideration for the time he spends on his work.

However, if you can live with it, so can I, although I do want it on record that it is a serious organisational flaw. Perhaps, at least the phrase "in order to ensure the efficient functioning of the Commission" could be cancelled.

Even more serious, however, is subparagraph d), devoted to the "General Editor."

The job of the Editor is of crucial importance to our work --if by "Editor" we mean the person who will actually write our Report. I am not clear what the difference between an "Editor" and a "General Editor" is supposed to be. If the "General Editor" is in fact supposed to be the "Editor," he must be a member of the staff, without an opinion of his own, reflecting, as fairly and objectively as possible, the opinions and decisions of the whole Commission. He also must be paid for his work which obviously will be quite demanding and time consuming, not leaving him time to earn his living otherwise. The "Editor" cannot be a Commissioner at the same time, for the reason of conflict of interest, and there is no reason whatsoever why he should be a member of the Executive. He should attend the meetings of the Executive, when requested by the Committee to do so. If he is a Commissioner, furthermore, he cannot work under the authority or supervision of the Secretary General, but he works under the authority of the Chairman. Only if he is a staff member, will he work under the authority of the Secretary General.

I do think this question of the Editor is important enough to bring it before the next meeting of the Executive Committee, and I also believe, at this early and crucial period of our Commission, we need an intersessional meeting of the Committee, I would suggest, around the end of April. I am afraid it was premature to appoint an Editor prior to the first plenary session of the Commission, and this question needs collegial consultation and reconsideration. We really want the best prepared and most suitable person for that job, and we should look at a choice between at least three candidates whose c.v. should be provided in good time. Of course, Dr. Holt would be quite free to submit his candidacy.

I would be most grateful if you would copy this note to our colleagues on the Executive Committee as well as to friend Bedjaoui.

With all good wishes,

Yours as ever,

FAXED



Dalhousie University

**International Ocean
Institute**



FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
FAX No: 356 24 03 53

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 8 March, 1996

Subject: Workshop on ocean economics

Dear Salvino,

I wonder how things are moving along in preparation of our brainstorming exercise on ocean economics! It is not an easy job!

Following up on our talks in Malta, I am attaching copy of a letter received from Paul Ekins. It would be nice if he could be invited!

Richard Falk will be in Malta in any case in April, so of course it would be excellent to have him participate. He is not an economist, but his thinking nevertheless could contribute a lot. I am just reading his most recent book on "Humane Governance," and I think that should be sent to all Commission Members.

So I would see the following participants:

Yourself, chair.

Myself
Layashi (if he wants to)
Ekins
Falk
Suzuki (if he happens to be in Europe)
Orio Giarini -- if he can make it

Falk suggested a few additional names, if we are stuck in getting advanced thinkers on economy/ecology integration:

Stephen Gill or Robert Cox, both at York University in Canada; James Mittelman, of the American University in Washington; he also suggested to get in touch with the Editor of *New Political Economy*, Anthony Payne.

Actually, I think it would be quite useful to ask Krishan to participate. He has a good background in economics and, certainly, a most creative mind.

Other ocean specialists:

Fishing, living resources: Morocco;

Tony Charles of St. Mary's University, Halifax
Sidney Holt

Nonliving resources: Dr. Hans Amann, University of Berlin

Shipping: Awni Behman of UNCTAD

Tourism: Georges Vassiliou of Cyprus

Offshore oil: Anil Malhotra, World Bank

Peter Odell, U.K. (formerly Erasmus University, Rotterdam)

I think it will add up to about 12 persons, altogether -- several of them in Malta, as far as the budget is concerned.

Have you already some sort of agenda? If so I would be grateful if you could fax it.

I think that covers my own brainstorm of today!

Much love,

Elizabeth



FACSIMILE TRANSMISSION

COPY

Prof Elizabeth Mann Borgese
Fax: 1 902 868 2455

from: Salvino Busuttil
Fax: 356 240 353

13th March 1996

Dear *Elizabeth*

Your fax of 8 March 1996 reached me just as we were about to start our I.O.I. - Malta Operational Centre Board Meeting which went off quite well, with Dr Saigal giving us useful contributions.

Re **Workshop on ocean economics**: I am today requesting confirmation of funds for it from Lisbon and I am inviting Dr Saigal to assist in the drawing up of the Agenda. The names you mention are quite acceptable and we shall be getting in touch with them. I suggest that the dates be "postponed" to May, eg 16 and 17 May, so as to allow sufficient time for its organisation. The 'focal point' for the organisation of the meeting will be Mr Anton Micallef, Director of the IOI/Malta Operation Centre.

Could you please confirm that the above dates are suitable for you?

Kindly send me the addresses etc. of Prof Paul Ekins, Dr Suzuki and Dr Orio Giarini.

With warm wishes,

Yours sincerely,

Salvino

Salvino Busuttil

c: Dr K Saigal
Mr Anton Micallef
Prof P Serracino Inglott

P.S. I shall be in Tunis from 15th to 17th.



Dalhousie University

International Ocean
Institute



FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No: 356 240 353

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 14 March, 1996

Subject: economics workshop

Dear Salvino,

I am glad the confusion has been sorted out. It was quite confusing? Has Soares agreed to the financing? Otherwise I had thought of Guido de Marco. I know he did want to contribute something to the over-all effort of the World Commission -- not a Plenary Session, which would be far too costly for Malta, but this brainstorming workshop might have just the right dimension. And the subject certainly is of interest to Malta!

But if you got the funding from Soares, so much the better!

Now, as to the date, I wonder whether you could anticipate it by a few days. It would be much easier for me if the Lisbon executive meeting (May 3-5), the Executive Meeting of the IOI Board in Malta, and this workshop could be brought a bit closer together, because it is very difficult for me to be away from Halifax for prolonged periods.. So, if this workshop could be, let us say, on the weekend May 11-12, or starting Monday May 13th (we could stick the IOI meeting inbetween) that would be a lot better.

Immediately after Lisbon I have engagements in Germany.

Paul Ekins' address is Department of Economics, Keele University, Staffordshire, ST5 5BG, UK, office telephone 44 1782 58 30 91, fax 44 1782 717 577 E-mail ecb01@keele.ac.uk. I am attaching his letter (I think I sent it to you previously).

Dr. Yoshio Suzuki's address is Nomura Research Institute, 1-10-1 Nihonbashi 1-chome, Chuo-ku, Tokyo 103, Japan; phone 81 3 5255 1800; fax 81 3 5255 9302.

Dr. Orio Giarini's address is chemin Rieu 18, Geneva home phone 41 22 346 39 32, office phone 41 22 347 09 38.

That is it for today.

All the best, and looking forward to seeing you soon,

Yours as ever,

E. Giarini



FOUNDATION FOR INTERNATIONAL STUDIES

at the University of Malta



The Director General

28 March 1996

Fax

Prof. Elisabeth Mann Bogen

Dear Elisabeth,

My colleague Antoinette has faxed you proposals on dates and names for the Ocean Economics Workshop. As I shall be in Lisbon on 1 and 2 April (for the Secretariat meeting), it would be useful if I could have your comments before then. I am also attaching for you news, or copy of a fax just received from Van Ettinge.

The Lisbon meeting is going to be a crucial one, logistically; Yaker is working on U.N. rates for himself and all staff. President Jones and Dr. Rizzo are quite opposed; & they want me (as Treasurer) to suggest new rates ---

have four hundred of myself

Selma



Dalhousie University

International Ocean
Institute

FAXED



FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttil
FAX No: 356 24 03 53

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 28 March, 1996

Subject: World Commission

Dear Salvino,

Thanks for your fax (hard to read!).

I have just returned from Alice's Wonderland, i.e., Jamaica's Sea-bed Authority. It is just unimaginable what is happening. Absolutely grotesque.

With regard to our workshop, I have sent Anton Micallef the attached fax. I hope he will be able to fix the date **ASAP** and let me know. We have to have an IOI Executive Committee meeting in conjunction with this date -- and I have other dates pending in Germany!

Most unfortunate, this situation between our Chairman and our Secretary-General! I personally find U.N. rates for an NGO unreasonable. However, the salary must be fairly high, considering that it is *not* tax-exempt, i.e., its real value is "post tax deduction" -- and Geneva is terribly expensive.

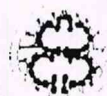
Actually I think it might be a good idea to consult the Executive Committee on this question. I think that is what the Executive Committee is there for. These are not questions that should be decided unilaterally by Lisbon. What do you think?

Looking forward to seeing you soon, with love to both of you,

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



1520

The Director General

COPY

RECEIVED APR 09 1996

4 April 1996

Prof E Mann Borgese
Dalhousie University

Dear Elisabeth

I am just back from Lisbon via London and I'm giving you below the broad conclusions reached.

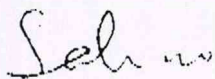
1. The financial situation is not yet clear beyond 15th July 1996, in the sense that if we are to disperse available funds at the rates envisaged in the draft budget presented by Layachi and Jan Van Ettinger, the present funds, which are essentially those of the Netherlands, will be exhausted by then. A second draft was presented by Jan, with a saving of about \$80,000, due to the non-recruitment of additional staff, but even so the situation would be precarious. It has however been agreed that the Geneva office can employ a Senior Secretary and a Junior Secretary for short term contracts up to 15th July.
2. The Portuguese position is that their funds are not available for expenses outside Portugal except for approved travel. This means that the travel of the Secretary-General can be imputed to the Portuguese grant.
3. However it is the position of our Portuguese colleagues that they are not responsible for any expenses incurred before the establishment of the Commission in Tokyo. They are not willing to entertain the reimbursements requested for yourself and for IOI.
4. It is the position of our Portuguese colleagues that the additional expenses being incurred by the fact the the secretariat is in Geneva and not, say, in Lisbon, should not be a burden on the Portuguese donation. Hence, in the matter of salaries payable to staff in Geneva, it is the position of our Portuguese colleagues that salaries payable by the Commission itself directly

should not include any post adjustments. Layachi indicated to President Soares that the Swiss Authorities would be considering paying the differential. Our Portuguese colleagues feel that this is a matter of negotiation between the Secretary-General and the Swiss authorities but the Commission should not hold itself responsible for any additional payments beyond the voted salaries. The basic salary suggested to the Secretary-General is of IISS 75.000. Layachi indicated that he wants this back-dated to 1st August 1995 when he claims he was given the post, at least verbally, by President Soares. These matters were referred to the Chairman for his decision.

5. In so far as the Economics Workshop is concerned, it is felt that since this should be essentially a brainstorming, it should be limited to a maximum of about 10 persons showing a geo-political representation. For this purpose I am reviewing the list before the invitations are sent out. I am sorry for the telegraphic nature of this fax but I wanted it to reach you right away.

With every good wish

Yours sincerely



Salvino Busuttill

P.S. Mercedes, Fr Peter and myself expect to be away from 10th to 22nd April as we shall be going to Egypt, Israel and Jordan.

IWCO



FOUNDATION FOR INTERNATIONAL STUDIES

at the University of Malta



RECEIVED APR 09 1996

The Director General

4 April 1996

Prof E Mann Borgese
Dalhousie University

Fax: 001 902 494 2034

Dear Elisabeth

This is further to my fax of this morning. In Lisbon, I also recommended that the final decision concerning the Secretariat's location, staffing and remuneration should be taken when the E.C. meets in early May.

Yours sincerely

Salvino Busuttil



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
FAX No: 356 240 353

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 4 April, 1996

Subject: Your two faxes of April 4

Dear Salvino,

I have received two faxes, but they are illegible. Could you please fax them through again?

Thanks

Elisabeth

FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
FAX No: 356 574 471

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 9 April, 1996

Subject: response to your faxes

Dear Salvino,

I am attaching copy of my letter to the Chairman. I won't go into the other questions right now, even though I find them rather puzzling too. If the Executive Committee decided to have the Secretariat in Geneva, it would seem to me that the Commission is responsible for the expenses.

Have a wonderful trip!

Yours as ever

Elisabeth



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



Iwco

The Director General

COPY

RECEIVED AUG 29 1996

Ms Elisabeth Mann Borgese
Dalhousie University

Fax : 00 1 902 868 2455

28th August 1996

Dear Elisabeth,

It is good to hear from you again after the summer 'holidays', if you had any, that is.

I have spoken this morning to Mario Ruivo concerning the January meeting for which I have proposed a budget. He suggests I discuss it with the Chairman when I am there (at their request) on 7th September, after which (on 9th and 10th) I will be in Geneva to discuss matters (including his contract) with Layashi.

I agree with your final (hand-written suggestion, (at the end of your fax) ; but I had better write to you in detail after my visits to Lisbon and Geneva.

With every good wish,

Yours sincerely,

Salvino Busuttil



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



The Director General

RECEIVED SEP 03 1996

1/3

Ms Elizabeth Mann Borgese
Dalhousie University

COPY

Fax : 00 1 902 868 24 55

Number of pages : 3

2nd September 1996

Dear Ms Mann Borgese,

You will find herewith copy of a correspondence received by Professor Busuttill from the Independent World Commission on the Oceans, which he asked me to send you a copy.

With every good wish,

Yours sincerely,

Gwenaëlle Crespin
Personal Assistant to Professor Salvino Busuttill

30 04 96

11:10

INDEPENDENT WORLD COMMISSION ON THE OCEANS

RECEIVED SEP 03 1996

213

**INDEPENDENT WORLD COMMISSION
ON THE OCEANS**

FAX TRANSMISSION

Date: 29 August 1996
To: Prof. Salvino Busuttil
Fax: 356-574471
From: Ana Maria Casquilho Plimer Comissão Mundial Independente para os Oceanos Fax: 351-1-396 42 00 Tel: 351-1-396 42 01/396 42 01 Rua de S. Bento, nº 176 - 1º Andar 1200 Lisboa
Nº of pages: 1+1

MESSAGE

Dear Prof Busuttil,

Please find attached a letter from Dr Mário Baptista Coelho. He also wishes me to inform you that a dinner with the Chairman, on the 5th of September, has been confirmed.

Best regards,

Ana Maria Casquilho Plimer

11:11

INDEPENDENT WORLD COMMISSION ON THE OCEANS

11/2/96

INDEPENDENT WORLD COMMISSION ON THE **Oceans**

3/3

Lisbon, 28 August 1996

Prof. Salvino Busuttil
Malta

Carissimo Salvino

Subject: Study Group on Ocean Economics

Regarding the Study Group on Ocean Economics we would like to confirm the following:

- 1 - the composition of the Group is defined by you, as co-ordinator, taking into account the suggestions made by Prof. Elisabeth Mann Borgese and in consultation with us. The proposals for the Group's final composition should be submitted to the Chairman for approval and for formal invitations to be sent out
- 2 - the meeting of the Group can take place in Malta. However, Lisbon and the facilities of the Office of the Chairman are of course available, should you consider it to be a preferable location, for whatever reasons.
- 3 - we can consider the possibility of paying some of the expenses relating to this Study Group, even if you choose it to be based in Malta.
- 4 - we will inform the Secretary General of these arrangements

Mário Baptista Coelho

Mário Baptista Coelho
Special Advisor to the Chairman



Dalhousie University

International Ocean
Institute

FAXED



FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
 Fax: 356 24 03 53

From: Elisabeth Mann Borgese
 Fax: 902 868 2455

Date: September 4, 1996

Subject: Lisbon, etc.

Dear Salvino,

I am just back from Germany and Switzerland. Everything went very well. The Germans now want an IOI Bremerhaven, which is quite interesting. It also seems, we now will get very good support, in the form of scholarships and project support, from the Government.

On my return last night I found your correspondence. I wish you the best of luck in Lisbon. It is high time to settle the details of this January workshop.

I do believe we need a good background paper as a basis for discussion. At least one paper!. But it seems we can provide that.

On another matter: Would it be possible for you as Treasurer, to finally settle the matter of the establishment costs of the Commission? Layashi promised to settle it within August, but that did not work out again. We really would like to have the money to pay for air fares to Beijing. It would seem to me that it would not be purposive to wait for Layashi's accounts for the establishment period. His situation is really different from ours. Do let me know.

Let us be in touch after your return from Lisbon.

I tried to call Layashi, but he was not in the office.

My love to Mercedes,



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



The Director General

Mrs Elisabeth Mann Borgese
Dalhousie University
Fax : 00 1 902 868 2455

COPY

11th September 1996

Dear *E. Mann Borgese*

1. I came back from Lisbon and Geneva (with a two-day Unesco Conference on Tolerance in the Mediterranean in between) late last night.
2. I thought I would let you know that, on your request, I brought up the matter of the reimbursement to IOI ; and it will be discussed further when I meet Mario Soares (I saw him practically all the time when I was there last week) again in a week or so. Meanwhile, it would be useful to have a breakdown, if possible, of the items mentioned by Dr Saigal in his fax of 30th August 1996 to Layashi, particularly the \$ 2611 "for establishing a Trust Fund". I am therefore copying this note to Dr Saigal.
3. I shall let you know soonest of developments on the Economic Working Groups which I discussed at some length also with Jean-Pierre Levy.

With every good wish,

Yours sincerely,

Salvino Busuttil

Salvino Busuttil

*MS/INCO/
(4785-482)*

ref / IWO
(LAMES
v.2)



Dalhousie University

International Ocean
Institute



FAXED

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttil
 Fax: 356 230 551

From: Elisabeth Mann Borgese
 Fax: 902 868 2455

Date: September 12, 1996

Subject: Your fax, just received.

Dear Salvino,

Thanks for your fax. I am glad you are getting this financial problem out of the way. Krishan has all the material, and he just told me he is getting it over to you.

Of course I am anxious to have your information on the working groups, especially the economic one. I am not terribly excited about what Layashi told me with regard to the legal working group. We would have needed Bedjaoui on that. Yankov was not very exciting in Rio, but he is an authority, and with Bedjaoui to counterweigh him, he would have been useful too. Falk of course is wonderful, but he is no Law of the Sea expert, and our girl from Washington is a good workhorse, but I don't think she is quite the caliber of Bedjaoui!

We are running behind schedule...

Much love,

Elisabeth

165) IWCO

RECEIVED FEB 12 1997



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



The Director General

Copy

COPY

Fax Cover Sheet

DATE: February 12, 1997 TIME: 10:34
TO: Dr. Mario Baptista Coelho PHONE: 00351 1 39 64 210
 IWCO Lisbon FAX: 00351 1 39 64 170
FROM: Prof. Salvino Busuttill PHONE: 00356 240353
 FIS Malta FAX: 00356 240353

Number of pages including cover sheet: [1]

Message

Dear Mario Baptista

Thanks for the transfer to the ICOD account of my last travel reimbursement.
I would be grateful if you could

- (i) transfer as soon as possible \$50,000 to the Geneva account to pay February salaries and recurrent expenses (I have had a second request yesterday from Ambassador Layashi Yaker);
- (ii) approve the reimbursement proposal to I.O.I. (as per my letter).

With thanks.

Yours sincerely

Salvino Busuttill

COPY



The Director-General

RECEIVED MAR 26 1997

Fax Cover Sheet

DATE:	March 25 1997	TIME:	12:53
TO:	Amb. Layashi Yaker Secretary-General IWCO, Geneva	PHONE:	0041 22 710 07 11
		FAX:	0041 22 710 07 22
FROM:	Salvino Busuttil FIS Malta	PHONE:	00356 233218
		FAX:	00356 240353
CC:	Prof. E. Mann Borgese Dr. K. Saigal Dr. Mario Baptista Coelho	FAX:	001 9024 942 034 00356 346502 00351 1 396 41 70

Number of pages including cover sheet: [2]

Message

Dear *Layashi*

I have been informed by fax from the Office of the Chairman that:

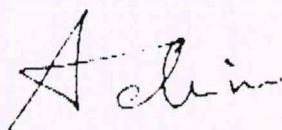
- i. The choice of Auditor (KMPG) is to be approved by the Executive Council at its next meeting in Geneva.
- ii. On the question of reimbursement for IOI for expenses "prior to the Commission's establishment, we believe that, after careful consideration, it is possible to pay a maximum total amount of US \$20,000 to IOI, and that must put an end to the question, once and for all. That amount should be included in the Commission's budget for 1995."
Accordingly, the above sum is to be transferred from the *Geneva* account to the IOI account, given below.
- iii. Moreover, the Office of the Chairman insists that " for various administrative and accounting reasons, it is not possible to include in the Office of the Chairman's budget the several bank transfers to Geneva, for the purpose of supporting the daily expenses of the Secretariat.
"It will be necessary to reimburse Lisbon of those amounts and the Office of

the Chairman will then include in its budget expenses related to specific initiatives, both past and future, as well as travel expenses.”

iv. This means that both the IOI reimbursement and payments made to you for 1995 are now to be debited to the Geneva account. When we meet shortly in Geneva, we will work out a *modus operandi* on the above.

With every good wish,

Yours sincerely



Salvino Busuttill
Treasurer

bankers:	Bank of Valletta International, Valletta, Malta
account in the name of:	International Ocean Institute
account number:	119 185 46 014

NEB/IWCO
Mentioned to
EMS



FOUNDATION FOR INTERNATIONAL STUDIES
at the University of Malta



RECEIVED MAR 26 1997

The Director General

COPY

Fax Cover Sheet

DATE:	March 26 1997	TIME:	11.0511:11
TO:	Dr Krishan Saigal Executive Director IOI	PHONE:	346528 / 346529
		FAX:	346502
FROM:	Salvino Busuttill FIS Malta	PHONE:	00356 233218
		FAX:	00356 240353
CC:	Prof. E. Manni Borgese Dr. Mano Baptista Coelho Amb. L Yaker	FAX:	001 9024 942 034 00351 1 396 41 70 0041 22 710 07 22

Number of pages including cover sheet: [1]

Message

Dear Dr. Saigal

Following a decision by the Office of the Chairman of IWCO to give \$20,000 (twenty thousand US dollars) to IOI in full and final settlement of claims submitted relating to expenses prior to the Commission's creation, I have instructed the IWCO Geneva office to transfer the said amount directly into the IOI account at BOV International.

With good wishes.

Salvino Busuttill
Salvino

Salvino Busuttill
Treasurer, IWCO

Res/1wco

International Ocean Institute

*Dalhousie University
1226 Le Marchant Street
Halifax, N.S. B3H 3A7*

*Tel. 1 902 494 1737
fax: 1 902 494 2034
Canada*

FACSIMILE TRANSMISSION

To: Professor Salvino Busuttill
Fax: 356 230 551

From: Elisabeth Mann Borgese
Fax: 1 902 868 2455

Date: April 19, 1997

Subject: Your latest two faxes

Dear Salvino,

I am of course delighted and honoured by your proposal to dedicate the Mediterranean book to me. The cause, as you know, is dear to my heart!

I am also happy about your protest to Mario Ruivo -- and the way projects are being run! I am equally happy that I withdrew from the job of "coordinating" this project.

I also just learned that a study has been commissioned from IUCN. But I heard it from IUCN -- not from our Commission!

I do believe these issues should be raised at the forthcoming Executive Committee meeting.

Just back from Europe and New York. I drove from New York, with two dogs. It was a long haul. Yesterday I drove 16 hours!

Love,

Elisabeth

FAXED

Professor Salvino Busuttil

Tel: 356 - 573 954
Fax: 356 - 574 471

Il-Palma
Palma Road
St. Paul's Bay SPB07
Malta

Fax Cover Sheet

DATE:	June 20, 1997	TIME:	15:28
TO:	Prof Elizabeth Mann Borgese Dalhousie University	PHONE:	
FROM:	Prof Salvino Busuttil Treasurer, IWCO	FAX:	
		PHONE:	00356 233218
		FAX:	00356 233218

Number of pages including cover sheet: []

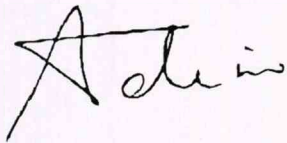
Message

Dear Elizabeth,

I am sending you copies of letters I have addressed to Dr Saigal and to Jan van Ettinger requesting the latter to transfer to the IOI account at Bank of Valletta International the sum of US\$ 12,691 as detailed in the claim made by Dr Saigal to Amb. Yaker in letter of 30th August 1996.

With every good wish.

Yours sincerely



Salvino Busuttil
Treasurer I.W.C.O.



FOUNDATION FOR INTERNATIONAL STUDIES

at the University of Malta



The Director General

Dr. Krishan Saigal
I.O.I.
P.O. Box 3
Gzira

June 19, 1997

Dear Dr. Saigal

I am happy to inform you that, at the last meeting of the Executive Committee of I.W.C.O., it was agreed to refund I.O.I. the sum of US\$ 12,691, as per your claim detailed in your letter of 30 August 1996 to Ambassador Layashi Yaker. The funds will be paid directly to the I.O.I. account at the Bank of Valletta.

Kindly confirm receipt when the funds are duly received.

With every good wish.

Yours sincerely

Salvino Busumil

Treasurer, I.W.C.O.

c.c. Dr. Mario Baptista Coelho, I.W.C.O., Lisbon
Amb. Layashi Yaker, Secretary-General, I.W.C.O., Geneva
Prof. Elizabeth Mann Borgese

MSJ/WCO



Dalhousie University

International Ocean Institute



COPY

FACSIMILE TRANSMISSION

To: Dr. Salvino Busuttill
 Fax: 356 574 471

From: Elisabeth Mann Borgese
 Fax: 1 902 868 2455

Date: June 21, 1997

Subject: Your faxes, just received.

Dear Salvino,

Thanks for your faxes and for taking care of this matter. I am glad we are finally rid of it.

Only one point: The accounts should not show just any amount and then balance it with the donation: It must be the exact amount that I requested: because it was only on the basis of the full recognition of my claim, i.e., of all the preparatory work I had done to get this Commission on its feet, that I made the donation.

It should not be a problem!

Love,

Elisabeth

cc Jan van Ettinger
fax 41 22710 07 22

23/6/97

Dear Elisabeth:

This is exactly what I've done as per fax received today to Geneva.
 much love!
 Salvino