

To: All Members of the Board of Trustees

From: Elisabeth Borgese

Date: February 24, 1975

You will remember that, during the last regular session of the Board of Trustees in Malta on November 29, 1974, it was decided that the Board should hold a special session in Geneva during the time of the Third Session of the Third United Nations Conference on the Law of the Sea. It is now suggested that this special session be held concurrently with the 9th session of the Planning Council which has been scheduled for April 12 and 13 at Dr. Jacques Piccard's institute in Cully, Switzerland.

In conjunction with this joint meeting, we are planning a Seminar on "Oceans and World Order," in cooperation with Professor Jacques Freymond, Director of the Institut Universitaire de Hautes Etudes Internationales, Geneva. Final details will be arranged during the next two weeks. I am enclosing a copy of a draft memorandum outlining the scope of the Seminar. I would be grateful if you would let me know as soon as possible whether you would be able to participate.

Our Oaxtepec Seminar was, I am glad to report, very successful, and the personal contacts we were able to make with the Mexican Government and, in particular, with President Echeverria, were most encouraging. I am enclosing a copy of "The Declaration of Oaxtepec," together with a comment of mine, "The New Strategy." I would be grateful for your comments on the Declaration and the strategy it proposes.

Encls: Draft memorandum for the Geneva Seminar, "Oceans and
World Order,"
"The Declaration of Oaxtepec"
"The New Strategy"

Box 4716
Santa Barbara, California 93103



Pacem in Maribus

To: All Members of the Planning Council
From: Elisabeth Borgese *E.B.*
Date: February 24, 1975

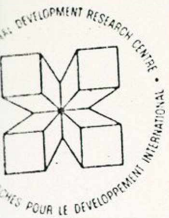
Our Seminar in Oaxtepec, Mexico from January 13 to 15, 1975, was eminently successful. I am enclosing the Draft Minutes of the Planning Council meeting, a copy of the final text of "The Declaration of Oaxtepec" in Spanish and in English, and a copy of a commentary, "The New Strategy," I wrote for the *U.N. Development Forum*, interpreting The Declaration in my own way.

Council Members who were not present at Oaxtepec will note from the Minutes that the next Council meeting has been scheduled for April 12 and 13 in Cully, Switzerland. Jacques Piccard has kindly agreed to host the meeting at his institute.

During its last regular session in Malta on November 29th, 1974, the Board of Trustees decided to hold a special session in Geneva during the period of UNCLoS. We are trying to arrange this special session concurrently with the Planning Council meeting. We are also trying to arrange for a special seminar immediately following our Planning Council session. This should be held at the Institut Universitaire des Hautes Etudes Internationales in Geneva. A draft memorandum outlining the purpose of the seminar is enclosed.

For both the Planning Council meeting and the Seminar, therefore, you should plan to be in Geneva from April 12 through 15. Please let us know immediately whether you intend to participate so that we may make arrangements for your round-trip tickets to Geneva in time.

Encls: Draft Minutes of Planning Council meeting, January 14, 1975, Oaxtepec, Mexico
"The Declaration of Oaxtepec" in English and Spanish
"The New Strategy," for the *U.N. Development Forum*
Draft memorandum for the Geneva Seminar



INTERNATIONAL DEVELOPMENT RESEARCH CENTRE
CENTRE DE RECHERCHES POUR LE DÉVELOPPEMENT INTERNATIONAL

Box 8500, Ottawa, Canada, K1G 3H9 · Telephone (613) 996-2321 · Cable: RECENTRE · Telex: 053-3753

Mrs. Elizabeth Mann Borgese,
Chairman Planning Council,
International Ocean Institute,
P.O. Box 4716,
Santa Barbara, California 93103,
U.S.A.

RE: Pacem in Maribus IX - Yaounde, Cameroun
Centre file: 3-A-78-4105

Dear Mrs. Mann Borgese:

I am pleased to advise that our cheque in the amount of \$3,776.44 US has been forwarded for deposit to the International Ocean Institute's account at the Bank of America, Montecito Branch, Santa Barbara, California, account number 1222-2782-10215-00048.

This amount represents the US equivalent of \$4,500 Can, and our initial payment as per the terms of our agreement signed on December 29, 1978.

Confirmation of receipt of the above payment would be most appreciated.

May I take this opportunity to wish you success in this project.

Yours very truly,

Sam McDougall
for
E.M. Zdyb
Comptroller

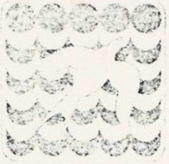
To: Members of the Board of Trustees and Planning
Council of the IOI

From: Elisabeth Borgese

Date: February 4, 1977

Enclosed you will find the revised draft minutes of our joint meeting in Algiers. Since you will have already received pertinent attachments, they will not be reproduced here.

Also enclosed is a copy of the article on the IOI in the latest issue of *Oceans*.



To: All members of the Board of Trustees and Planning Council
of the International Ocean Institute

All members of the Board of Editors of the Ocean Yearbook

From: Elisabeth Mann Borgese
Chairman, Planning Council, International Ocean Institute

Date: August 29, 1977

It is a pleasure to announce that PACEM IN MARIBUS VIII
will take place in Mexico City from December 5 to 10, 1977.

A joint meeting of the Board of Trustees and Planning
Council will take place on December 5.

There will be a meeting of the Board of Editors of the
Ocean Yearbook on December 6.

The Convocation will take place from December 7 to 10.
The focus of the program will be that of the Seminar organized
jointly by the International Ocean Institute and the Centro de
Estudios Economicos y Sociales del Tercer Mundo described in the
attached agreement.

Further, more detailed announcements will be sent to you in
due course.

I look forward to seeing you in Mexico.

International Ocean Institute

Box 4716

Santa Barbara, California 93103

INTERNATIONAL OCEAN INSTITUTE-CENTER OF ECONOMIC
AND SOCIAL STUDIES OF THE THIRD WORLD

THE THIRD WORLD AND THE NEW LAW OF THE SEA WITHIN THE FRAMEWORK OF THE
NEW INTERNATIONAL ECONOMIC ORDER

(Benefits to be derived by the developing world from the emerging institutions of the new legal regime for the oceans and guidelines for the rational management of marine resources).

PROPOSAL BY CEESTEM FOR
PROJECT IMPLEMENTATION

I. Purposes of the Project:

This proposal refers to the statement "General Conclusions: The Present and Future International System in View of the New International Order", as drawn up at the "Reunión Internacional de Consulta para la Evaluación del Programa de Investigaciones del Area Nuevo Orden Económico Internacional" of the Centro de Estudios Económicos y Sociales del Tercer Mundo, held in Mexico City on November 25-27, 1976, and specifically to section III of that statement, entitled "Problems of the Sea in Relation to the New International Economic Order", which contains four subjects for project implementation:

- a) Methodological studies of the results of the work of the United Nations Conference on the Law of the Sea and the legal and economic consequences of this work.
- b) Options open to the Third World in case the Conference should not provide satisfactory over-all solutions.
- c) The impact on developing countries of the intensive exploitation of ocean resources, including ocean floors outside national jurisdictions.
- d) Examination of the economic potential and management of ocean resources both within and outside national jurisdictions.

The project hereby proposed, would be the first step toward the implementation of the above four subjects. Its main purpose is to concentrate on the fourth subject, but within the spirit and guidelines of the first three subjects, since its coverage will lead to a better understanding as to the benefits to be derived by the developing world from the emerging institutions of the new law of the sea. It will also serve as a guideline for marine resource management for the Third World.

The main reason why the fourth subject has been chosen as the central point of this project, is the conviction that in order for the new law of the sea institutions to become a part of the new international economic order, it is necessary first to have a clear idea as to the economic potential of marine resources for the developing countries. Very scarce data is available as to the magnitude of marine resources within the jurisdiction of Third World countries. It is

impossible to expect a sound management of such resources if little is known about them.

II. Plan of work:

The project would be implemented in four separate stages:

a) Research by an international team of specialists. Each expert will produce a paper which should be handed in by 30 October, 1977, to the Coordinating Committee of the project for their distribution to Workshop participants. Only the paper dealing with the "Inventory of Third World Marine Resources" should be ready for distribution to the experts on September 1st., 1977.

b) Workshop to be held at the Center for Economic and Social Studies of the Third World in San Jerónimo, Mexico City, on December 7-10, 1977. The workshop will consider the papers submitted by the project's experts and adopt proposals for further projects, for their recommendation to the Center so as to be included in its research program.

c) Publication of the papers submitted by the project's experts and of the Workshop's proceedings.

d) Implementation of projects proposed at the Workshop.

III. Research:

The Research Coordinators will be:

- a) Dr. Arvid Pardo. (IOI)
- b) Mme. E.M. Borgese. (IOI)
- c) Dr. Alberto Székely. (for CEESTEM)

Their main function will consist of coordinating the research to be carried out by the experts, providing the general guidelines and assuring a coherent link among the papers to be produced and their direct implementation of the project's main purpose.

The Research Experts will be:

- a) Lee Kimball (Ocean Education Project):
"Inventory of Third World Marine Resources".
- b) Ambassador Reynaldo Galindo Pohl (El Salvador):
"Latin America, the New Law of the Sea and the New International Economic Order: Legal and Political Aspects".
- c) Ambassador Frank Njenga (Kenya):
"Africa, the New Law of the Sea and the New International Economic Order: Legal and Political Aspects".

- d) Dr. Christofer Pinto (Sri Lanka):
"Asia, the New Law of the Sea and the New International Economic Order: Legal and Political Aspects".
- e) Sidney Holt (FAO):
"The Third World and Living Resources of the Sea."
- f) Dr. Varadan (India):
"The Third World and Mineral Resources of the Sea".
- g) "The Third World and Energy Resources of the Sea."
- h) Dr. Alberto Székely (México):
"Case Study: México and the Mineral Resources within its National Marine Jurisdiction".

Also, the research staff of the Center is contemplating contributing with a paper of its own to the project.

IV. Background material for research:

For the research stage of this project, the research experts will have available, by September 1st., 1977, the "Inventory of Third World Marine Resources" to be prepared by Lee Kimball over the Summer of this year. The "Inventory" has the central purpose of feeding information to the experts as to the actual economic potential of the seas for the Third World, which is highly relevant since most developing countries lack a clear idea as to what they stand to gain, from an economic point of view, by the new institutions of the law of the sea such as the 200-mile zone. Undertaking the task of preparing such "Inventory" should be viewed as a very long term project. Lee Kimball will attempt to draw up only a preliminary inventory that will set the guidelines for the future establishment of a data bank on Third World marine resources. Despite its preliminary character, it is expected that the "Inventory" will include sufficient actual data for the use of the experts in the preparation of their papers. The Workshop should make recommendations as to the way to go about setting up the data bank.

In time for the Workshop, the first issue of the Ocean Yearbook will be available, containing important world-wide statistics of marine resources. Lee Kimball will work in close cooperation with the staff of the Yearbook. Also, the statistics in the Yearbook will be an important working tool for the Workshop, since it will allow to take a comparative view between the benefits derived by developing countries. This in itself will help to establish whether the new law of the sea may be viewed as part of the new international economic order, and to what extent.

Also in time for the Workshop, the new edition of the study by the International Ocean Institute on "The New International Economic Order and the Law of the Sea" will be available.

V. Organization.

The organization of the research stage of the project will be in the hands of the Research Coordinators (See Section III).

The project in general and, more specifically, the workshop, will be organized by the Coordinating Committee, composed as follows:

- a) Dr. Arvid Pardo (IOI).
- b) Mme. E.M. Borgese (IOI)
- c) Dr. Alberto Székely (for CEESTEM)
- d) Dr. Carlos Moneta (CEESTEM)
- e) Lic. V.C. García Moreno (CEESTEM)
- f) Lic. Gregorio Morales (CEESTEM)

The essentially administrative aspects of the Workshop will be in the hands of Dr. Moneta, Lic. García Moreno and Lic. Morales.

The stage of publication, including distribution and promotion, will be undertaken jointly by CEESTEM and IOI.

Both sponsoring institutions will cooperate for the last point of the plan of work (see Section II).

VI. Finances.

a) IOI Research Coordinators (3 man months).....	\$ 9,000 (US)
b) Secretarial assistance for IOI Research Coordinators.....	\$ 3,000
c) Travel for IOI Research Coordinators.....	\$ 1,000
d) Expert preparing "Inventory" (3 man months)	\$ 3,000
e) Expenses for preparation of "Inventory".....	\$ 2,000
f) Six experts for preparation of their papers.....	\$ 3,000
g) Workshop travel expenses for experts and six foreign participants.....	\$ 6,000
h) Workshop expenses.....	\$ 2,000
i) Joint publication.....	\$10,000
j) Miscellaneous.....	\$ 1,000

TOTAL: \$40,000 (US)

The total budget will be covered as follows:

a) CEESTEM:	\$ 25,000
b) IOI:	\$ 15,000
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TOTAL:	\$ 40,000

VII. Pacem in Maribus option:

The International Ocean Institute has expressed its interest in incorporating this project into the framework of Pacem in Maribus VIII, with the understanding that this would not involve a greater financial responsibility for the Center and that "IOI" would take the responsibility of availing itself of the extra funds necessary for such an undertaking. CEESTEM would be agreeable, if such conditions are met, through an ANNEX to this PROPOSAL FOR PROJECT IMPLEMENTATION which will adjust it to the requirements of Pacem in Maribus.

VIII. Procedure for agreement on the project:

An exchange of letters by both sponsoring institutions, accompanied by two identical PROPOSALS FOR PROJECT IMPLEMENTATION, such as this one, will constitute their agreement to undertake the project. The procedure for covering the financial responsibilities of both institutions shall be detailed in the letters of agreement to be exchanged between them.

R. W. H. H. H.



Pacem in Maribus

To: All Planning Council Members
From: I.O.I.
Subject: I.O.I. Association

This is a document to be considered at
the Planning Council Meeting in New York
in April.

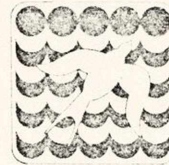
If it is approved it will be annexed to
and form part of the final minutes of the
Okinawa Planning Council Meeting.

12th March, 1976.

International Ocean Institute

The Royal University of Malta
Msida - Malta

(TEL. 36450)



Pacem in Maribus

Box 4716

Santa Barbara, California 93103

To: Members of the Board of Trustees
International Ocean Institute

From: Elisabeth Mann Borgese

Date: January 20, 1976

The fourth session of the Board of Trustees of the International Ocean Institute was to take place in Okinawa on October 1-4, 1975, in conjunction with *Pacem in Maribus VI*. There having been no quorum, the members of the Board present in Okinawa participated in the 10th session of the Planning Council, minutes for which have been sent to you previously.

The fourth session of the Board of Trustees has now been rescheduled to take place in Malta on March 8, 1976.

Enclosed you will find:

1. The provisional agenda.
2. A brochure on *Pacem in Maribus VI*.
3. A draft policy Statement by the Planning Council (semi-final version, subject to one more revision).
4. Summer school project with budget.
5. *Ocean Yearbook* project with budget.
6. Information on the seminar, "Mediterranean Cooperation and Development," held at the University of Malta, January 3-5, 1976.
7. Information on the seminar, "The New International Economic Order and the Law of the Sea," to be held at the Center for the Study of Democratic Institutions, Santa Barbara, February 4-6, 1976.
8. Information on the seminar, "Workers Participation, Self-management, Social Ownership and the Common Heritage of Mankind," to be held in conjunction with the meeting of the Board of Trustees, March 6-8, 1976, in Malta.
9. A note regarding the nomination of a new Board Member.

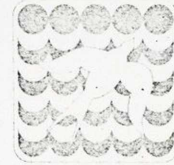
A financial statement for the past year and a provisional budget for 1976 will be sent to you directly by the Rector Edwin Borg Costanzi.

A copy of IOI Occasional Paper No. 4, *The New International Economic Order and the Law of the Sea*, by Pardo and Borgese, will be sent to you directly from Holland.

Please let us know at your earliest convenience whether it will be possible for you to attend the meeting and whether you wish us to issue air tickets.

The seminar to which you are cordially invited will take place at the University of Malta. The session of the Board will take place at the IOI. Rooms will be reserved for you at the Corinthia Palace Hotel.

Let me use this occasions to send you my most fervent wishes for 1976. I hope to see you in Malta in March.



Pacem in Maribus

Box 4716

Santa Barbara, California 93103

To: All Members of the Planning Council

From: Elisabeth Borgese

Date: April 2, 1977

The 13th session of the Planning Council is scheduled to take place on June 4th in New York at a place to be communicated later. Most of our members will be in New York at that time anyway for the U.N. Law of the Sea Conference.

Enclosed is the Provisional Agenda and attachments.

I would be very grateful if you could let me know as quickly as possible if you can attend and if you wish us to send you your air ticket and make hotel reservations.

I look forward very much to seeing you in New York.