

*Dec - Elisabeth*



Dalhousie University

Lester Pearson Institute  
for International Development  
1321 Edward Street  
Halifax, Nova Scotia  
Canada B3H 3H5

March 5, 1991

Mr. Garry A. Comber  
Vice-President  
International Centre for Ocean Development  
5670 Spring Garden Road  
9th Floor  
Halifax, Nova Scotia B3J 1H6

LPI Ref: PAP 241  
Yr. Ref: 890336

Dear Mr. Comber:

Professional Services Contract: Zanzibar, Tanzania

I am writing with reference to the above contract and the correspondence between Dalhousie and ICOD concerning the nature of the proposal process.

The original letter announcing the proposed project with the University of Dar-es-Salaam is dated May 16, 1990. Following discussion with ICOD officials and the relevant University departments, I replied to the proposal in a letter dated July 18, 1990 raising the following issues:

- (a) institutional development requires a partnership between institutions, not contracted services;
- (b) the project as designed does not permit adequate scope for professional inputs by the institutional partners/participants;
- (c) the project calls for specifies inputs by time and task and provides no basis for the adequacy of these inputs in relationship to the objectives nor any basis for judging the adequacy of the objectives in relation to IMS needs.

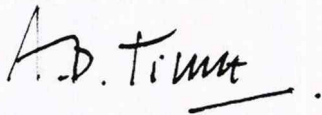
To date, we have had no reply to my July 18 letter. The official proposal call requires four copies of the proposal bid by March 4, (including yellow sticker), providing that we had written to you by February 19, 1991 but does not answer the questions raised in my letter nor provide further relevant information about the recipient institution.

I have deliberately not written to you on behalf of Dalhousie by February 19. Given your statement "Failure to confirm your intent by this date will remove your institution from consideration under this proposal call", I am assuming that Dalhousie has now been excluded from consideration.

We feel strongly that we cannot participate in an institution building project which is designed as this one is. I do believe that the issues raised in my earlier letter are ones worthy of further discussion, independent of a specific project. Therefore, I would like to propose a discussion between ICOD, Dalhousie and possibly other universities for this purpose.

I hope you will find this proposal of interest and look forward to your response.

Yours sincerely,

A handwritten signature in cursive script that reads "A.D. Tillett". The signature is written in dark ink and is positioned above a horizontal line that serves as a separator between the signature and the typed name below.

A.D. Tillett  
Director

c.c. G. Vernon (President, ICOD)  
H.C. Clark (President, Dalhousie)



Canada

International Centre for Ocean Development  
Centre international d'exploitation des océans

RECEIVED MAR 12 1991

Our File/Notre Référence  
4214

Your File/Votre Référence

March 7, 1991

Cadet Ikan Maxwell  
Marine Engineering Department  
Maritime Academy of Nigeria  
PMB 1089  
ORON  
Akwa Ibom State  
NIGERIA

Dear Cadet Ikan Maxwell,

Your request of 29 January, 1991 for an under-graduate scholarship from the International Centre for Ocean Development (ICOD) was forwarded to us by Professor Elisabeth Mann Borgese.

While we sympathize with you in your financial predicament, we are regrettably unable to come to your assistance at this time as Nigeria is not one of the countries identified by ICOD as a primary target for ICOD's developmental assistance. We shall retain your letter on file and, if in the near future our list of target countries changes (as it has done in the past) so as to include Nigeria, we shall certainly communicate with you.

I sincerely hope that you are able to identify a source of funding which permits you to complete your training program.

Sincerely,

*Zaleena Ramnath*

Zaleena Ramnath  
Program Officer  
Inter-regional and Cooperative  
Activities Division

cc. Professor Elisabeth Mann Borgese  
Chairman, ICOD Board of Directors

9th Floor, 5670 Spring Garden Road  
Halifax, Nova Scotia  
Canada B3J 1H6

5670, chemin Spring Garden 9<sup>e</sup> étage  
Halifax (Nouvelle-Écosse)  
Canada B3J 1H6





Canada

International Centre for Ocean Development  
Centre international d'exploitation des océans

Our File/Notre Référence  
3010.1

Your File/Votre Référence

14 June, 1991

Mr. Simon Foale  
Department of Zoology  
University of Melbourne  
Parkville  
Victoria 3052  
AUSTRALIA

Dear Mr. Foale

I refer to your letter of 10 May, 1991 addressed to Dr. Elisabeth Mann Borgese requesting funding for the support of your studies in a doctoral program at the University of Melbourne, Australia.

The International Centre for Ocean Development (ICOD) is a Canadian Crown Corporation which does provide scholarships to nationals of certain developing countries for the pursuit of training in the field of Ocean Resource Management and Development. However, these scholarships are directly linked to ICOD's programs and projects in the developing countries and are solely for delivery in Canada or in the developing countries with which the Centre is involved.

Based on these scholarship eligibility criteria, I regret to inform you that we are therefore unable to fund your study program.

Wishing you success in your chosen field of study.

Yours truly

A handwritten signature in cursive script, appearing to read 'Z Ramnath'.

Zaleena Ramnath  
Program Officer  
Interregional and Cooperative  
Activities Division

✓ cc. Dr. Elisabeth Mann Borgese  
International Ocean Institute  
Dalhousie University, Halifax  
Nova Scotia.

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Halifax, Nova Scotia  
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Dalhousie University

Seal

International Ocean  
Institute



I.O.I. - Malta

FACSIMILE TRANSMISSION

To: The Hon. Danielle de St. Jorre  
Minister for External Relations  
Government of the Seychelles

FAX No: 248 24845

From: Elisabeth Mann Borgese

FAX No.: 1 902 868 2818

-> on the ICOD Board  
file ICOD

Date: July 24, 1991

Subject: Law of the Sea Convention

Dear Danielle:

So much has happened since we met in Newfoundland, and both of us have been around the world in different directions.

Upon returning home, however, I had a chat with the Law of the Sea office in New York -- and was told that no further ratifications have been deposited.

Is that possible? Are there any difficulties?

I am continuing my efforts, concentrating on India at this time, which, of course, has a key position. It is becoming ever more urgent that we should have these last needed ratifications.

I would be most grateful if you could let me know how things are going.

With all good wishes,

Yours as ever

Elisabeth

**DALHOUSIE UNIVERSITY ARCHIVES AND SPECIAL COLLECTIONS DIGITAL  
SEPARATION SHEET**

**Separation Date:** March 20, 2015

**Fonds Title:** Elisabeth Mann Borgese

**Fonds #:** MS-2-744

**Box-Folder Number:** Box 355, Folder 9

**Series:** Administrative records of the International Centre for Ocean Development

**Sub-Series:** Correspondence

**File:** 'R'-'T' miscellaneous correspondence

**Item:** N/A

**Description of item:**

An application for the position of President of the International Centre for Ocean Development.

**Reason for separation:**

Pages have been removed from digital copy due to privacy concerns.

Elisabeth



Dalhousie University

Lester Pearson Institute  
for International Development  
1321 Edward Street  
Halifax, Nova Scotia  
Canada B3H 3H5

RECEIVED JAN 07 1992

7 January 1992

Mr. Allan Farmer  
President  
International Centre for Ocean Development  
9th Floor  
5670 Spring Garden Road  
Halifax, N.S.

Dear Allan,

I was delighted to have the opportunity of meeting you and your wife the other night at Elisabeth's. It was a very good way to begin the New Year.

I would like to invite you to lunch at Dalhousie when you have a free moment, together with Dr. Clark and Bob Fournier, in order to exchange ideas and points of view. I have also taken the liberty of putting together a small package which illustrates some of the activities of the Lester Pearson Institute which I hope that you will find interesting.

Finally, please accept again our congratulations and best wishes on your new position.

Yours sincerely,

*Tomy.*

A.D. Tillett  
Executive Director