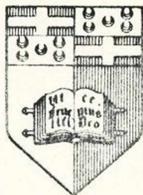


International Ocean Institute



Old University
Msida - Malta

(TEL. 36450)



Pacem in Maribus

September 19, 1979.

Dr. Robert W. Cooke
23285 South-east 54th Place
Issaquah, Washington 98 027.

Dear Dr. Cooke:

Thank you very much for calling me today. We are delighted by your interest in our programme.

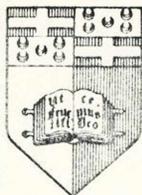
I just reread my letter to you of August 13, and was glad to note that it was rather complete. So there is not anything that I could add at this point.

However, I would like to give you some information about the project director's position which, as I told you, unfortunately is open at the moment, due to the resignation of Professor Vella Bonavita.

I think, at this moment, I should distinguish two jobs: One would be the permanent Director. We would like to have a full time person, who could organize and direct two three-months courses, one focusing on seabed mining, the other on EEZ management. This person should be highly sympathetic to Third-World people and their needs and aspirations; he should have experience in international education and some background in at least one sector of ocean management (living resources, aquaculture, or minerals). If possible, he should have, besides English, some experience in either French or Spanish or both. It would be his responsibility to get together the student body as well as the faculty; he should organize course structure and teaching materials and develop a library of books and audio-visual materials. He should make the budget, assure scholarships from Governments or other institutions; and be responsible for the physical arrangements for students and faculty. From time to time, I think he also might have to try to get a grant from a Foundation or some form of cooperation (e.g., on the job training) from an industrial company. I should think he would be fully occupied for eight months out of 12, with some residual work (letter writing, talking to people) during the remaining 4. If we decide to hold one course in Malta and one, for instance in Halifax, he might have to spend 4 months in Malta and 4 months in Halifax (or India or Costa Rica: we have invitations in many places to hold the course).

The Director would have a professional assistant and a secretary; he would be responsible to a steering committee consisting, at this

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Pacem in Maribus

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Dr. Robert W. Cooke

September 19, 1979.

the U.N. Conference on the Law of the Sea; Dr. Yves La Prairie, former Director of CNEOX, and Dr. Louis Emerij of the Netherlands, Director of the Institute for Social Studies at the Hague, with myself acting as coordinator. We will probably add a few more members to this Committee (Dr. Varadan of India, Mr. Maxwell Bruce of Canada, and Dr. Frank La Que of the U.N.)

I will assist the Director in Fund raising activities and other contacts.

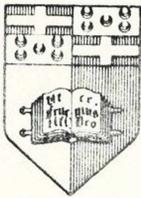
The salary level depends on his qualifications. I would say, between \$30,000 and \$40,000 for the 8-month period.

Does that sound like a reasonable job description?

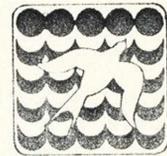
In the meantime, however, we urgently need a temporary Director: for it will be impossible to find a permanent one at short notice.

The temporary director should pick up where we are at this moment: We have a list of well over 20 applicants, all Government sponsored. There are going to be more, between now and the end of October, and a final selection will be made in November by the Steering Committee. We have a rather detailed program for the first course; we have a roster of distinguished teachers; we have an outline for the first manual, and we have some audio-visual material assured (IOC, UNESCO, Open University, Preussag AG, etc.). But we need more syllabi, reading lists, program organization (work shops, simulations, etc.), and there will be quite a lot of communications with candidates and with the teaching staff; local arrangements have to be made in Malta for housing, etc. A neat package should be prepared for the steering committee which should meet after the 15th of November. The temporary director should probably make a trip to Malta as soon as possible, and then settle there one month before the beginning of the course (roughly, by the middle of March); and he should plan to be there until at least a week after the end of the course (until, let us say, July 15: roughly four months. Depending, again, on qualifications, I do think we should offer as much as \$20,000 for the four months plus expenses (telephone, mailing, traveling) for the period between now and next March -- or perhaps even something more.

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Pacem in Maribus

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Dr. Robert W. Cooke

September 19, 1979.

I hope and pray we find a temporary director soon. Presently I am acting as temporary director, but it is quite impossible for me to see the job through, because of overcommitment. So, if you can help, I would be very very grateful.

If you have any other questions, I shall be glad to answer as best I can.

Looking forward to hearing from you soon again,

Sincerely yours,

Elisabeth Mann Borgese
Chairman, Planning Council.

Permanent address:

Department of Political Science
Dalhousie University
Halifax, N.S. B3H 4H6
Canada.



NORTHEASTERN ILLINOIS UNIVERSITY

5500 N. ST. LOUIS AVENUE ● CHICAGO, ILLINOIS 60625 ● (312) 583-4050

DEPARTMENT OF EARTH SCIENCES

3/3/81

Prof. Elisabeth Mann Borgese
Department of Political Science
Dalhousie University
Halifax, Canada

Dear Elisabeth:

Just got your special delivery letter. I was out of town on a Committee Meeting. Higher education in Illinois is so badly on the skids due to budgetary limitations that we wonder what is going to happen to quality of teaching, possibilities of research, and even our jobs.

Yes, I know that as a freshly baked professor one gets stunned at the paperwork and all the out-of-the-classroom obligations. The worst is perhaps that one loses the possibility to take time off to continue major commitments that are not strictly "on campus". Now that you are in the same "mess" as I, you have all my sympathy and all my good wishes.

Commencement will be May 17 on this noble and hallowed campus. I should know in about a week whom they chose for the honorary doctorate. Your chances are good, but I do not put too much faith in the local wisdom...

The paper you concocted (poster) with Fox is outstanding: the document is clear, to the point and states succinctly what it is all about. Putting in the impressive list of names gives the entire undertaking a magnificent veneer. Congratulations.

I have checked my schedule and I am free after April 14 and until June 1, so my reaction is yes. I shall be very glad to come to Aachen. No problems there at all.

Program B in Halifax could also be accommodated if you wish me there (or if the program director wishes me there).

Thanks for the information on the book by Pergamon; obviously is it a bit late to make changes now. That is no drama: in fact it will be better so because it will provide an opportunity to amend, adjust, update, etc. the published text while in seminar.

Excuse the typing job, it is done in a hurry and poorly, but the message is there. You know that on my list you always remain in the number 1 spot and that I always can be counted on to help, perform, or even cheer all the marvelous undertakings you launch.

Very affectionately,

Roger H. Charlier

memo

3-19-81

DATE

TO: Elisabeth
FROM: Roger (Charlie)
RE:

Dear Elisabeth -

Hope you got my response. I also informed Fox of my acceptance.

One big question:

WHERE DO I GO AS I

ARRIVE IN AACHEN:

HOTEL? DORMITORY?

WHICH ONE? WHOM DO I

CONTACT? Love,

R.

3-15-81

DATE

memo

TO: Elisabeth

FROM: Roger

RE: course A - Aachen

Checking your "poster" I assume that my area is to be manganese nodules, hot brines, salt domes, possible petroleum deposits (slope, rise), and other possible mineral resources beyond the EEZ. Right?

But am I, or am I not, to handle, as well, general elements of oceanography/marine geology?

Roger

memo

3-12-81

DATE

TO: Elisabeth
FROM: Roger
RE:

Going over your letter and my memo, I interpret it as meaning I am expected on Apr. 25 or 26 in Aachen.

Unless I get your response prior to April 10, I shall fly via Frankfurt and Cologne, and arrive Aachen on April 26th.

If I should be there earlier, you will inform me, right?



NORTHEASTERN ILLINOIS UNIVERSITY

5500 N. ST. LOUIS AVENUE ● CHICAGO, ILLINOIS 60625 ● (312) 583-4050

DEPARTMENT OF EARTH SCIENCES

Feb. 15, 1981

Ms. Elisabeth M. Borgese
Department of Political Science
Dalhousie University
Halifax, Canada

Dear Elisabeth:

I hope you had a good Christmas and New Year holiday. Mine was somewhat marred by the flu. This letter is an update on all the pending topics.

1. BOOKS

My opus on tidal energy is finished and is now being processed by Van Nostrand-Reinhold. When in print, a copy will be on its way to you. The second masterpiece (??) a handbook on all ocean energies (with Justus and Wick) is also finished and in the hands of Industrial Press; again when the baby is born, a copy will be sent to you. My manuscript on Ocean Resources is also finished but it is searching for a publisher. Marine Geology is in process at University Press of America.

2. PAPERS

Published a few lately; one, on OTEC has hit the fancy of our ICA in Washington and is being distributed to our embassies abroad by them.

3. DOCTORATE HONORIS CAUSA

Still no decision made. As soon as I know something I will call you. As for Vignaux, he is a strange fellow: he sent a telegram to Brussels (three days after he knew I had left) asking me to call him in Paris two days later. Telegram never reached me until it was too late to do something about it. I cabled him; no reply. I am writing today.

4. BOOK ON WORKSHOPS

I never got your answer as to who is publishing the lectures given in Malta. I would have liked to update a bit more the piece on Mn nodules. Guess it is too late now. Are lectures from the "B" workshop also being published? Nobody asked me for a text.

5. LECTURING FOR THE CURRENT SESSION OF WORKSHOPS

I understand the workshop is offered at Dalhousie. I have not heard a word about it. Shall I assume that I will not lecture this time? I know you do not make the decisions, but it would help scheduling my activities if I were informed one way or the other.

6. YOUR LETTER

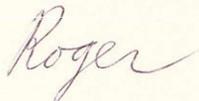
It was very sweet of you to thank me for the modest contribution made to your "purse", e.g. the donation for Pacem in Maribus. If more is needed, tell Bruce to contact me.

Drop me a little reply when you can. My house has been burglarized and the phone is

now unlisted. However I have given it out to a few persons, and naturally you should be among the small group: 312-286-8024.

I plan to be out of town on March 1 and 2, May 1 through 31, 1981.

Very affectionately yours,

A handwritten signature in cursive script that reads "Roger".

Roger H. Charlier