

SECRETARIO  
DE RELACIONES EXTERIORES  
MEXICO

December 5, 1979

Mrs. Elisabeth Mann Borgese  
Chairman, Planning Council  
International Ocean Institute  
Old University  
Msida-Malta

*Dear Elisabeth*

As you will see from the enclosed form that you sent me with your memo dated 5 November last, I will not be able to attend the forthcoming meeting of Pacem in Maribus.

After looking over my schedule for next year I have come to the conclusion that it is becoming increasingly difficult for me to carry out my obligations as a member of the Planning Council. I will, of course, continue to follow your work closely and cooperate with you on a personal basis. I would therefore appreciate it very much if you could explore the possibility of finding a substitute for me on the Council.

*I'm really very sorry, especially because it gave me an opportunity to see you more often. You know how much I value our friendship. With personal and very kind regards,  
Cordially yours,  
Forge.*

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CHAIRMAN, PLANNING COUNCIL,  
DEPARTMENT OF POLITICAL SCIENCE DALHOUSIE UNIVERSITY  
HALIFAX, NS.B3H4H6  
CANADA

OCTOBER 7TH OR 8TH APPEAR SO FAR TO BE GOOD DATES FOR  
MR MAURICE ABELA AND DR EDGAR MIZZI TO SEE YOU.

REGARDS  
MARY DINGLI  
ATTORNEY GENERAL'S OFFICE MALTA

COL ETA1 NS.B3H4H6 7TH 8TH

*Handwritten notes:*  
42-2-396  
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MAB



*sample*



Pacem in Maribus

The Secretary-General

Box 4068

Santa Barbara, California 93103

To: Members of the Planning Council  
International Ocean Institute

From: Elisabeth Mann Borgese

Date: December 7, 1972

The next meeting of the Planning Council of the International Ocean Institute will take place in Montreal, Canada, from February 5-7, 1973. All participants will be accommodated at the Hotel Martinique, Motor Inn, Guy Street, where the conference will also take place. Please plan to arrive February 4th in the evening.

The International Ocean Institute will pay your air fare, economy class, from your point of origin to Montreal and return. Please let us know whether you wish us to issue an open ticket in advance or whether you prefer to make your own arrangements and have us reimburse you to the extent indicated above.

The main topic for the discussion will be the planning of an interdisciplinary project on the peaceful uses of the Arctic. For this part of the discussions, we shall be joined by members of the Arctic Institute of North America and probably two or three other institutes from other Arctic nations

A detailed provisional agenda will be sent to you in due time.

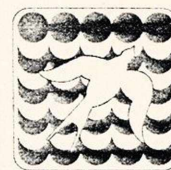
With all good wishes for the holiday season.

*Elisabeth Mann Borgese*



The Secretary-General

Box 4068  
Santa Barbara, California 93103



Pacem in Maribus

To: All Planning Council Members  
From: Elisabeth Borgese  
Date: December 12, 1972

I am enclosing today the Provisional Agenda for the Planning Council meeting in Montreal, February 5-7, 1973.

The major part of this session will be dedicated to the planning for our project on the peaceful uses of the Arctic Basin. A preliminary memorandum outlining the project is enclosed. For this part of the discussion we shall be joined by four members of The Arctic Institute of North America, headed by the Institute's Executive Director, Brigadier H. W. Love. We have also invited one member from each of the following Institutes:

The Scott Polar Research Institute, Cambridge,  
England,  
The Norsk Polarinstitut, Oslo,  
The Arktisk Institut, Copenhagen,  
The Research Institute of Arctic Geology,  
Leningrad,  
The Arctic and Antarctic Research Institute,  
Leningrad.

Item (6) on the Agenda for the Planning Council meeting concerns the state of our other study projects. In this connection I am enclosing:

1. An interim report on the Mediterranean project,
2. A document, submitted at the request of the International Development Research Center in Ottawa, on the next phase of the Caribbean project,
3. A first draft of the "Project: Energy." (The contribution of the International Ocean Institute will be concentrated on the interaction between the world ocean system and the world energy system, e.g., the effects of the introduction of new



sources of energy on the environment, on shipping, on the question of boundaries, on ocean institutions.)

4. Material relating to the planning of the project tentatively called "Environment and Disarmament -- Controlling the Dual-Purpose Agent."
  - a. A background paper: "Beyond Peace and War,"
  - b. Tentative list of research topics,
  - c. Some replies to a first round of enquiry.

With regard to this project, too, IOI's contribution should concentrate on the marine facet of this global problem.

Finally, I am enclosing a tentative schedule of IOI activities during the next two years.

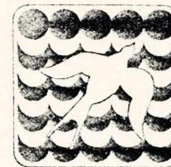
Looking forward to seeing you in Montreal, and with my fondest wishes for the holidays and the New Year.

Encls: Provisional Agenda for Planning Council meeting  
February 5-7, 1973  
Preliminary memorandum outlining the Arctic project  
Report on Mediterranean project  
Atlantis II project  
Project: Energy  
List of research topics for "Disarmament and  
Environmental Policy" project  
Copies of letters of reply to first round of enquiry  
to "Disarmament and Environmental Policy" project  
Tentative schedule of IOI activities for next two  
years



The Secretary-General

Box 4068  
Santa Barbara, California 93103



Pacem in Maribus

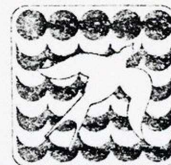
P R O V I S I O N A L   A G E N D A

Planning Council Meeting  
February 5-7, 1973  
Montreal, Canada

- I. Adoption of Agenda.
- II. Minutes of second session October 28, 1972, Kingston Jamaica.
- III. Membership of Council.
- IV. Progress report by Secretary.
- V. Interim Financial Report.
- VI. State of Study Projects
  - A. Mediterranean
  - B. Caribbean
  - C. Arctic
  - D. South Pacific
  - E. Africa
  - F. Energy resources
  - G. Disarmament
  - H. Constitution for the Oceans
  - I. I.S.S.
  - J. Ocean tax
  - K. Living resources.
- VII. Outstanding matters from previous sessions, including PIM CGPR.
- VIII. Public Relations.
- IX. Time and place of fourth session.



Box 4716  
Santa Barbara, California 93103



Pacem in Maribus

To: Members of the IOI Planning Council  
From: Elisabeth Borgese  
Date: November 22, 1974

I am happy to inform you that the Government of Mexico has confirmed its generous offer to host the coming meeting of the Planning Council in Mexico from January 3-5, 1975 (date agreed upon by the Planning Council at its last meeting in Malta on September 9).

The regular meeting will be followed by a SEMINAR which will be attended by a number of Mexican and other Latin American and Caribbean experts. A sample letter of invitation, containing information about the agenda, and a list of experts to whom it was sent are enclosed. If you wish to add any other names, please do.

I shall be in Mexico during the second week of December to arrange the details and shall write to you again with further information at that time.

Because of the heavy holiday traffic, we have already requested reservations for each of you through our travel agency (House of Travel, 220 West Carrillo, Santa Barbara, California 93102, 805 963-1946). These reservations are confirmed for arrival in Mexico City January 2 and departure January 6. As soon as we hear from you we shall send you your ticket.

The Government of Mexico has generously agreed to pay all our expenses while in Mexico.

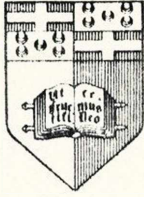
We look forward to hearing from you at your earliest convenience.

Encls.

International Ocean Institute  
The Royal University of Malta • Msida, Malta



# International Ocean Institute



Old University  
Msida - Malta (TEL. 36450)



Pacem in Maribus

September 12, 1980.

To: Members of the Planning Council  
and the Board of Trustees

The 19th session of the Planning Council and the 11th session of the Board of Trustees will take place in Vienna on Friday, October 31 at 10 AM. The exact place of the meeting will be announced in Vienna.

It is our intention to review and assess ten years of activities of Pacem in Maribus and the IOI, and to discuss plans and projects for the next five years. This meeting is therefore of particular importance and we very much hope you will be able to attend.

Enclosed please find a provisional agenda. A rather substantial documentation will be mailed from Malta early in October.

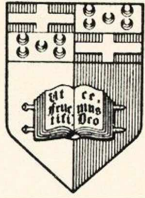
We are looking forward to seeing you in Vienna.

Cordially yours

Elisabeth Mann Borgese

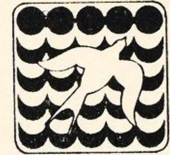


# International Ocean Institute



Old University  
Msida - Malta

(TEL. 36450)



Pacem in Maribus

November 5, 1979.

To: Members of the Planning Council  
From: Elisabeth Mann Borgese

I am glad to inform you that

## PACEM IN MARIBUS X

will take place in Nicosia, Cyprus, from April 8 to April 12, 1980. The Conference will be co-sponsored by the IOI and the Government of Cyprus. The main subject will be regional co-operation in multi-purpose surveillance and monitoring in economic zones of developing countries, with special attention to the Mediterranean. I am enclosing a provisional agenda: \* a final agenda will be worked out at a small meeting in Lisbon next week.

The Government of Cyprus has generously agreed to pay for all local expenses, including hotels, food, local transportation, and conference facilities. The IOI has to pay for transportation to and from Cyprus. We have applied, as always, for grants from the Commonwealth Foundation and IDRC to cover travel expenses for participants from developing countries. It is far more difficult, however, to raise funds for travel expenses for participants from developed countries.

Since Cyprus is so centrally located, and not very expensive to reach for many of you, I wonder whether you could make other arrangements to get your travel expenses refunded. If so, please let me know as soon as possible. If not, please advise me whether you need half or the total cost refunded by the IOI. We are trying to make arrangements with the Cyprus Airline to get tickets at a discount price, and will inform you about such arrangements, if any, at a later date.

Under separate cover you will receive a brochure on the first course of our training programme. This course will begin in Malta on April 14 and run for 12 weeks until July 4. The first week, you will remember, is of a general, introductory nature and open to "decision-makers." If you could continue from Cyprus to Malta and participate at least in the opening days of the course, that would be very nice.



Planning Council

November 5, 1979.

At the same time, we are initiating plans for a second course ("Class B") focusing on EEZ management. This will be funded by CIDA to the extent of \$100,000. We have applied for matching funds to the Rockefeller Foundation. The same system of scholarships will be applied to "Class B" courses as applies to "Class A" courses. Our application to CIDA is being sent under separate cover.

Lastly, you will receive, from Geneva, the IFDA Dossier of November, with our "Interim Report" on Marine Resources, Ocean Management, and Development Strategy for the 80s and Beyond.

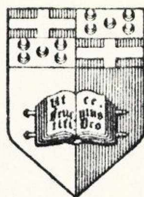
This project is being continued and expanded in two ways: an IOI Occasional Paper, with the full text of the report plus 4 Annexes is in preparation. Secondly, three case studies are in preparation, in the context of a project that is being coordinated by the RIO Foundation and will be carried out in collaboration with Dalhousie University and the University of Southern California.

With the OCEAN YEARBOOK, the Training Project, and the new line of research, we feel the IOI can adapt to the post-LoS-Conference period and plan for the next decade.

Your reactions and suggestions would be most welcome.

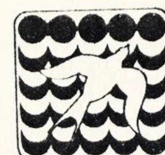


# International Ocean Institute



Old University  
Msida – Malta

(TEL. 36450)



Pacem in Maribus

February 2, 1980.

To: All members of the Board of Trustees  
all members of the Planning Council  
all members of the Board of Editors  
staff.

From: Elisabeth Mann Borgese

This is an overdue report on the current and projected activities of the IOI.

## 1. Postponement of Pacem in Maribus x

On November 19, Mario Ruivo, Dr. Andrestinos Papadopoulos of the Ministry of Foreign Affairs of Cyprus, and myself, met in Lisbon to complete preparations for Pacem in Maribus X. An agenda was agreed upon (Annex 1) and working papers were commissioned.

On December 27 I was advised (by telephone) by the Ministry of Foreign Affairs that the conference was cancelled "for technical reasons." It is clear that the political situation in Cyprus is very tense, and it is understandable that the Government has other priorities.

I immediately contacted our Yugoslav Board member, Dr. Anton Vratuša, and explored with him the possibility of transferring the conference to Split -- since it was advisable to keep it in the Mediterranean area if the agenda was to remain approximately as it had been planned.

Today the Ministry of Foreign Affairs advised me (by phone) that it was not possible to make the necessary financial arrangements in so short a time. Ambassador Perišić, with whom I discussed the matter, indicated that there might be a possibility to hold the conference in Split early next fall (September 1980), and that we will discuss this possibility further in March, during the Law of the Sea Conference. In the meantime, the possibilities of other venues should be explored -- especially Costa Rica and the Seychelles, which have been mentioned previously. In any case, while the agenda should remain as planned (with minor locally conditioned adjustments), it is clear that Pacem in Maribus X is postponed. The most likely date is September, 1980. The most likely venue is Costa Rica or the Seychelles. Please give me your reactions and suggestions.

## 2. Training Programme

a) Class A: deep-sea mining

Project Director

The resignation of Professor Roger Vella Bonavita was accepted by the Planning Council with one dissenting vote (Edwin Borg Costanzi). Professor Paul



White of the Department of Mining and Metallurgical Engineering of McGill University has been appointed as provisional project director. His provisional term expires on July 15, 1980.

#### Schedule

The first course will take place, as scheduled, from April 14 to July 4, 1980.

#### Course participants

There will be 23 participants. They have been nominated by the Governments of India (4), Turkey (4), Cameroon (2), Mexico (2), Sri Lanka (1), Malaysia (1), Tanzania (1), Sudan (1), Senegal (1), Nigeria (1), Ghana (1), Benin (1), and St. Kitts (1). Two will be nominated by the Government of Malta.

Since the number of candidates corresponds to the number of participants we were prepared to accept; since all nominations were made by competent Government Ministries and are evidently of a very high quality; and since nominations came, in some cases, very late and past our deadline, we did not think it necessary to pass through a selection committee. A selection committee will have to be appointed for the second course: for which there will be, very likely, more candidates than we can accept.

#### Scholarships

Scholarships, of U.S.\$7,200 each, have been contributed by the following: The Commission of the EEC (8); the Government of the Federal Republic of Germany (5); CONACYT of Mexico (2); the Government of the Netherlands (1); the IOI (2; for the Maltese participants). Five scholarships had been pledged by the Commonwealth Secretariat (they had indeed been the first ones to be pledged); but due to a financial crisis, the Secretariat had to withdraw, at the very last moment, its scholarships. The UNDP hopefully will fill the gap.

#### Teaching staff

The following have agreed to teach: Enrico Argiroffo, myself, Alfredo Boucher, Thomas Busha, Roger Charlier, R.W. Cooke, René Dupuy, Anil Gayan, Ludwig Karbe, Tommy Koh (to be confirmed); Manfred Krutein; Francisco Orrego, Paul White.

#### Teaching materials

A manual is in preparation. its table of contents is enclosed (Annex 2). Audio-visual materials are being contributed by Preussag AG, by IOC/UNESCO, and by the Open University.

#### Field trip

Science-and-technology-oriented participants are being invited to a field trip to Hannover to visit Preussag AG. Managerially-oriented participants are being invited to spend their field trip week in Ljubljana, Yugoslavia, at the International Center for Public Enterprises (negotiations still in course).

In conclusion I should like to stress that the cooperation from Governments, the academic community, industry, and the U.N. organizations has been splendid and most heartening. It has confirmed us in the conviction that we are doing something that is needed and useful.



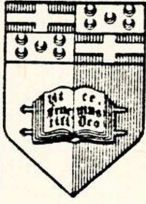








# International Ocean Institute



Old University  
Msida - Malta (TEL. 36450)



April 5, 1981.  
BT/PC 501

To: Planning Council  
Board of Trustees

From: E.M.B.

Subject: Joint Project with IIASA

In accordance with the decision of the Planning Council (see Doc. BT|PC - 500, p. 10), I visited IIASA on March 24. I had talks with Dr. Janusz Kindler, Chairman, Resources and Environment Area; Dr. Andrzej P. Wierzbicki, decision-making theory; and Professor Boris Issaev, Regional Group Leader.

Two possible joint projects were discussed:

(a) The application of systems analysis to the Law of the Sea negotiations, either to the Conference itself or to its successor, the Preparatory Commission. This project appeared to be of particular interest to Dr. Wierzbicki and to Dr. Peyton Young. A project on negotiating techniques and decision making is about to be initiated in any case, probably in June of this year, and the Law of the Sea fora would appear to constitute an interesting case study, considering the multiple, complex interests and interest groups involved.

I confirmed our interest in such a project and said we might join -- depending on what stage the L.o.S. negotiations may have reached at the time the project is initiated.

(b) the application of systems analysis to the management of the EEZ.

I stressed that this project would be of particular interest to us, regardless of the state of the L.o.S. negotiations. It would be a most valuable tool for our training programme and would be of direct, immediate, and practical usefulness to developing countries.

The IIASA has done a considerable amount of work that could be adapted and extended to such a study. In particular, the work of Dr. Kindler and his group on water management and the work of Professor Issaev on regional organization could make a significant input into such a project. Both Dr. Kindler and Professor Issaev were extremely interested



To: Planning Council  
Board of Trustees

April 5, 1981.

in this possibility.

Professor Issaev pointed out that a great deal of work of this kind had been done in the Soviet Union, particularly with regard to the Caspian, where highly developed fisheries and aquaculture activities had to be harmonized with oil production. It was also pointed out that a great deal of expertise in multiple water use and land use management exists in the Netherlands, and that Dutch experts might be included in the project.

The following methodology was envisaged:

1. The IOI is to prepare a first working paper, stating the issues, providing examples, asking the questions. The preparation of such a working paper should not require a great deal of time. I would be very grateful if you could send me a letter with your ideas as quickly as possible. I shall then put the working paper together, on the basis of these ideas.
2. There will be then a 2-day-meeting in Laxemburg, between the three or four Planning Council members most interested in the project and a group of experts of IIASA. This should happen as soon as mutually convenient -- some time late this spring or early in the summer. The purpose of the meeting is to discuss the working paper and develop ideas.
3. On this basis, a joint project proposal will be drafted. The project should be planned to last two years at a cost of approximately US\$100,00 - 120,000. The project would be carried out at IIASA, with some of our members, as experts in various aspects of ocean management, spending shorter or longer periods at Laxenburg, for consultation and data input.
4. Considering the direct usefulness of the project to developing countries, it should not be impossible to raise the necessary funds on the basis of this project outline.
5. The purpose of the next phase of the project would be to design a general model for the application of systems analysis to the management of ocean regions such as individual



To: Planning Council  
Board of Trustees

BT/PC 501  
April 5, 1981.

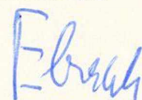
EEZs or groups of EEZs or enclosed and semi-enclosed seas. Once this is completed, the model could be elaborated in greater detail and applied to particular, concrete ocean regions: e.g., South-East Asia, or the Caribbean, in the context of our training programme or on request of any particular country or group of countries.

6. A follow-up project, applying systems analysis to seabed mining could be considered at a later time.

After the more theoretical work on the Law of the Sea and a New International Economic Order, which has been quite seminal, I find it quite useful and exciting to embark on a directly action-oriented and practical project of this sort, which should take our theoretical work as a point of departure, but can be developed quite independently from the fate of the Law of the Sea Conference.

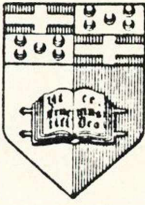
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Cordially,



Elisabeth Mann Borgese

# International Ocean Institute



Old University  
Msida - Malta (TEL. 36450)



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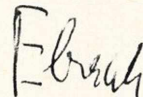
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Elisabeth Mann Borgese