

June 24th, 1987

COPY

Mr. Gary Vernon,  
President,  
International Centre for Ocean Development,  
9th Floor,  
5670 Spring Garden Road,  
Halifax, N.S.  
B3J 1H6

Confidential

Dear Gary,

I am writing at this time in connection with our recent meeting and in particular with reference to the question of Canadian based projects, academic as well as vocational. This question and my concern for the direction in which we continue to move arose from discussion on two projects in particular, DB87/D31 and DB87/D28, either of these courses could, in my opinion, be held in many institutions of the Atlantic or Pacific areas yet we appear always or for the most part to take the line of least resistance and tend to place the majority of our projects in the same area or institutions, and in my opinion this is contrary to our mandate.

You will no doubt recall that in the early days of I.C.O.D.'s existence some concerns were expressed not only by the writer but also by other members of the Board on two aspects of our work. One was the decentralization of our activities both academic and vocational and the other was the French fact or bilingual. Those aspects of our work were discussed at some length and the consensus of the Board was that both these aspects needed close attention and that a conscious effort must be made to see that to the greatest degree practical and possible we would aim to be truly international in terms of our language ability as well as insuring equal opportunity for our bilingual citizens and as well every effort would be made to see that Universities, Trade Schools, Colleges etc. throughout the Atlantic area and Quebec in particular would be given every opportunity to share in I.C.O.D.'s activities and spending. You will also no doubt recall the problems we had with obtaining our compliment of francophones, bilingual employees etc. and the many discussions we had pertaining to the problem.

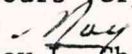
I am glad to note that as a result of not losing sight of this particular objective and of the conscious efforts made along the way, we seem to have to a large degree overcome this particular problem of our objectives. I regret however that I cannot record the same degree of success to the second problem area of our two objectives noted above. In fact I am not even sure that we have made any real conscious efforts beyond discussion of the topics at Board meetings or when as in the case of our recent meeting the issue is raised in the process of discussing particular projects.

I am, Mr. President, fully aware of the need to initiate projects in order to get us in business in the early days of the life of our organization and when urgency was the deciding factor objectives may very well have had to assume a lesser priority. Today however we are in a different situation and I contend Sir that the line of least resistance is no longer acceptable. The same conscious efforts must now be made to diversification of our activities by area as was made in our efforts to recognize the need for bilingual opportunities, one of my concerns is that I see no evidence of this conscious effort been made. Maybe the word has not gone down to the project director or the project managers or maybe they themselves do not see the need of these efforts in the same light as the writer or other members of the Board see them. The Board however Mr. President sets the policy and that policy should be part of our everyday work lives and in this connection Mr. President I seek your assurance that I.C.O.D. will in fact carry out all of its objectives to the greatest degree possible even though the efforts to do so may at times appear to Directors or Managers to be time consuming nuisances.

In closing may I say that by and large the work of the organization appears under your leadership to be progressing on a very satisfactory basis and I congratulate you and members of your staff for getting underway in the short time available to you. If now you have the time to deal with the other less urgent but never the less important aspects of our work I am sure I.C.O.D.'s work will be even more efficient and beneficial to all concerned.

With kind personal regards.

Yours very truly,

  
Roy L. Cheeseman,  
Director.

RLC/hg

cc: Chairman and Directors, I.C.O.D.





# DALHOUSIE OCEAN STUDIES PROGRAMME

*"New Directions in Ocean Law, Policy and Management"*

Ms Evelyne Meltzer  
International Centre for Ocean Development  
5670 Spring Garden Road, 9th Fl.,  
Halifax, N.S., B3J 1H6

3 June, 1986

Dear Evelyne,

My sincere congratulations to you and the course lecturers on the successful running of the Marine Affairs Course at WMU. I hear that not only was the course a success despite the work load, but that the participants found the materials useful. This is indeed good news. In fact, as I indicated to you in our last meeting, I would like to reiterate my thoughts as to how the organisation of those materials could be improved.

You may remember that during our last meeting I expressed my concern over the structure of the course materials. I mentioned then three possible approaches for the organisation of the materials: 1) according to resources; 2) on the bases of industries; and 3) according to uses. The utilisation of one option does not necessarily discard the other perspectives. Ideally, one should utilise the approach that can best act as an umbrella for the subject-matter in question. The preference for one approach does, however, indicate a thematic bias. That bias was in fact expressed when the organisers emphasised the management of multiple ocean use.

To my mind, it was consequently logical to adopt a uses approach. I felt that course materials dealing with the management of multiple ocean use would be too limited if they are organised according to the concepts of ocean resources and/or industries. There are several other ocean uses that are neither resource uses and nor are they ocean industries. For instance, navigation, marine scientific research and military uses are not resource uses. Similarly, submarine archaeology, certain recreational non-tourist coastal uses and submarine cables are not necessarily ocean industries. On the other hand, every single utilisation of marine space is an ocean use. Accordingly, its comprehensiveness makes ocean use an ideal organisational concept.

5th Floor  
Central Services Building  
1236 Henry Street  
Halifax, Nova Scotia  
Canada B3H 3J5

Phone (902) 424-6557  
Telex 019-21863  
Answerback DALUNIVLIB HFX



Despite the good quality of materials, the general organisation and structure of the five-volume casebook certainly can be improved upon. Although, initially, my proposal for a uses approach was taken up, so many changes to the structure were made that the eventual product did not maintain the original approach. There are instances where the casebook borders on confusion. The materials deal, inter alia, with marine transportation (ocean use approach), fisheries (resource approach), and the oil and gas industry (ocean industry approach). Translated to practice, my proposal is to deal with marine transportation, fishing and seabed mining. Under fishing, one could discuss the use (fishing), the object of use (fisheries) and the context of the use (e.g. the industry), but the organising concept remains ocean use. The other uses may involve a somewhat similar exercise. On the other hand, pollution is not a marine use. Usually it is the effect of an ocean use, i.e. ocean discharge of wastes. Consequently, waste discharge should be given separate treatment as a use rather than being placed with the section on regulatory aspects of ocean space. The same applies to marine scientific research which is not even treated as an ocean use.

The introduction to international maritime law in volume four of the materials is misplaced. That introduction should logically appear at the beginning of volume one together with the other general introductions.

I realise that your primary concern was correspondence between the materials and the course programme, that a particular volume of the materials should reflect the day's programme. Although I sympathise with the motive of your concern the truth is that the general structure of the materials is flawed because of an excessive concern with a course programme that on paper does not show a logical development. Admittedly, my main concern is with the course materials rather than with the course. To my mind, course materials do not necessarily have to slavishly follow a course programme. There will always be fundamental differences between the organisation of a course and the organisation of a book, at least academically.

I have highlighted only my principal concerns. I think that there are other somewhat minor things that could possibly be remedied to give the materials a polished look. You may want to convene a meeting to discuss how the materials could generally be improved in terms of organisation and presentation.

In the meantime, I think that the pilot project was a worthwhile endeavour with positive results. Once again, congratulations on the success of the course.

Best regards,

yours

*ACdo*

C. E. Gold





International Centre for Ocean Development  
Centre international d'exploitation des océans

Our File/Notre référence

Your File/Votre référence

October 17, 1986

Mrs. Elisabeth Mann Borgese  
Chairman  
International Ocean Institute  
Pearson Institute  
Dalhousie University  
1325 Edward Street  
Halifax, N.S.  
B3H 3J5

Dear Elisabeth:

Enclosed, please find a cheque in the amount of \$750.00 as well as a note that I would ask you to sign and return to me in the self-addressed, stamped envelope.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Garry'.

Garry A. Comber  
Secretary-Treasurer

GAC/rp

Attachment



International Centre for Ocean Development  
Centre international d'exploitation des océans

Our File/Notre référence

1004.8

Your File/Votre référence

November 3, 1986

Mrs. Elisabeth Mann Borgese  
Pearson Institute  
Dalhousie University  
1325 Edward Street  
Halifax, N.S.  
B3H 3J5

Dear Elisabeth:

This is to confirm that our next Board of Directors Meeting will be held in Ottawa, on January 9, 1987. Further documents and details will be forwarded to you at a later date.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'GAC', written over a horizontal line.

Garry A. Comber  
Secretary-Treasurer

GAC/rp





## Memorandum

To: Elizabeth Mann Borgese

Our File: 1002.10

From: Garry A. Comber

Date: January 28, 1987

Re: Telexes to ICOD

Recently I have noticed some telexes (see attached) that have been received in ICOD for you. These must have been routed through ICOD by mistake as they did not relate to ICOD matters.

I trust you will notify these correspondents of your correct mailing address/telex number for such matters.

Thanks

A handwritten signature in blue ink, appearing to read "Garry", with a long, sweeping horizontal stroke extending to the right.

Garry A. Comber  
Secretary-Treasurer

GAC/rp

Attachment

AF 818  
17th Class R.G. 18<sup>30</sup>

COPY

AF 841

20 Feb. 19<sup>00</sup>  
21<sup>00</sup>

08-Feb-88 10:05

ICOD HFX

OUR TEL: IAD0042

TO ALL ICOD BOARD MEMBERS

RE: DATES FOR NEXT TWO BOARD MEETINGS

FURTHER TO OUR TLX OF JAN 15 CONCERNING YEARLY ICOD SEMINAR AND DATES FOR THE FALL BOARD MEETING, NOW IN POSITION TO PROVIDE DATES FOR BOTH SPRING AND FALL MEETINGS AS DISCUSSED WITH EXECUTIVE COMMITTEE.

UNFORTUNATELY, COULD NOT ACHIEVE UNANIMOUS AGREEMENT FOR EITHER MEETING AND REGRET THAT SOME MEMBERS MAY NOT BE ABLE TO ATTEND.

HAVE ACCEPTED MAJORITY VIEW FOR FOLLOWING DATES. ANNUAL BOARD MEETING JUNE 9-10 IN HALIFAX. DOCUMENTS TO BE FORWARDED TO YOU MAY 15 EXCEPT FOR ANNUAL FINANCIAL STATEMENT WHICH WILL BE REVIEWED BY AUDIT COMMITTEE FIRST.

FALL BOARD MEETING BUILT AROUND YEARLY ICOD SEMINAR WHICH WILL BE HELD ON FRIDAY DECEMBER 2. AS INDICATED IN TLX OF JAN 15, BOARD MEETING WILL BE HELD WEDNESDAY AND THURSDAY NOV 30 AND DEC 1. AS IS WAS CONSENSUS OF BOARD THAT YEARLY SEMINAR SERIES SHOULD START IN HALIFAX, EXEC COMMITTEE DECIDED THAT FALL BOARD MEETING WILL ALSO BE IN HALIFAX.

NOW THAT DATES FOR NEXT TWO MEETINGS HAVE BEEN SETTLED, THRUST BOARD MEMBERS CAN BLOCK OFF TIME ACCORDINGLY.

REGARDS

GARRY A. COMBER  
SECRETARY-TREASURER

CC: ALL BOARD MEMBERS





Supply and Services  
Canada

Approvisionnement et Services  
Canada

Audit Services  
Bureau

Bureau des services  
de vérification

West End Mall  
2nd Level, Suite 105  
6960 Mumford Road  
Halifax, Nova Scotia  
B3L 4P1

*Your file    Votre référence*

*Our file    Notre référence*

June 9, 1989

→ Mr. Garry A. Comber  
Vice President  
International Centre for Ocean Development  
9th Floor  
5670 Spring Garden Road  
Halifax, Nova Scotia  
B3J 1H6

Dear Mr. Comber:

In response to your request as of our meeting on May 3, 1989, we are providing you with a Proposed Internal Audit Plan with some preceding supplemental information, which has been prepared to meet the internal audit requirements over the medium term for your Corporation.

We are providing you with this proposed plan in draft form in sufficient time for its distribution to and review by members of your Audit Committee prior to the meeting scheduled on June 14, 1989.

As discussions and review which will follow, within ICOD and with our own further internal review, may signal a need for modification to the proposed plan, any changes may easily be made to this draft. We will be pleased to discuss the plan with your Audit Committee at the June 14 meeting to the extent of discussing any concerns and responding to questions from the Committee.

Also enclosed for your information, and for distribution to members of the Audit Committee, are copies of a brochure which serves to more fully describe the complete range of auditing and special services that Audit Services Bureau has to offer. We would be more than happy to discuss provision of any further services which you may require at any time.

...

Canada

- 2 -

We thank you and Mr. Barr for your assistance and cooperation in preparation of the attached proposal and we look forward to being able to serve you.

Yours truly,

A handwritten signature in dark ink, appearing to read "K.M. Swain". The signature is written in a cursive style with a large initial "K" and a long, sweeping underline.

K.M. Swain  
Manager  
Atlantic Region

Enclosures





Canada

International Centre for Ocean Development  
Centre international d'exploitation des océans

CONFIDENTIAL

Our File/Notre Référence

8050.2

Your File/Votre Référence

October 24, 1989

Mr. Pierre Asselin  
1340 Randall Avenue  
Ottawa, Ontario  
K1H 7R3

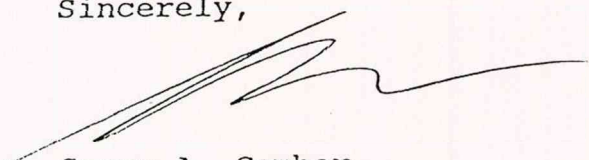
Dear Mr. Asselin,

Gary Vernon has passed your letter of October 13 and resumé to me for acknowledgement.

When discussions take place at the Executive Committee concerning a methodology for replacing Mr. Vernon as President of ICOD, I will bring your resumé to their attention.

Thank you for your interest in ICOD.

Sincerely,

  
Garry A. Comber  
Vice-President and  
Secretary to the Board

GAC/ad

*Note:*  
Mr. Asselin recently took up  
the position of Attorney General (or  
Solicitor General)  
for the Cook Islands.  
His availability is, therefore, not  
clear.

*12/90*



Fisheries  
and Oceans

Pêches  
et Océans

Pacific and  
Freshwater Fisheries

Pêches du Pacifique  
et des eaux douces

Assistant  
Deputy Minister

Sous-ministre  
adjoint

Your file    Votre référence

Our file    Notre référence

001 13 1986

PERSONAL AND CONFIDENTIAL

Mr. Gary Vernon  
I.C.O.D.  
5670 Springs Garden Road  
Halifax, Nova Scotia  
B3L 1H6

Dear *Gary.* Gary,

I enclose, as you requested, a copy of my curriculum vitae.

I would appreciate any efforts you could make to involve me on the international sphere or, for that matter, in facilitating my following in your footsteps once again!

Please give me a call when next in Ottawa. Perhaps we could have lunch together.

Regards and many thanks,

  
Pierre Asselin

Attachment (1)



**DALHOUSIE UNIVERSITY ARCHIVES AND SPECIAL COLLECTIONS DIGITAL  
SEPARATION SHEET**

**Separation Date:** April 2, 2015

**Fonds Title:** Elisabeth Mann Borgese

**Fonds #:** MS-2-744

**Box-Folder Number:** Box 352, Folder 19

**Series:** Administrative records of the International Centre for Ocean Development

**Sub-Series:** Correspondence

**File:** 'C'-'D' miscellaneous correspondence

**Item:** N/A

**Description of item:**

Pierre Asselin's CV.

**Reason for separation:**

Pages have been removed from digital object due to privacy concerns.

**FAX TRANSMISSION**

TO:	Elisabeth Mann Borgese	DATE:	October 4, 1990
	101 <del>Street</del>	FAX #	
	Halifax	FILE#	900369

FROM: Karen O'Brien, Administration Officer

Interregional and Cooperative Activities Division  
INTERNATIONAL CENTRE FOR OCEAN DEVELOPMENT (ICOD)  
5670 SPRING GARDEN ROAD, 9TH FLOOR  
HALIFAX, NOVA SCOTIA, CANADA B3J 1H6

FAX NO: (902) 426-4464

# OF SHEETS (INCLUDING COVER PAGE)

3

*For your information*

IF YOU DO NOT RECEIVE THE NUMBER OF PAGES INDICATED, PLEASE ADVISE  
IMMEDIATELY BY PHONE (902) 426-1512 OR BY FAX (902) 426-4464



International Centre for Ocean Development  
Centre international d'exploitation des océans

Our File/Notre Référence  
900369

Your File/Votre Référence

October 3, 1990

Mr. Aldo Chircop  
Executive Director  
International Ocean Institute  
P.O. Box 524  
Valetta, Malta

Re: IOI Class B Course - Malta

Dear Mr. Chircop,

I am pleased to confirm that ICOD has approved four scholarships up to an amount of \$40,000 for the above training program to be held in Valetta, Malta, October 8 - December 12, 1990.

The scholarship support on the part of ICOD shall not exceed \$10,000 Canadian for each of the four scholarships and shall be conditional upon the attendance in the program of the following participants:

Ms. Narriman Saleh Jiddawi  
Mr. Deogracias Matogo Oyana  
Mr. Malaki Tihala  
Mr. Pierre Woodcock

Tanzania  
Equatorial Guinée  
Tuvalu  
Seychelles

The ICOD funds in support of this scholarship will be paid to IOI in two installments. There will be an initial payment of \$30,000 upon receipt of a facsimile copy of this correspondence accepted by you on behalf of IOI as provided below, and a final payment of the appropriate balance up to \$10,000 upon receipt of a report confirming the completion of the course in Malta, the particulars of the conduct of the program, and the attendance and completion of the program by the above-mentioned participants whose scholarships were supported by ICOD.

In view of the short timeframe, IOI is requested to notify the students and their governments concerning the ICOD scholarship support. We would appreciate receiving copies of these notifications for our files.

9th Floor, 5670 Spring Garden Road  
Halifax, Nova Scotia  
Canada B3J 1H6

5670, chemin Spring Garden 9<sup>e</sup> étage  
Halifax (Nouvelle-Écosse)  
Canada B3J 1H6

Telephone/Téléphone: (902) 426-1512

Telex/Télex: 019-21670 ICOD HFX

Fax/Télécopieur: (902) 426-8932



Page 2

Any unused portion of funding should be refunded to ICOD as soon as practicable after completion of the program.

I trust the above is satisfactory.

Yours very truly,



Garry A. Comber  
Vice-President

Acceptance of the above terms in respect of the provision of the scholarships is confirmed on behalf of the International Ocean Institute.

---

Aldo Chircop  
Executive Director  
International Ocean Institute  
Malta

cc: Ms. Elisabeth Mann-Borgese



# International Ocean Institute

P.O. Box 524  
VALLETA, MALTA

Telephone: 236596  
Telefax: 247594  
Cables: INTEROCEAN  
Telex: 1946 OCEANS MW

Send

## FACSIMILE TRANSMISSION

To: Garry Comber  
FAX No: 426 4464

From: Elisabeth Mann Borgese  
FAX No.: 1 902 868 2818

Date: August 12, 1991

Subject: Max Börlin

Dear Garry:

I had another communication from Börlin. Basically, what he proposes is to contribute a paper on environmental accounting and indicator identification in the marine sector. He would work with the European Community et al. But he would want to have his trip paid.

Alternatively, he would do it for Pacem in Maribus (where, however, we have already a chap from the World Bank. Give me a call. I'll be home all morning, at my office at 2 p.m.

Love

Elisabeth

1 (07)



Dalhousie University

International Ocean  
Institute



I.O.I. - Malta

October 17, 1989

file  
1000  
Attention : David Copp, Legal Counsel, ICOD Fax 426-4464

I enclose a copy of the Statutes of the IOI and a list of the present members of the Board of Trustees and the Planning Council as of the most recent meeting in Moscow, June 28, 1989.

I hope this is helpful.

Yours truly,

*a 1000*  
Anita Coady  
Assistant Director



# INTERNATIONAL OCEAN INSTITUTE

## Statute

1. There is hereby established an International Ocean Institute (*Pacem in Maribus*) as a self-regulating institute at the Royal University of Malta consisting of a Board of Trustees ('The Board'), a Planning Council ('the Council') and a Directorate.

2. The purpose of the Institute is to promote research on the peaceful uses of ocean space and its resources, including the regulation of such uses. To this end it shall:

- (a) identify problems requiring attention and make continuing appraisals of such problems;
- (b) study trends in, and interactions between, uses; make short- and long-range forecasts, and recommend policies as appropriate;
- (c) undertake, where necessary, research projects in relation to scientific, technical, ecological, economic, legal and other requirements;
- (d) disseminate the results of its activities through publications and other means;
- (e) convene *Pacem in Maribus* Convocations, courses, seminars and the like;
- (f) award fellowships in ocean studies; and
- (g) undertake such other regional and global activities as may be determined by the Council.

3. The Institute shall co-operate with the United Nations and the organizations of the UN system, other international organizations concerned with marine affairs, governments, foundations, industries and scientific institutions, as well as with other organizations and individuals.

4. The Institute shall be governed by the Board, which shall consist of twelve or fifteen members including *ex officio* the Vice-Chancellor of the University, Chairman of the Council and the Director of the Institute. The Board shall be a self-perpetuating body. Members of the Board shall serve for three years and may be reappointed. The Board may co-opt non-voting individuals to assist it, on an *ad hoc* basis, for specific purposes. Not more than two of the voting members of the Board shall be of the same nationality. The Board shall elect one of its members as its Chairman. The Vice-Chancellor shall serve as the Treasurer and the Director shall serve as the Secretary of the Board.

5. The Board shall determine policy regarding the activities, organization and financial administration of the Institute, and shall approve its budget.

6. The Board shall meet regularly once a year. Additional meetings shall be held when the Chairman finds it appropriate or when at least four members have formally requested a meeting. Notice of the time and place of meetings shall be given to members not less than 30 days in advance; such notice may be waived. The quorum shall consist of a simple majority of the members of the Board. The Chairman shall designate an alternate from the membership of the Board to preside at a meeting which he is unable to attend.

Decisions of the Board shall be taken by a simple majority of those present and voting, except that the budget shall be valid only if it is approved by two-thirds of the membership: such approval may be secured, if necessary, by correspondence. The Board may accept special contributions earmarked for specific purposes.

The Board shall not be disqualified from the transaction of its business by reason of any vacancies amongst its members. Such vacancies shall be filled without delay and may be filled, at the discretion of the Chairman, by a postal bal-



lot amongst the existing members. A member elected to fill the vacancy shall serve on the Board for the remaining part of the term of the member he replaces.

Minutes shall be kept of the meetings of the Board. The minutes shall record participation in the meetings, decisions taken, and dissenting opinions. They shall be signed by the Chairman and one other member of the Board. The Board shall determine its own rules of procedure.

7. The Directorate shall consist of the Director and the professional members of staff. Appointment of the Director shall be confirmed by the University, on the recommendation of the Planning Council approved by the Board. The other members of the Directorate shall be appointed by the University on the recommendations of the Director, subject to the policy directives of the Board. The employment conditions of the Directorate shall be determined by the Board.

The Director can offer and accept, on behalf of the Institute, contracts for work to be undertaken.

8. The Council shall consist of not more than twenty-four members, each elected for three years, and eligible for re-election. Members shall belong to nations within various geographic regions, and with different political and economic systems. The Treasurer and Secretary of the Board shall be *ex officio* members of the Council.

Each year one-third of the elected membership of the Council shall be renewed by the Council itself. In electing its new members the Council shall consider nominations made by the Board, by the Director, and by its own members, and shall take account of suggestions made during the previous PIM Convocation.

The Council shall elect its own Chairman. The Council normally meet four times a year, at places to be determined from time to time; the quorum shall consist of one third of the voting membership. It can appoint *ad hoc* working groups

from among its members; such groups may be convened jointly with other organizations with which the Institute has established cooperative relations.

9. The Council shall, in consultation with the Director, determine the programme of activity of the Institute, and shall select candidates for the fellowships in Ocean Study. The Council shall determine its own rules of procedure.

10. The Board and the Council may, by mutual agreement, convene in joint meetings.

11. The financial year of the Institute shall run from 1st October to the 30th September of the following year. A report of activities, including a financial summary, shall be prepared by the Director and submitted to the Council and the Board not more than 90 days after the end of each financial year. The Report of activities shall subsequently be published.

12. The Director shall prepare the annual budget for the Institute and submit it to the Board for approval in accordance with Article 6 of this Statute. A financial statement, duly certified by a qualified independent auditor designated by the University Council, shall be prepared by the Treasurer and submitted to the Board at the same time as the Report on activities, and shall be published with the report of the auditor.

13. This Statute may be amended by the Board, with the concurrence of the Council, and subject to endorsement of such amendment by the Council of the University. Proposals for amendment shall be notified to members of the Board and of the Council not less than 60 days before they are called upon to decide on them. Amendments adopted shall be valid only if approved by two-thirds of the voting membership of the Board and by two-thirds of the members of the Planning Council present and voting.



# International Ocean Institute

P.O. Box 524  
VALLETTA, MALTA

Telephone: 226596  
Cables: INTEROCEAN  
Telex: 1946 OCEANS MW

## BOARD OF TRUSTEES

Salvino Busuttil  
Foundation for  
Internat'l Studies  
Old Univ. Bldg.  
St. Paul's St.  
Valletta, MALTA  
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Fax 356-230-551  
Tlx 1673 FOUND MW

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9 rue Longchamp  
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Tlx

Rene Jean Dupuy  
Chaire de Droit International  
College de France  
11 Place Marcelin-Berthelot  
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for Advanced Study  
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Tel 1 705-2183  
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Jan Pronk  
Palais des Nations  
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Roger Revelle  
Sci/Tech/Pub.Aff.  
U of Cal/San Diego  
Mail Stop Q060  
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619-534-4849(w)  
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Dr. Mario Ruivo  
Junta Nacional de Investigacao  
Cientifique & Techniques  
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USA  
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212-914-949-4807  
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Rimska 14  
Lubljana  
Slovenia  
YUGOSLAVIA  
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Joseph Warioba  
Ministry of Justice  
Attrny-Gen Chambers  
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Fax  
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International Ocean Institute  
Lester Pearson Institute  
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Canada  
Tel 902-424-2034/902-868-2818  
Fax 902-424-2319  
Tlx019 21863 DALUNIV

PLANNING COUNCIL - IOI - SEPTEMBER 1989

Prof. P. Birnie  
Director  
IMO International  
Maritime Law Inst  
University of Malta  
Msida, MALTA(Oct89)  
Tel 333903/6  
Fax  
Tlx

Silviu Brucan  
Pol.Sci. Dept.  
U. of Bucharest  
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International Centre for Ocean Development  
Centre international d'exploitation des océans

30 March 1990

Ms. Anita Coady,  
Assistant Director  
International Ocean Institute  
1321 Edward Street  
Halifax, Nova Scotia  
B3H 3H5

Dear Ms. Coady,

This will acknowledge receipt of your letter dated 1 March 1990 addressed to Mr. Gary Vernon and the attached final report of the 1989 Training Programme on Management and Conservation of Marine Resources with the Exclusive Economic Zone.

Mr. Vernon is away on an overseas mission at present and I have forwarded the document to our Acting Chief of Inter-regional and Cooperative Activities Division for review.

Sincerely yours,

Jeanne-Mance Côté  
Administration Officer  
President's Office

Date:	APR 03 1990
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Our File/Notre Référence  
10,113  
Your File/Votre Référence

# THE UNIVERSITY OF PAPUA NEW GUINEA

## THE LIBRARY



P. O. BOX 319  
UNIVERSITY  
PAPUA NEW GUINEA  
TELEPHONE: 245280  
TELEX: NE 22366

Reference:

Action Officer

June 16, 1986

Dr. Elizabeth Mann Borgese,  
Chairperson,  
International Centre for Ocean Development,  
Halifax, Nova Scotia

Dear Dr. Borgese,

First of all, congratulations on your appointment as the Chair for ICOD. I am sure the Centre will benefit greatly by your knowledge of and commitment to ocean affairs.

As you may be aware, I have been working in Papua New Guinea for the last 7 months as Law Librarian for the University of Papua New Guinea (a marvellous experience in third world information work!). Several of my colleagues are very interested in the work of ICOD; in particular, Martin Tsamenyi on the Faculty of Law, and the University Librarian, Alan Butler. Do you have any plans for studies and projects in the South Pacific region, and Papua New Guinea in particular? Would it be possible for us to submit proposals to ICOD for research and collection development funds? Here at the UPNG Library we have already established a network for Pacific Legal Information (PALIN, for short). So far we have been able to collect the primary legal materials for the Pacific Island countries and dependencies: but we would like to focus on one or two subject areas as well, one being ocean law and management in the South Pacific. Since we now have facilities to microfilm materials, we would like to be able to film and distribute documents obtained through PALIN dealing with ocean affairs. We are also considering some indexing projects as well. Whatever direction we take, however, we run into the inevitable problems of lack of funding for staff, for additional computer memory, for printing/filming and distributing of publications.

Also, the University Librarian has been investigating the possibility of establishing a fisheries resource centre at the University. There seems to be growing interest at the University and in government over fisheries development but as usual we need to build up a collection of research and training materials.

If you are providing funding for such work, I assume there will be proposal guidelines to follow. Please let me know if there is any way in which ICOD could be of assistance to us.

I wish you all the best in ICOD's ventures!

Sincerely,

Heather Creech  
Law Librarian

PS. Lacking an address for ICOD, I have asked the Del Law Library to forward this.





International Centre for Ocean Development  
Centre international d'exploitation des océans

Our File/Notre référence

Your File/Votre référence

June 30, 1986

Dr. Luc Cuyvers  
President  
The Mare Nostrum Foundation  
93 Main Street, Suite 400  
Annapolis, Maryland 21 401  
USA

Dear Dr. Cuyvers:

My most heart-felt congratulations. That is really wonderful news, about the NOAA grant.

I am forwarding your letter and the press release to Mr. Gary Vernon, the President of ICOD.

ICOD will and must go into the production of teaching materials, texts as well as audio-visuals, and I will suggest to Mr. Vernon seriously to consider the possibility of cooperation with your initiative. I am a very strong believer in not duplicating efforts and in joining forces.

I could well imagine -- but let me state quite clearly that this is not ICOD policy but only my personal opinion -- that we could go into a sort of joint venture with you. Your films would be the core of the audiovisual material, and ICOD could produce didactic texts for each one of these major uses of the oceans. We could also include the excellent Open University material on Oceanography, and I think there should be a unit on the Law of the Sea, perhaps as conclusion to the series.

I wonder whether you would consider to include somehow including the National Film Board of Canada in your production team. They do excellent work. Also footage available here in Canada, at IDRC and the National Film Board, might very usefully supplement the footage available at NOAA. I am convinced that, if we decide to go into joint



venture, Canada, through ICOD and the National Film Board, could make a most valuable contribution to this programme.

Yes, you are quite right: Public Television in Miami had an excellent project, very similar to yours, based on my three books, Drama of the Oceans, Seafarm, and Mines of Neptune. However, nothing came of it. The International Ocean Institute was the first one to make an elaborate project for a 12-unit teaching programme, and produced one pilot film in cooperation with Tommy Koh and the National Film Board. The IOI could make a valuable contribution on the final unit on the Law of the Sea.

I find your undertaking really exciting, and let me close as I started, by congratulating you most fervently for your success in getting it off the ground.

Yours cordially,

A handwritten signature in cursive script, reading "Elisabeth Mann Borgese".

Dr. Elisabeth Mann Borgese  
Chairman



15 December, 1990

Mrs. Elisabeth Mann Borgese, Chairman  
International Centre for Ocean Development  
5670 Spring Garden Road  
Halifax, NS B3J 1H6

*C.V. not rec'd  
to date at ICOD.  
HJ. 9/1/91*

Dear Elisabeth,

I am writing you in response to Garry Comber's letter of 5th December, re "Candidates for President". I believe I mentioned a possible candidate at the last meeting, but don't know if his name was recorded.

The person I am suggesting is Dr. Trevor Chandler. I have spoken to him and he said he would be interested to hear more about the position and would send you his curriculum vitae. You will receive information in detail from him soon, but I shall give a little preview now.

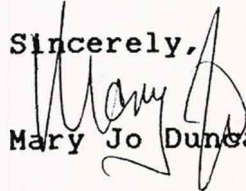
After receiving his doctorate in plant physiology, Trevor researched in France as a post-doctoral fellow and then went to Tanzania with CUSO. Later he joined CIDA and worked in their Central and East African bureau. From CIDA he went with IDRC as assistant regional director in the same region, where he started all the programs and then handed them over to project officers. He was then seconded to ICRAF, (International Committee for Research in Agro-Forestry (I think)), and set up their first office, also in Nairobi. Following his time with ICRAF, he returned to Canada.

He now lives on his farm in Lillooet BC, where he grows fruit trees, has his own planning business in resource and land management, and also spends about half his professional time working for the "Open Learning University" of BC, as senior science tutor and curriculum adviser. On occasion he still consults for CIDA and IRDC. He is in his mid-forties, married and has two children in their late teens.

I didn't ask him how good his French is, but know that he was very fluent when he lived in France, and probably still is.

Trevor has always struck me as the sort of person who immediately and completely grasps the essence of something, whatever it is. This made him an excellent scientific researcher but his own basic interests were in agriculture, which explains his work in Africa. He has always had a good understanding of, and empathy for, problems in developing countries, which I remember from his days as a graduate student. If you would like more information from me, just let me know.

Sincerely,

  
Mary Jo Duncan



*Personal*

Wednesday, 30 August, MM  
Ros Turk, Mulranny  
Co. Mayo, Ireland

Dear Elisabeth,

It has been such a long time since we have corresponded, and I wonder if you are still upset about your being left alone for lunch in NY while I stupidly floundered around the UN. I still feel very bad about being responsible for that incident, but nevertheless hope we can keep in touch.

I haven't heard from Michael Orren now for quite some time. Although I still keep in touch with people at the Shellfish Laboratory in Carna, and do some work for them now and then, I am not in regular contact. Did the German government ever become involved with IOI? Michael seemed to feel that that event would make a difference to Irish involvement and seemed to be a crucial aspect of his interest. Whether or not his interest would be reflected by the Irish government, I cannot say, but at the time he seemed a good person to have on board.

Besides my concern about how you are and how things are with you and your family and also with IOI, I am writing for another reason. Could you let me know if it is possible to visit the IOI in Malta? For the first time I shall be visiting Malta, just for a week in October. This trip came out of the blue when a friend of mine from Vancouver who was planning to visit Ireland and England, asked me to join her for a quick visit to the continent. She asked me for some suggestions, and I suggested Malta - perhaps because I seemingly have a penchant for islands, or perhaps influenced by my current classes in Reading Latin which I am taking from the Open University.

The idea of Malta reminded me of the IOI and you. So if you can give me any information about visiting the IOI it would be much appreciated. We shall be there from October 1 to 8. Prior to that I shall be in Canada from September 8 to September 23 then back here for a week before taking off for Malta.

A neighbour is letting me use her fax to send this and you can of course use it for a reply. I recall you were much opposed to using e-mail, but in case you do now and then, my e-mail is maryjo@esatclear.ie. My telephone is +353-98-36184. It would be wonderful to hear from you in any form.

Love,

Mary Jo

*PS. For No. here is  
+ 353-98-36247*