

Prof. Umberto Colombo
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Rome, 6 October 1994

Ref.no. 3760/UC/94

Dear Elizabeth:

Thank you for your fax of this morning, which I don't know why it is dated 1 January 1994.

I am impressed of the activities the Institute is able to carry out under difficult conditions. As I said earlier, I have problems in organizing my life and activities, now that I am totally on my own with a part-time secretary and without a staff as I used to have.

So far as the IOI is concerned, I am preoccupied for the responsibility that the Board has individually and collectively on financial and administrative matters. I remember clearly that when Tom Harris sued the Institute, he cited all of us stating that, as Board Members, we are ultimately responsible for any liability the Institute might incur as a result of the case. This, incidentally, was the cause of the end of my friendship with Tom. I had not realized that, besides giving their intellectual contribution to the Institute, Board Members might ultimately be financially liable for anything that may happen.

To put it bluntly, while I am willing to cooperate with the Institute, and therefore to be part of the **Commission** if you so wish, I am not in the position to run any financial risk, nor to be obliged to analyze with great detail all administrative matter, especially now that I have no organization that could assist me.

Congratulations are due to Angelica, Milena and I are very happy of her victory in the concorso agli Esteri.

With warm regards, *U*

Yours Sincerely,

Umberto

Umberto Colombo

*Margaret: Please note
new address and airmail
"Working Paper 1"*

Mrs. Elizabeth MANN-BORGESE
c/o International Ocean Institute
Malta
Fax no. 00356/346502

RECEIVED/DISPATCH	REF:
ACTION: <i>KS</i>	ACTION TAKEN:
07 OCT 1994	
INFO:	
FILE: <i>Board Member</i>	



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PLEASE FORWARD

FACSIMILE TRANSMISSION

To: Professor Umberto Colombo
FAX No: 39 6 474 4359
From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455
Date: October 13, 1994
Subject: Your letter of 6 October

My dear Umberto,

Thanks so much for your letter. Of course I fully understand your situation, even so it does not reflect 100% well on the administration of the IOI! We will continue to do the best we can do. The heinous Harris story should be out of the way soon now. It is terrible how long these lawyers take!

We are happy that you are ready to join the **Commission**. We just had a meeting with Mario Soares in Malta. He has definitely accepted to be the President of the Commission. We still hope we shall be able to announce its establishment on November 16, although there are still quite a few things that have to be done before that. The only novelty is that, according to Mario Soares' wish the first session of the Commission will take place in Lisbon rather than Madras. That will have to be early in 1995. We do hope it will be possible for you to join us at that time. We shall send you all the papers as soon as they are ready.

Dr. Saigal and myself are in Beijing right now, to inaugurate IOI China; from here we go to Tokyo, to inaugurate IOI Japan. It is really amazing how it catches on. Next year there will be 3 more: At the University of Capetown, at the Black Sea University, and in Qatar. These are autonomous, organisationally and financially. They are linked to us by a Memorandum of Understanding and share our programmes. They should all be represented in our Planning Council which, I think should be developed into a sort of "Assembly" now that we are really becoming world-wide.

More soon. Much love to both of you and keep me posted about your activities. We shall miss you in Madras (we would of course have paid all your expenses) particularly since there is an important workshop on technology cooperation which we would have liked you to chair...)

Yours as ever

Elisabeth

p.s. The wrong date on my last fax was a computer error, which I had overlooked!



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FACSIMILE TRANSMISSION

To: Professor Umberto Colombo
FAX No: 39 6 474 4359

From: Elisabeth Mann Borgese
FAX No.: 1 902 868 2455

Date: 29 October, 1994

Subject: World Commission

Dear Umberto,

Thank you ever so much for your fax, received yesterday. It makes me feel better!

The Commission project is proceeding extremely well. I am sending, by mail, a copy of the revised project outline and copy of a letter I just sent off to the MacArthur Foundation, which brings you up to date on everything!

The inauguration of IOI China was quite something: including the cutting of red ribbons, the solemn unveiling of a plaque, and fire crackers!

The inauguration of IOI Japan was more sober but solemn, too. Fund raising opportunities in Japan are very good -- in spite of the financial difficulties Japan is encountering.

The next trip is to Jamaica, to celebrate the entering into force of the Law of the Sea Convention. There is not all that much to celebrate, after the melancholy event of the adoption of the "Implementation Agreement," -- but the challenge remains.

My love to both of you,

Elisabeth



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P.S. Would you consider to remain as a Member of the Planning Council? It has no decision-making power, and no financial responsibility; but we still could benefit from your wise counsel, and your name would still be linked to our effort.

Elzakhly